

Marina Coast Water District

Marina Water & Wastewater
Ord Community Water & Wastewater
Recycled Water
Regional Desalination Project

Draft Budget FY 2014-2015 March 17, 2014



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### Marina Coast Water District FY 2014/2015 Budget Calendar (includes Marina & Ord Community)

DATE	RP	MCWD	WWOC	FORA	DESCRIPTION
01/14/2014	DAS/DH/ GM				DAS provides the draft 2014-2015 Budget Schedule to GM and Dept Heads. Dept Heads turn in draft staffing needs to GM and DAS for discussion.
01/21/2014	DAS/DH				DAS to issue 2013-2014 YTD Qtr 2 expenditure report to Dept Heads. This provides guidance for new year expenses. DAS provides format for the budget.
01/28/2014	DH				Department Budgets due to DAS/GM for discussion
02/07/2014	DAS/DH/ GM				Dept Heads to meet with DGM and DAS to review their section of the budgets. (as necessary)
02/11/2014	DH				Dept Heads turn in budgets to DAS with recommended changes from previous individual meetings.
02/18/2014	DAS/ GM	X			DAS to present 2013-2014 Mid-Year Report to the Board. Budget Schedule presented to MCWD Board. PUBLIC MEETING
02/19/2014	DAS/ GM		X		Draft Budget Schedule presented to WWOC. PUBLIC MEETING
03/05/2014	DAS/GM	X			Distribute Ord Community Draft Budget to WWOC. PUBLIC MEETING.
03/10/2014	DAS/ GM		X		Distribute Draft Budget to Board in preparation for Budget Workshop.
03/17/2014	DAS/ GM	X			Budget Workshop Meeting (Dept Heads/Board). Board approves revised Prop 218 Notice (if necessary). PUBLIC MEETING
03/21/2014	DAS/ DGM				Revised Prop 218 Notice mailed to parcel owners (if necessary).
04/02/2014	DAS/ DGM				Q&A with WWOC on Ord Community Draft Budget and provide WWOC with updates from the Budget Workshop. PUBLIC MEETING.
04/07/2014	DAS/GM	X			1st Reading of Rate Ordinance by Board. PUBLIC MEETING
04/16/2014	DAS/ DGM		X		Ord Community Revised Draft Budget presented to WWOC for recommendation to FORA Board. PUBLIC MEETING
04/21/2014	DAS/GM	X			2 <sup>nd</sup> Reading of Rate Ordinance by Board. PUBLIC MEETING
05/05/2014	DGS/GM	X			Conduct Prop. 218 Public Hearing. PUBLIC MEETING
05/09/2014	DAS/GM	X		X	MCWD & FORA Boards adopt Ord Community Budgets. JOINT PUBLIC MEETING
06/13/2014	DAS//GM	X		X	MCWD & FORA Boards adopt Ord Community Budgets (if needed). JOINT PUBLIC MEETING
06/16/2014	DAS//GM	X			MCWD Board adopts Central Marina Budget. PUBLIC MEETING

GM= General Manager; DAS= Director of Administrative Services; DH=Department Head

#### **MEMORANDUM**

Marina Coast Water District

**DATE:** March 17, 2014

**TO:** Board of Directors

**FROM:** Kelly Cadiente, Director of Administrative Services

**SUBJECT:** Budget Summary

<u>Introduction.</u> The purpose of this Budget Summary is to provide an overview of the FY 2014–2015 Budget document and the key assumptions used in developing this Budget.

The Draft Budget includes 6 separate cost centers:

- Marina Water
- Marina Wastewater Collection (Sewer)
- Ord Community Water
- Ord Community Wastewater Collection (Sewer)
- Recycled Water
- Regional Desalination Project

In accordance with Article 7 of the Water Wastewater Facilities Agreement between MCWD and FORA, the District maintains separate cost centers to ensure that revenues and expenses are appropriately segregated and maintained for the Marina systems, the Ord Community systems, and the accruing costs for the Regional Water Augmentation Project. On October 25, 2006, the Board adopted Ordinance No. 43 which also requires the cost centers remain separate after the expiration of the Agreement between MCWD and FORA.

District costs that are not dedicated to a specific cost center are shared among the four primary cost centers - Marina Water, Marina Sewer, Ord Community Water, and Ord Community Sewer. Sharing of these expenses, in turn, creates efficiencies and cost savings for administrative functions for the two service areas that would otherwise not be realized. The District uses the expense ratio method to allocate these shared expenses. For FY 2014-2015, the assigned percentages are as follows:

Marina Water 29% Ord Community Water 52% Marina Sewer 8% Ord Community Sewer 11%

#### Assumptions. The key assumptions used to build this Budget include:

- projected revenues in Marina and Ord Systems are based on current customer accounts and known developments. In addition, the District conducted a 5-year rate study which proposed a 5.3% water rate increase and a 10.4% sewer rate increase for Marina customers and a 22.5% water rate increase and 4.9% sewer rate increase for Ord customers.
- projected revenues and funding sources of \$18.675 million for all cost centers; Marina Water \$4.937 million, Marina Sewer \$1.102 million, Ord Community Water \$9.533 million, Ord Community Sewer \$3.091 million, and Recycled Water \$0.011 million.
- projected expenses (excluding interest) of \$8.695 million for all cost centers; Marina Water \$2.480 million, Marina Sewer \$0.647 million, Ord Community Water \$4.567 million, and Ord Community Sewer \$1.001 million.
- scheduled debt (principal/interest) payments on the 2010 \$8 million bond that refinanced the Armstrong Ranch Promissory Note.
- scheduled debt (principal/interest) payments on the 2006 \$42 million bond for Marina and Ord Community service area and on the Ord Community internal loan repayment from Ord Community service area to Marina service area.
- capital replacement reserve funding for Marina and Ord Systems per Board Policy (\$0.200 million for Marina Water, \$0.100 million for Marina Sewer, \$0.200 million for Ord Water and \$0.100 million for Ord Sewer) will be forgone for the FY 2014-2015 budget year.
- proposed monthly rates with the proposed rate increases for the Marina customers and for Ord Community customers as follows:

#### Effective July 1, 2014

Water Rate (mont	3.00	Marina	Ord Community
Meter Service Cha	arge	\$19.87	\$28.96
Tier 1	(0 - 8 hcf)	2.47	2.22
Tier 2	(9-16 hcf)	2.83	3.40
Tier 3	(17+ hcf)	5.00	4.59
Flat Rate Billing		N/A	<u>98.36</u>
Average monthly b	oill (13 hcf)	\$53.81	\$67.29
Wastewater Collect	ction Rate (monthly)	Marina	Ord Community
Flat Rate		\$10.10	\$26.49

#### Effective January 1, 2015

Water Rate (monthly)		Marina	Ord Community
Meter Service Cl	harge	\$20.46	\$31.48
Tier 1	(0 - 8 hcf)	2.55	2.60
Tier 2	(9-16 hcf)	2.92	3.98
Tier 3	(17+ hcf)	5.15	5.37
Flat Rate Billing		N/A	112.65
Average monthly	bill (13 hcf)	\$55.46	\$72.18
Wastewater Coll	ection Rate (monthly)	Marina	Ord Community
Flat Rate	St -327/	\$11.11	\$27.55

- \$5.801 million of Capital Improvement Projects; Marina Water \$0.773 million, Marina Sewer \$1.057 million, Ord Community Water \$1.575 million, Ord Community Sewer \$0.646 million, Recycled Water \$0.750 million and Regional Desalination Project \$1.000 million.
- salaries adjusted 2% for Cost of Living Adjustment per MOU agreements with District employee groups.
- support for a staff of 34 positions:
  - Administration 9
  - Operations & Maintenance 16
  - Laboratory 1
  - Conservation 1
  - Engineering 5
- increased healthcare costs based on information received as of January, 2014 (a 10% increase has been included).
- continuation of various conservation rebate program costs.
- cost of new technology (upgrades per the District's Technology Plan).
- annual maintenance program of facilities for Operations & Maintenance.

#### MARINA

## WATER & WASTEWATER SYSTEM

#### RATES, FEES and CHARGES FY 2014 - 2015

Effective July 1, 2014 and January 1, 2015

	_	July 1,	2014	Januar	y 1, 2015
Water Consumption Charge	-		_	•	
0 - 8 hcf	First Tier		per hcf	2.55	per hcf
8 - 16 hcf	Second Tier	2.83	per hcf	2.92	per hcf
16+ hcf	Third Tier	5.00	per hcf	5.15	per hcf
Monthly Minimum Water Ch	narges				
Size		<u>Fee</u>		<u>Fee</u>	!
5/8" or 3/4"		19.87	per month	20.46	per month
1"		32.05	per month	33.01	per month
1 1/2"		52.36	per month	53.94	per month
2"		76.73	per month	79.04	per month
3"		133.64	per month	137.65	per month
4"		214.85	per month	221.30	per month
6"		417.96	per month	430.50	per month
8"		824.41	per month	849.14	per month
Monthly Minimum Sewer Cl	narges				
	Monthly Wastewater Charge	10.10	per EDU	11.11	per EDU
Temporary Water Service					
Meter Deposit Fee		650.00		650.00	
Hydrant Meter Fee	(Set/Remove Fee)	140.00	one time fee	140.00	one time fee
Hydrant Meter Fee	(Relocate Fee)	140.00	per occurrence	140.00	per occurrence
Minimum Monthly S	Service Charge	86.35	per month	-	per month
Estimated Water Co			minimum	1,100.00	minimum
Private Fire Meter Charge					
Size		<u>Fee</u>		Fee	!
1"		1.49	per month	1.53	per month
1 1/2"		4.32	per month	4.45	per month
2"		9.21	per month	9.49	per month
2 1/2"		16.57	per month	17.07	per month
3"		26.77	per month	27.57	per month
4"		57.04	per month	58.75	per month
6"		165.69	per month	170.66	per month
8"		353.09	per month	363.68	per month
Capacity Charges					
Water		\$4,526.00	per edu	\$4,526.00	per edu
Sewer		\$2,333.00		\$2,333.00	

## ORD COMMUNITY WATER & WASTEWATER SYSTEM RATES, FEES and CHARGES

## FY 2014 - 2015

Effective July 1, 2014 and January 1, 2015

W ( 0 () 0	_	July 1, 2	2014	January	<i>,</i> 1, 2015
Water Consumption Charge 0 - 8 hcf	First Tier	2.22	ner hof	2 60	per hcf
8 - 16 hcf	Second Tier	3.40			per hof
16+ hcf	Third Tier	4.59			per hof
10 - 1101	Monthly Capital Surcharge (Connections after June	1.00	por 1101	0.07	por nor
	30, 2005)	20.00	per EDU	20.00	per EDU
	Flat Rate	98.36			per unit
Monthly Minimum Water Cha	arges				
Size		Fee		Fee	
5/8" or 3/4"		28.96	per month	31.48	per month
1"		45.18	per month	49.11	per month
1 1/2"		72.21	per month	78.49	per month
2"		104.64	per month	113.74	per month
3"		180.37	per month	196.05	per month
4"		288.45	per month	313.52	per month
6"		558.75	per month	607.31	per month
8"		1,099.66	per month	1,195.24	per month
Monthly Minimum Sewer Cha	arges				
	Monthly Wastewater Charge	26.49	per EDU	27.55	per EDU
	Monthly Capital Surcharge (Connections after June				
	30, 2005)	5.00	per EDU	5.00	per EDU
Temporary Water Service					
Meter Deposit Fee		650.00		650.00	
Hydrant Meter Fee (S			one time fee	140.00	one time fee
Hydrant Meter Fee (F	•	140.00	per occurrence	140.00	per occurrence
Minimum Monthly Se			per month	-	per month
Estimated Water Cor	nsumption Deposit	1,100.00	minimum	1,100.00	minimum
Private Fire Meter Charge					
Size		Fee		Fee	
1"		1.69	per month	1.83	per month
1 1/2"		4.90	per month	5.33	per month
2"		10.44	per month	11.35	per month
2 1/2"		18.78	per month	20.41	per month
3"		30.34	per month	32.97	per month
4"		64.65	per month	70.26	per month
6"		187.79	per month	204.11	per month
8"		400.18	per month	434.96	per month
Capacity Charges					
Water		\$8,010.00	ner edu	\$8,010.00	ner edu
Sewer		\$3,322.00		\$3,322.00	
OGWEI		ψυ,υΖΖ.υυ	per euu	ψυ,υΖΖ.00	per euu

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# MARINA & ORD COMMUNITY WATER & WASTEWATER SYSTEM RATES, FEES and CHARGES FY 2014 - 2015 Effective July 1, 2014

General Manager	\$143.00 per hour
Deputy General Manager/District Engineer	\$128.00 per hour
Director of Administrative Services	\$96.00 per hour
Capital Projects Manager	\$82.00 per hour
Projects Manager	\$89.00 per hour
Associate Engineer	\$79.00 per hour
Assistant Engineer	\$65.00 per hour
Engineering Administrative Assistant	\$56.00 per hour
Lab Supervisor	\$77.00 per hour
O&M Superintendent	\$94.00 per hour
O&M Supervisor	\$90.00 per hour
Operations & Maintenance System Operator 3	\$68.00 per hour
Operations & Maintenance System Operator 2/Backflow Specialist	\$68.00 per hour
Operations & Maintenance System Operator 2	\$67.00 per hour
Operations & Maintenance System Operator 1	\$49.00 per hour
Conservation Specialist	\$55.00 per hour

Work Truck	\$20.00 per hour
Backhoe Tractor	\$30.00 per hour
Front Loader Tractor	\$58.00 per hour
Vactor Truck	\$30.00 per hour
Dump Truck	\$30.00 per hour
Ground Penetrating Radar Uit	\$10.00 per hour
CCTV Camera	\$65.00 per hour

Photocopy Charges \$0.20 per copy

<u>Size</u>	<u>Fee</u>
5/8" or 3/4"	\$350.00
1"	\$400.00
1 1/2"	\$450.00
2"	\$700.00

3" or Larger Actual direct and indirect cost to district.

Advance payment to be based on estimated cost.

Preliminary Project Review Fee (large projects)	\$500.00

Plan Review Fees:

Existing Residential Modifications\$200.00 per unit plus additional feesExisting Commercial Modifications\$400.00 per unit plus additional feesPlan Review\$500.00 per unit plus additional fees

Water/Sewer Permit Fee \$30.00 each
Small Project Inspection Fee (single lot) \$400.00 per unit

Large Project Inspection Fee (large projects) \$500.00 per unit plus 3% of water & sewer construction cost

Building Modification/Addition Fee \$200.00 per unit

Deposit for a Meter Relocation \$200.00 deposit, plus actual costs

Mark and Locate Fee (USA Markings) \$100.00 first mark and locate at no-charge, each additional for \$100

 Backflow/Cross Connection Control Fee
 \$45.00 per device

 Additional Backflow/Cross Connection Device
 \$30.00 per device

 Deposit for New Account
 \$35.00 per edu

Meter Test Fee \$15.00 for 3/4" meter, actual cost for 1" and larger

Returned Check Fee \$15.00 per returned item
Basic Penalty 10% of the delinquent amount

Additional Penalty 1.50% per month of the delinquent amount

#### Marina Coast Water District Budget Summary Budget FY 2014-2015

1	2	3	4	5	6	7	8	9	10
Ln		MAF	RINA	ORD COMMUNITY		RECYCLED	REGIONAL		Ln
#	REVENUE	WATER	SEWER	WATER	SEWER	WATER	PROJECT	TOTAL	#
	WATER SALES	4,057,278	-	3,858,208	-	-	-	7,915,486	1
2	FLAT RATE ACCOUNTS	-	-	1,216,628	-	-	-	1,216,628	2
3	OTHER WATER SALES	-	-	1,006,500	-	-	-	1,006,500	3
	SEWER SALES	-	887,679	-	2,039,607	-	-	2,927,286	4
5	FIRE SYSTEM CHARGE	94,341	-	-	-	-	-	94,341	5
6	BACKFLOW PREVENTION	16,605	-	12,300	-	-	-	28,905	6
7	LATE CHARGES	25,000	-	17,370	-	-	-	42,370	7
8	PERMITS/PLAN CHECK	3,000	500	10,000	10,000	-	-	23,500	8
9	WHEELING CHARGE			24,000				24,000	9
10	METER FEES	-	-	5,000	-	-	-	5,000	10
11	CAPACITY FEES/CAPITAL SURCHARGE	-	-	2,032,400	667,722			2,700,122	11
12	OTHER INCOME	12,325	3,400	22,100	4,675	-	-	42,500	12
13	INTEREST INCOME	36,540	12,212	82,315	32,820	8,000	-	171,887	13
14	DEFD REVENUE - BONDS	6,550	2,790	22,150	-	3,300	-	34,790	14
15	GRANT REVENUE	-	-	-	-	-	-	-	15
16	RENTAL REVENUE	52,037	14,355	93,308	19,738			179,438	16
17	GAIN OR LOSS ON ASSET SALES	-	-	-	-	-	-	-	17
18	FUNDING SOURCE TO BE OBTAINED1	633,472	180,992	1,131,200	316,736	_	-	2,262,400	18
19		,	,	, ,	,			, ,	19
20	TOTAL REVENUE	4,937,148	1,101,928	9,533,479	3,091,298	11,300	-	18,675,153	20
21	EXPENSES								21
22	SALARIES & BENEFITS	1,429,578	457,402	2,147,439	570,956	-	-	4,605,375	22
23	DEPT. EXPENSE	1,050,530	189,765	2,087,131	417,155	-	-	3,744,581	23
24	INTEREST EXPENSE	151,838	93,920	916,401	385,036	246,368	-	1,793,563	24
25	FRANCHISE & ADMIN FEES	-	-	332,000	13,000	-	-	345,000	25
26									26
27	TOTAL C I P/CAPITALIZED EQUIPMENT	881,286	1,086,172	2,775,971	686,656	750,000	1,000,000	7,180,085	27
28									28
29	PRINCIPAL DEBT SERVICE	500,037	117,355	960,808	316,238	-	-	1,894,438	29
30									30
31	TRANSFER TO CAP REPLACEMENT FUND	-	-	-	-	-	-	-	31
32									32
33	TRANSFER (FROM)/TO RESERVES	923,879	(842,686)	313,729	702,257	(985,068)	(1,000,000)	(887,889)	33
34			·					,	34
35	TOTAL EXPENSES	4,937,148	1,101,928	9,533,479	3,091,298	11,300	-	18,675,153	35
36	BALANCE	0	0	0	0	0	0	0	36

 $<sup>^{1}</sup>$ Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the Marina & Ord Cost Centers

#### Marina Coast Water District Budget Expense Summary by Department Budget FY 2014-2015

1	2	3	4	5	6	7	8	9	10
Ln		MAF	RINA	ORD COM	MUNITY	RECYCLED	REGIONAL		Ln
#	EXPENSES	WATER	SEWER	WATER	SEWER	WATER	PROJECT	TOTAL	#
									١.,
	ADMIN	500 444	100 504	000 004	100 107			4 704 540	1
2 3	SALARIES & BENEFITS	502,141	138,521	900,394	190,487			1,731,543	3
	DEPT. EXPENSE	407,067	111,626	725,827	161,705	040.000		1,406,225	
4	INTEREST EXPENSE	151,838	93,920	916,401	385,036	246,368		1,793,563	4
5	FRANCHISE & ADMIN FEE	-	-	332,000	13,000			345,000	5
6	TOTAL - ADMINISTRATION EXP	1,061,046	344,067	2,874,622	750,228	246,368	-	5,276,331	6
7	O&M								7
8	SALARIES & BENEFITS	643,358	281,469	763,988	321,679			2,010,494	8
9	DEPT. EXPENSE	413,992	57,058	1,054,652	222,324			1,748,025	9
10	TOTAL - OPER & MAINT EXP	1,057,350	338,527	1,818,640	544,003	-	-	3,758,519	10
11	LABORATORY								11
12	SALARIES & BENEFITS	63,751		113,335				177,086	12
13	DEPT. EXPENSE	46,973		89,508				136,481	13
14	TOTAL - LABORATORY EXP	110,724		202,843		_		313,567	14
'-	TOTAL - LABORATORT EXI	110,124	_	202,040	_		_	310,007	'"
15	CONSERVATION								15
16	SALARIES & BENEFITS	54,648		97,151				151,799	16
17	DEPT. EXPENSE	89,142		63,558				152,700	17
18	TOTAL - CONSERVATION EXP	143,790	-	160,709	-	-	-	304,499	18
19	ENGINEERING								19
20	SALARIES & BENEFITS	165,680	37,412	272,571	58,790			534,453	20
21	DEPT. EXPENSE	93,357	21,081	153,587	33,127			301,150	21
22	TOTAL - ENGINEERING EXP	259,037	58,492	426,158	91,916	_	_	835,603	
23	TOTAL EXPENSES	2,631,946	741,087	5,482,971	1,386,147	246,368		10,488,519	22 23
20	TOTAL EXITENSES	2,001,040	7 + 1,007	0,402,011	1,000,147	240,000		10,400,010	20
	CAPITAL COSTS								24
25	CAPITAL IMPROVEMENT PROJ.	772,677	1,056,926	1,574,764	646,443	750,000	1,000,000	5,800,810	25
26	CAPITALIZED EQUIPMENT	108,609	29,246	194,707	40,213	-	-	372,775	26
27	SEASIDE LAND TRANSFER	-	-	1,006,500	-	-	-	1,006,500	27
28	TOTAL CIP/CAPITALIZED EQUIPMENT	881,286	1,086,172	2,775,971	686,656	750,000	1,000,000	7,180,085	28
29	TOTAL EXPENSES & CIP	3,513,232	1,827,259	8,258,942	2,072,803	996,368	1,000,000	17,668,604	29
									}
1	PRINCIPAL DEBT SERVICE	0.4	,		40				30
31	PRINCIPAL (2006 Bond)	245,000	45,000	505,000	195,000			990,000	31
32	PRINCIPAL (2010 Bond)	203,000	58,000	362,500	101,500			725,000	32
33	FORA LEASE AGREEMENT	52,037	14,355	93,308	19,738			179,438	33
34	TOTAL - PRINCIPAL DEBT SERVICE	500,037	117,355	960,808	316,238	-	-	1,894,438	34
35	TRANSFER TO CAPITAL REPL FUND								35
1	TRANSFER (FROM)/TO RESERVES	923,879	(842,686)	313,729	702,257	(985,068)	(1,000,000)	(887,889)	
	,		, ,		-	, ,	(1,000,000)	` ′	_
3/	TOTAL EXPENSES & USES	4,937,148	1,101,928	9,533,479	3,091,298	11,300	-	18,675,153	37

#### Marina Coast Water District Budget Summary Comparison Budget FY 2014-2015

	2012-2013 ACTUALS	2013-2014 EST. ACTUALS	2013-2014 ADOPTED	2014-2015 PROPOSED	BUD vs. BUD % CHANGE	BUD vs. EST % CHANGE
REVENUE						
WATER SALES	7,245,420	7,687,099	6,911,977	7,915,486	14.5%	3.0%
FLAT RATE ACCOUNTS	1,065,214	997,236	1,177,545	1,216,628	3.3%	22.0%
OTHER WATER SALES	522,634	972,399	915,000	1,006,500	10.0%	3.5%
SEWER SALES	2,513,613	2,534,864	2,490,585	2,927,286	17.5%	15.5%
FIRE SYSTEM CHARGE	6,000	6,000	6,000	94,341	1472.4%	1472.4%
BACKFLOW PREVENTION	28,845	28,830	26,900	28,905	7.5%	0.3%
LATE CHARGES	124,371	112,364	45,000	42,370	-5.8%	-62.3%
PERMITS/PLAN CHECK	54,552	112,758	15,500	23,500	51.6%	-79.2%
WHEELING CHARGE	24,000	24,000	24,000	24,000	0.0%	0.0%
METER FEES	32,721	5,365	6,000	5,000	-16.7%	-6.8%
CAPACITY FEES/CAPITAL SURCHARGE	315,699	2,263,571	182,000	2,700,122	1383.6%	19.3%
OTHER INCOME	40,550	42,935	10,750	42,500	295.3%	-1.0%
INTEREST INCOME	208,531	171,073	212,251	171,887	-19.0%	0.5%
DEFD REVENUE - BONDS	47,657	35,281	43,680	34,790	-20.4%	-1.4%
RENTAL REVENUE	179,438	179,438	-	179,438	0.0%	0.0%
GRANT REVENUE	11,680	-	-	-	0.0%	0.0%
GAIN OR LOSS ON ASSET SALES	5,700	-	-	-	0.0%	0.0%
			-			
FUNDING SOURCE TO BE OBTAINED	-	-	6,031,500	2,262,400	-62.5%	-
TOTAL REVENUE	12,426,625	15,173,214	18,098,688	18,675,153	3.2%	23.1%
EXPENSES						
EXPENSES	4 407 050	4.040.000	4 000 070	4 005 075	7.00/	0.50/
SALARIES & BENEFITS	4,427,050	4,242,808	4,302,279	4,605,375	7.0%	8.5%
DEPT. EXPENSE	2,862,593	3,219,092	2,778,483	3,744,581	34.8%	16.3%
INTEREST EXPENSE	1,868,129	1,866,143	2,176,118	1,793,563	-17.6%	-3.9%
FRANCHISE & ADMIN FEES	326,417	341,210	358,000	345,000	-3.6%	1.1%
TOTAL C IP/CAPITALIZED EQUIPMENT	4,161,515	3,127,185	9,145,040	7,180,085	-21.5%	129.6%
PRINCIPAL DEBT SERVICE	1,628,296	1,900,093	1,628,296	1,894,438	16.3%	-0.3%
TRANSFER TO CAP REPLACEMENT FUND	600,000	600,000	600,000	-	-100.0%	-100.0%
TRANSFER (FROM)/TO RESERVES	(3,447,375)	(123,317)	(2,889,528)	(887,889)	-69.3%	620.0%
TOTAL EXPENSES	12,426,626	15,173,214	18,098,688	18,675,153	3.2%	23.1%
BALANCE	0	0	0	0	0	0

				MARINA WATE	R		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	<b>BUD vs EST</b>
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WATER CALEC RECIDENTIAL	1 022 227	1 004 272	1 072 200	1 050 470	1.052.405	4.20/	0.20/
WATER SALES RESIDENTIAL	1,833,327	1,884,272	1,873,200	1,950,478	1,953,495	4.3%	0.2%
WATER SALES BUSINESS	747,550	824,656	721,350	906,849	752,271	4.3%	-17.0%
WATER SALES SCHOOLS	(229)	-			-	-	-
WATER SALES MULTIPLES	1,211,025	1,229,564	1,244,250	1,260,648	1,297,585	4.3%	2.9%
WATER SALES GOVERMENT	33,309	24,531	31,761	46,632	33,122	4.3%	-29.0%
FIRE SYSTEM CHARGE	6,030	6,000	6,000	6,000	94,341	1472.4%	1472.4%
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	31,036	26,344	30,000	22,101	25,000	-16.7%	13.1%
BACKFLOW REVENUE	15,750	16,530	16,400	16,530	16,605	1.3%	0.5%
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	21,476	25,002	19,950	34,796	20,805	4.3%	-40.2%
PLAN CHECK/PERMIT FEES	5,506	12,760	3,000	8,613	3,000	0.0%	-65.2%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	1,600	6,600	1,000	1,615	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	3,906,380	4,056,259	3,946,911	4,254,263	4,196,224	6.3%	-1.4%
CAPITAL SURCHARGE	_						
CAPACITY CHARGES	14,127	28,949	20,000	75		<u> </u>	
INTEREST INCOME	27,596	15,350	30,000	12,466	13,000	-56.7%	4.3%
INTEREST INCOME INTERNAL LOAN		5.215		4,268	4,000	-36.7%	-6.3%
INTEREST INCOME INTERNAL LOAN	6,870		5,675		· · · · · · · · · · · · · · · · · · ·	-29.5%	
INTEREST INCOME - 2006 BOND	24,738	23,861	20,000	19,347 35	19,500 40		0.8%
			9.000			100.0% 36.9%	13.9%
OTHER INCOME	22,760	18,569	9,000	16,419	12,325	36.9%	-24.9%
INSURANCE REFUNDS	176	785		170			
DEFD REVENUE -2006 SERIES BOND	3,461	3,461	3,450	3,450	3,425	-0.7%	-0.7%
DEFD REVENUE -2010 SERIES BOND	3,244	3,165	3,000	3,150	3,125	4.2%	-0.8%
RENTAL REVEUE	46,056	53,832	-	53,832	52,037	-	-3.3%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	2,331	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
NEW FUNDING SOURCE TO BE OBTAINED <sup>1</sup>	-	-	-	84,000	633,472	-	654.1%
TOTAL NON OPERATING REVENUES	149,049	155,542	91,145	197,211	740,924	712.9%	275.7%
TOTAL REVENUE	4,055,430	4,211,801	4,038,056	4,451,474	4,937,148	22.3%	10.9%

<sup>&</sup>lt;sup>1</sup>Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

				MARINA SEWE	R		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WATER CALEC RECIDENTIAL							
WATER SALES RESIDENTIAL	-	-	-	<u>-</u>	<u>-</u>	<u>-</u>	-
WATER SALES BUSINESS							-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	4,506	6,905	2,500	530	500	-80.0%	-5.7%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	114,954	119,414	119,956	117,991	133,600	11.4%	13.2%
SEWER SALES RESIDENTIAL	645,005	681,499	677,070	689,828	754,079	11.4%	9.3%
TOTAL OPERATING REVENUES	764,465	807,818	799,526	808,349	888,179	11.1%	9.9%
CAPITAL SURCHARGE	_						
CAPACITY CHARGES	6,915	15,406	10,000	296			
INTEREST INCOME	6,519	5,434	6,000	4,862	4,900	-18.3%	0.8%
INTEREST INCOME INTERNAL LOAN	- 0,313			-,502	-,500	-	-
INTEREST INCOME - 2006 BOND	9,763	9,367	8,500	7,254	7,300	-14.1%	0.6%
INTEREST INCOME - 2010 BOND	5,765	7	6	10	12	100.0%	19.5%
OTHER INCOME	1,036	1,519	500	2,173	3,400	580.0%	56.4%
INSURANCE REFUNDS	1,030	1,861		38		380.0%	30.470
DEFD REVENUE -2006 SERIES BOND	1,900	1,900	1,900	1,900	1,895	-0.3%	-0.3%
DEFD REVENUE -2006 SERIES BOND	927	904	900	900	895	-0.5%	-0.5%
RENTAL REVEUE	13,159		-	16,149		-0.6%	-0.6%
GRANT REVENUE	13,159	16,149	<u> </u>	10,149	14,355		-11.1%
			<u>-</u>	-		<u>-</u>	<u>-</u>
GAIN/LOSS ON ASSET SALES	-	530	<u>-</u>	<u>-</u>		-	<u>-</u>
FORA RUWAP REIMBURSEMENT							
NEW FUNDING SOURCE TO BE OBTAINED <sup>1</sup>	-	-	-	24,000	180,992	-	654.1%
TOTAL NON OPERATING REVENUES	40,225	53,078	27,806	57,584	213,749	668.7%	271.2%
TOTAL REVENUE	804,690	860,897	827,332	865,933	1,101,928	33.2%	27.3%

<sup>&</sup>lt;sup>1</sup>Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

ACCOUNT NAME	2011-2012	2012-2013	2013-2014	ORD WATER 2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WATER SALES RESIDENTIAL	3,196,497	3,257,395	3,021,466	3,487,696	3,858,208	27.7%	10.6%
WATER SALES BUSINESS	-	-	-	-	-	-	_
WATER SALES SCHOOLS	_	_	_	-	_	_	_
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERMENT	-	_	-	-	-	-	_
FIRE SYSTEM CHARGE	-	_	-	-	-	_	_
OTHER WATER SALES	881,793	522,634	915,000	972,399	1,006,500	10.0%	3.5%
LATE CHARGE FEES	14,466	98,027	15,000	90,263	17,370	15.8%	-80.8%
BACKFLOW REVENUE	11,765	12,315	10,500	12,300	12,300	17.1%	0.0%
FLAT RATE ACCOUNTS	1,121,129	1,065,214	1,177,545	997,236	1,216,628	3.3%	22.0%
RECLAIMED WATER SALES	-,,	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	18,608	19,808	5,000	54,799	10,000	100.0%	-81.8%
MAINTENANCE REVENUE	-	_	-	-	-	-	-
METER FEES	49,927	26,121	5,000	3,750	5,000	0.0%	33.3%
WHEELING CHARGE	24,000	24,000	24,000	24,000	24,000	0.0%	0.0%
DEVELOPER FEES	66,508	-	-	50,000	-	_	_
SEWER SALES BUSINESS	-	_	_	-	_	_	_
SEWER SALES RESIDENTIAL	_	_	_	_	_	_	_
TOTAL OPERATING REVENUES	5,384,692	5,025,514	5,173,511	5,692,442	6,150,006	18.9%	8.0%
CAPITAL SURCHARGE	81,874	85,581	80,000	109,120	110,000	37.5%	0.8%
CAPACITY CHARGES	472,476	109,042	50,000	1,551,894	1,922,400	3744.8%	23.9%
INTEREST INCOME	18,786	15,317	20,000	14,109	14,250	-28.8%	1.0%
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	_
INTEREST INCOME - 2006 BOND	80,451	82,356	70,000	67,960	68,000	-2.9%	0.1%
INTEREST INCOME - 2010 BOND	40	43	40	63	65	62.5%	3.7%
OTHER INCOME	7,651	5,855	500	12,535	22,100	4320.0%	76.3%
INSURANCE REFUNDS	6,691	1,308	-	280	-	-	_
DEFD REVENUE -2006 SERIES BOND	19,882	19,882	19,880	19,880	19,550	-1.7%	-1.7%
DEFD REVENUE -2010 SERIES BOND	5,793	5,652	2,700	2,700	2,600	-3.7%	-3.7%
RENTAL REVEUE	82,243	89,719	-	89,719	93,308	-	4.0%
GRANT REVENUE	1,185,312	11,680	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	2,058	-	-	-	-	_
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	_
NEW FUNDING SOURCE TO BE OBTAINED <sup>1</sup>	-	-	-	150,000	1,131,200	-	654.1%
TOTAL NON OPERATING REVENUES	1,961,200	428,492	243,120	2,018,259	3,383,473	1291.7%	67.6%
TOTAL REVENUE	7,345,892	5,454,006	5,416,631	7,710,702	9,533,479	76.0%	23.6%

<sup>&</sup>lt;sup>1</sup>Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

				ORD SEWER			
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERMENT	-	-	-		-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	12,790	15,078	5,000	48,817	10,000	100.0%	-79.5%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	=	=	-	-
DEVELOPER FEES	-	_	_	30,000	-	_	_
SEWER SALES BUSINESS	1,693,668	1,712,700	1,693,559	1,727,045	2,039,607	20.4%	18.1%
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	1,706,458	1,727,778	1,698,559	1,805,862	2,049,607	20.7%	13.5%
CAPITAL SURCHARGE	18,630	19,531	18,000	33,141			
CAPACITY CHARGES	146,673	57,191	4,000	569,045	667,722	16593.1%	17.3%
INTEREST INCOME	9,726	5,963	11,000	3,761	3,800	-65.5%	1.0%
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	35,942	35,454	33,000	28,565	29,000	-12.1%	1.5%
INTEREST INCOME - 2010 BOND	11	12	10	18	20	100.0%	13.9%
OTHER INCOME	18,705	10,367	750	11,259	4,675	523.3%	-58.5%
INSURANCE REFUNDS	-	288	-	60	-	-	-
DEFD REVENUE -2006 SERIES BOND	7,809	7,809	7,800	-	-	_	-
DEFD REVENUE -2010 SERIES BOND	1,622	1,583	750	_	-	_	_
RENTAL REVEUE	23,028	19,738	-	19,738	19,738	_	0.0%
GRANT REVENUE		-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	781	-	-	-	_	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	_	-
NEW FUNDING SOURCE TO BE OBTAINED <sup>1</sup>	-	-	-	42,000	316,736	-	654.1%
TOTAL NON OPERATING REVENUES	262,146	158,716	75,310	707,587	1,041,691	1283.2%	47.2%
TOTAL DEVENUE	1.069.604	1 006 404	1 772 000	2 512 440	2 001 200	74.3%	22.00/
TOTAL REVENUE	1,968,604	1,886,494	1,773,869	2,513,448	3,091,298	74.5%	23.0%

<sup>&</sup>lt;sup>1</sup>Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

				RECYCLED WAT	ER		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WATER SALES RESIDENTIAL	_	_	-		-	_	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	_	_	-	-	-	-	_
WATER SALES GOVERMENT	_	_	-	-	-	-	_
FIRE SYSTEM CHARGE	-	_	-	-	-	-	_
OTHER WATER SALES	_	_	-	-	-	-	_
LATE CHARGE FEES	_	_	-	-	-	-	_
BACKFLOW REVENUE	_	_	-	-	-	-	_
FLAT RATE ACCOUNTS	_	_	-	-	-	-	_
RECLAIMED WATER SALES	_	_	-	-		_	_
PLAN CHECK/PERMIT FEES	_	_	_	_	_	_	_
MAINTENANCE REVENUE	_	_	_	_	_	_	_
METER FEES	_	_	_	_	_	_	_
WHEELING CHARGE	_	_		_			
DEVELOPER FEES	_	_					
SEWER SALES BUSINESS	_		_				
SEWER SALES RESIDENTIAL	_		_				
SEVER SIZES RESIDERTINE							
TOTAL OPERATING REVENUES	-	-	-	-	-	-	-
CAPITAL SURCHARGE	_	-	-	-	-		-
CAPACITY CHARGES	-	-	-	-	-	-	_
INTEREST INCOME	-	-	-	-	-	-	-
INTEREST INCOME INTERNAL LOAN	_	_	-	-	-	-	_
INTEREST INCOME - 2006 BOND	9,891	10,127	8,000	8,356	8,000	0.0%	-4.3%
INTEREST INCOME - 2010 BOND	-		-	-	-	-	_
OTHER INCOME	5,000	-	-	-	-	-	-
INSURANCE REFUNDS	-	_	-	-	-	-	_
DEFD REVENUE -2006 SERIES BOND	3,301	3,301	3,300	3,301	3,300	0.0%	0.0%
DEFD REVENUE -2010 SERIES BOND	-		-	-	-	_	_
RENTAL REVEUE	-	-	-	-	-	-	-
GRANT REVENUE	-	_	-	-	-	-	_
GAIN/LOSS ON ASSET SALES	-	_	-	-	-	_	_
FORA RUWAP REIMBURSEMENT	_	-	_	-	_	-	_
NEW FUNDING SOURCE TO BE OBTAINED <sup>1</sup>	-	-	315,000	-	-	-	-
TOTAL NON OPERATING REVENUES	18,192	13,428	326,300	11,657	11,300	-96.5%	-3.1%
		25, .20	2.20,000	22,007	22,000		
TOTAL REVENUE	18,192	13,428	326,300	11,657	11,300	-96.5%	-3.1%

<sup>&</sup>lt;sup>1</sup>Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

				REGIONAL PROJ	ECT		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	<b>BUD vs EST</b>
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WATER SALES RESIDENTIAL	-	_	-	-	-	-	_
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	_	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	·-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	-	-	-	-	-	-	-
MAINTENANCE REVENUE	-	-	_	-	-	-	_
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	_
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	-	-	-	-	_	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	-	-	-	-	-	-	-
CAPITAL SURCHARGE	_		-	-	-	-	
CAPACITY CHARGES	-	_	_	-	-	-	-
INTEREST INCOME	_	-	-	-	-	-	_
INTEREST INCOME INTERNAL LOAN	_	-	_	-	-	-	_
INTEREST INCOME - 2006 BOND	_	_	_	-	_	-	_
INTEREST INCOME - 2010 BOND	-	_	-	-	-	-	-
OTHER INCOME	-	_	_	-	-	-	-
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	-	-	-	-	-	-	_
DEFD REVENUE -2010 SERIES BOND	_	_	_	-	_	-	_
RENTAL REVEUE	-	-	-	-	_	-	-
GRANT REVENUE	_	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	_	-	-	-	-	-	_
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
NEW FUNDING SOURCE TO BE OBTAINED <sup>1</sup>	-	-	5,716,500	-	-	-	-
TOTAL NON OPERATING REVENUES	-	-	5,716,500	-	-	-	-
TOTAL DEVENUE			F 74 C FOO				
TOTAL REVENUE	-	-	5,716,500	-	-	-	-

<sup>&</sup>lt;sup>1</sup>Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

				TOTAL			
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WATER SALES RESIDENTIAL	5,029,824	5,141,667	4,894,666	5,438,173	5,811,703	18.7%	6.9%
WATER SALES BUSINESS	747,550	824,656	721,350	906,849	752,271	4.3%	-17.0%
WATER SALES SCHOOLS	(229)	-	-	-	-	-	-
WATER SALES MULTIPLES	1,211,025	1,229,564	1,244,250	1,260,648	1,297,585	4.3%	2.9%
WATER SALES GOVERMENT	33,309	24,531	31,761	46,632	33,122	4.3%	-29.0%
FIRE SYSTEM CHARGE	6,030	6,000	6,000	6,000	94,341	1472.4%	1472.4%
OTHER WATER SALES	881,793	522,634	915,000	972,399	1,006,500	10.0%	3.5%
LATE CHARGE FEES	45,502	124,371	45,000	112,364	42,370	-5.8%	-62.3%
BACKFLOW REVENUE	27,515	28,845	26,900	28,830	28,905	7.5%	0.3%
FLAT RATE ACCOUNTS	1,121,129	1,065,214	1,177,545	997,236	1,216,628	3.3%	22.0%
RECLAIMED WATER SALES	21,476	25,002	19,950	34,796	20,805	4.3%	-40.2%
PLAN CHECK/PERMIT FEES	41,410	54,552	15,500	112,758	23,500	51.6%	-79.2%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	51,527	32,721	6,000	5,365	5,000	-16.7%	-6.8%
WHEELING CHARGE	24,000	24,000	24,000	24,000	24,000	0.0%	0.0%
DEVELOPER FEES	66,508	-	-	80,000	-	_	_
SEWER SALES BUSINESS	1,808,622	1,832,114	1,813,515	1,845,036	2,173,207	19.8%	17.8%
SEWER SALES RESIDENTIAL	645,005	681,499	677,070	689,828	754,079	11.4%	9.3%
TOTAL OPERATING REVENUES	11,761,994	11,617,369	11,618,507	12,560,915	13,284,016	14.3%	5.8%
CAPITAL SURCHARGE	100,504	105,112	98,000	142,261	110,000	12.2%	-22.7%
CAPACITY CHARGES	640,191	210,587	84,000	2,121,310	2,590,122	2983.5%	22.1%
INTEREST INCOME	62,627	42,064	67,000	35,197	35,950	-46.3%	2.1%
INTEREST INCOME INTERNAL LOAN	6,870	5,215	5,675	4,268	4,000	-29.5%	-6.3%
INTEREST INCOME - 2006 BOND	160,785	161,165	139,500	131,482	131,800	-5.5%	0.2%
INTEREST INCOME - 2010 BOND	80	86	76	125	137	80.3%	9.2%
OTHER INCOME	55,153	36,310	10,750	42,387	42,500	295.3%	0.3%
INSURANCE REFUNDS	6,867	4,240	-	549	-	_	-
DEFD REVENUE -2006 SERIES BOND	36,353	36,353	36,330	28,531	28,170	-22.5%	-1.3%
DEFD REVENUE -2010 SERIES BOND	11,586	11,304	7,350	6,750	6,620	-9.9%	-1.9%
RENTAL REVEUE	164,485	179,438	-	179,438	179,438	-	0.0%
GRANT REVENUE	1,185,312	11,680	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	5,700	-	-	-	_	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
NEW FUNDING SOURCE TO BE OBTAINED <sup>1</sup>		-	6,031,500	300,000	2,262,400	-62.5%	654.1%
TOTAL NON OPERATING REVENUES	2,430,812	809,256	6,480,181	2,992,299	5,391,137	-16.8%	80.2%
TOTAL REVENUE	14,192,807	12,426,625	18,098,688	15,553,214	18,675,153	3.2%	20.1%

<sup>1</sup>Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

				MARINA WAT			
ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	254,227	368,234	337,480	267,813	302,296	-10.4%	12.9%
WAGES ALLOCATED TO CAPITAL	(81,479)	(5,578)	(82,930)	-	-	-	-
OVERTIME	5,041	5,082	3,840	6,025	5,329	38.8%	-11.5%
STANDBY WAGE	1,892	-	-	-	-	-	-
FICA EXPENSE	13,410	15,240	17,360	14,598	17,480	0.7%	19.79
MEDI EXPENSE	3,965	5,377	4,950	3,851	4,460	-9.9%	15.89
MEDICAL INSURANCE EXPENSE	28,052	13,097	54,300	22,677	57,555	6.0%	153.89
DENTAL INSURANCE EXPENSE	2,914	2,209	3,600	2,446	3,548	-1.4%	45.19
VISION INSURANCE EXPENSE WORKERS COMP. INSURANCE	590	565	650	608	659	1.4%	8.59
LIFE INSURANCE EXPENSE	2,042	1,775	3,410	2,535	3,167	-7.1%	25.09
	1,337	1,456	2,090	1,572	1,121	-46.4%	-28.79
UNIFORM BENEFIT	- 062			- 224			244.00
SUI EXPENSE	963	1,125 24	1,130 30	321 27	1,096 24	-3.0%	241.9% -11.49
ETT EXPENSE  CAR ALLOWANCE EXPENSE	2,105	1,983	2,160	2,195	2,088	-20.0% -3.3%	-4.99
DISABILITY PLAN	696	268		2,195	917	-20.9%	316.89
		26,684	1,160 28,050		26,725	-20.9%	21.09
CALPERS RETIREMENT	22,299			22,078			
CALPERS RETIREMENT (EE)	22,726	24,539	32,730	18,215	22,077	-32.5%	21.29
PARS RETIREMENT				40,865	38,229		-6.5%
OPEB EXPENSE	11,327	15,468	12,300	15,450	15,370	25.0%	-0.5%
TOTAL SALARY & BENEFIT	292,128	477,548	422,310	421,493	502,141	18.9%	19.1%
LIABILITY INSURANCE	23,093	25,094	28,500	28,414	27,550	-3.3%	-3.0%
PROPERTY INSURANCE	6,631	6,649	6,900	7,276	7,250	5.1%	-0.49
AUTO INSURANCE	1,555	1,580	1,800	1,756	1,740	-3.3%	-0.9%
ENVIRONMENTAL INSURANCE		-	-			-	- 0.57
PROPERTY TAXES	769	_				-	
OFFICE POWER/GAS	4,025	4,364	4,200	3,998	4,350	3.6%	8.89
BUILDING SECURITY	910	547	1,080	1,386	1,305	20.8%	-5.9%
TRASH SERVICES	1,413	1,898	1,860	1,941	1,856	-0.2%	-4.49
ANSWERING SERVICE	639	647	750	751	725	-3.3%	-3.5%
PHONE	16,012	14,390	16,500	13,718	13,050	-20.9%	-4.9%
RENT/LEASE EQUIPMENT	8,025	8,536	9,000	7,638	7,540	-16.2%	-1.3%
POSTAGE	16,166	15,120	16,800	18,048	16,820	0.1%	-6.8%
PRINTING	1,146	1,220	2,760	2,293	1,450	-47.5%	-36.8%
OFFICE SUPPLY	1,826	2,530	3,000	1,646	2,175	-27.5%	32.1%
GENERAL SUPPLY	3,998	3,828	7,500	4,399	5,800	-22.7%	31.9%
COMPUTERS/DATA PROCESSING	8,967	3,595	6,000	1,457	8,120	35.3%	457.3%
SOFTWARE AND LICENSING	1,271	10,420	-	6,222	8,700	-	39.8%
ADVERTISEMENT	3,208	2,530	4,500	2,813	3,480	-22.7%	23.7%
MAINTENANCE AGREEMENTS	16,835	14,393	21,000	20,997	17,400	-17.1%	-17.19
HOSPITALITY & AWARDS	1,137	770	3,000	1,371	1,740	-42.0%	26.99
BOARD MEETING VIDEO RECORDING		477	-	2,822	2,755	-	-2.49
ACCOUNTING SERVICES	8,017	5,533	10,500	10,623	10,150	-3.3%	-4.5%
CONSULTING SERVICES	9,593	49,190	62,000	45,990	53,360	-13.9%	16.0%
LEGAL FEES	31,842	48,830	9,000	67,373	66,120	634.7%	-1.9%
CONFERENCE ATTENDANCE	693	810	3,960	1,127	2,800	-29.3%	148.3%
CONFERENCE (BOD)	528	443	750	326	870	16.0%	167.39
EDUCATION EXPENSES	4,212	3,631	7,500	3,719	15,525	107.0%	317.5%
TRAVEL	3,193	2,428	4,500	2,582	3,500	-22.2%	35.6%
SAFETY	426	498	1,500	1,507	1,450	-3.3%	-3.8%
MEMBERSHIPS & DUES	7,795	5,895	8,400	8,350	8,400	0.0%	0.6%
PERMITS	13,129	13,752	16,800	10,546	16,240	-3.3%	54.0%
MISCELLANEOUS	- 13,123	- 13,732	-	292	-	-3.370	J-1.07
BANK & ADMINISTRATION FEE	13,869	16,199	9,000	15,117	15,950	77.2%	5.5%
BANK FEE - 2006 BOND	13,809	210	300	7	348	16.0%	4615.49
BANK FEE - 2010 BOND	11	387	-	11	348	-	3004.49
INTEREST EXPENSE	187	19	600		290	-51.7%	3004.47
CALPERS INTEREST	4,947	- 19	-	<del>-</del>	- 290	-31.7%	
INTEREST - INTERNAL LOAN	4,947	-	<u> </u>				
INTEREST ON ARMSTRONG NOTE	-	-					
2006 BOND INTEREST EXPENSE	183,588	169,197	194,759	194,759	138,200	-29.0%	-29.0%
2010 BOND INTEREST EXPENSE	103,032	87,808	94,760	94,760	73,038	-22.9%	-29.07
LEASED EQUIPMENT INTEREST	696	33	4,050	94,760	73,036	-22.970	-22.37
IOP INTEREST EXPENSE	11,719	11,779	6,150	12,978	13,000	111.4%	0.29
FLEET MAINT & REPAIR	11,719	11,113		- 12,976	- 15,000	111.476	0.27
IOP EXPENSE	2,856	5,003	3,600	6,361	5,220	45.0%	-17.9%
FRANCHISE FEE	2,850	5,005	3,600	- 0,301	5,220	45.0%	-17.97
FORA ADMIN./LIAISON FEES	<del>                                     </del>	-				-	
MEMBERSHIP ON FORA BOARD	†	-	<del>-</del>		-		
BAD DEBT EXPENSE	75,033	320	300	190	290	-3.3%	52.6%
TOTAL DEPARTMENT EXPENSE	593,009	540,552	573,579	605,562	558,905	-2.6%	-7.7%

				MARINA SEW			DUD FCT
ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	ACTORE	ACTORE	ADOLLED	LUTINIATED	T KOT OSED	70 CHANGE	70 CHANG
WAGES - ADM	64,911	111,141	101,240	71,276	83,392	-17.6%	17.
WAGES ALLOCATED TO CAPITAL	(19,012)	(1,673)	(24,880)	-	-	-	
OVERTIME	1,251	1,518	1,150	1,601	1,470	27.8%	-8.
STANDBY WAGE	470	-	-	-	-	-	
FICA EXPENSE	3,678	4,547	5,210	3,895	4,822	-7.4%	23.
MEDI EXPENSE	1,065	1,604	1,480	1,025	1,230	-16.9%	20.
MEDICAL INSURANCE EXPENSE	13,073	11,934	16,290	10,354	15,877	-2.5%	53.
DENTAL INSURANCE EXPENSE	717	652	1,080	660	979	-9.4%	48.
VISION INSURANCE EXPENSE	158	156	190	164	182	-4.2%	11.
WORKERS COMP. INSURANCE	672	455	1,020	680	874	-14.3%	28.
LIFE INSURANCE EXPENSE	627	440	630	417	309	-51.0%	-25
UNIFORM BENEFIT	-	-	-	-	-	-	
SUI EXPENSE	290	338	340	92	302	-11.2%	230
ETT EXPENSE	6	7	10	8	7	-27.2%	-9
CAR ALLOWANCE EXPENSE	523	587	650	578	576	-11.4%	-0.
DISABILITY PLAN	174	81	350	58	253	-27.7%	333
CALPERS RETIREMENT	5,976	7,920	8,410	5,835	7,372	-12.3%	26
CALPERS RETIREMENT (EE)	6,046	7,306	9,820	4,814	6,090	-38.0%	26
PARS RETIREMENT	-	-	-	9,228	10,546	-	14
OPEB EXPENSE	2,892	4,668	3,690	4,635	4,240	14.9%	-8
TOTAL SALARY & BENEFIT	83,517	151,680	126,680	115,318	138,521	9.3%	20.
LIABILITY INSURANCE	5,669	7,248	8,550	7,942	7,600	-11.1%	-4
PROPERTY INSURANCE	1,574	1,753	2,070	2,183	2,000	-3.4%	-8
AUTO INSURANCE	369	417	540	527	480	-11.1%	-8
ENVIRONMENTAL INSURANCE	- 309	- 417	- 540	- 527	- 460	-11.176	-0
PROPERTY TAXES	220						
OFFICE POWER/GAS	926	1,236	1,260	1,060	1,200	-4.8%	13
BUILDING SECURITY	241	1,230	320	369	360	12.5%	-2
FRASH SERVICES	355	569	560	509	512	-8.6%	0
	160	194	230	196	200		1
ANSWERING SERVICE						-13.0%	
PHONE	3,566	4,061	4,950	3,612	3,600	-27.3%	-0
RENT/LEASE EQUIPMENT	2,618	2,561	2,700	2,014	2,080	-23.0%	3
POSTAGE	4,040	4,538	5,040	6,416	4,640	-7.9%	-27
PRINTING	287	366	830	651	400	-51.8%	-38
OFFICE SUPPLY	438	759	900	427	600	-33.3%	40
GENERAL SUPPLY	985	1,145	2,250	1,218	1,600	-28.9%	31
COMPUTERS/DATA PROCESSING	2,242	997	1,800	396	2,240	24.4%	466
SOFTWARE AND LICENSING	318	3,402	-	1,681	2,400	-	42
ADVERTISEMENT	834	759	1,350	751	960	-28.9%	27
MAINTENANCE AGREEMENTS	4,209	4,318	6,300	5,881	4,800	-23.8%	-18
HOSPITALITY & AWARDS	289	231	900	394	480	-46.7%	21
BOARD MEETING VIDEO RECORDING	-	143	-	740	760	-	2
ACCOUNTING SERVICES	2,004	1,660	3,150	2,614	2,800	-11.1%	7
CONSULTING SERVICES	2,534	14,711	30,500	12,524	14,720	-51.7%	17
LEGAL FEES	7,623	14,639	2,700	17,901	18,240	575.6%	1
CONFERENCE ATTENDANCE	173	813	1,190	112	550	-53.8%	391
CONFERENCE (BOD)	132	133	230	74	240	4.3%	226
EDUCATION EXPENSES	1,051	1,262	2,250	198	2,950	31.1%	1391
TRAVEL	735	1,681	1,350	1,212	950	-29.6%	-21
SAFETY	109	386	450	447	400	-11.1%	-10
MEMBERSHIPS & DUES	1,923	1,811	2,520	2,413	2,500	-0.8%	3
PERMITS	1,396	1,181	5,040	2,260	4,480	-11.1%	98
MISCELLANEOUS	-	-	-	88	-	-	
BANK & ADMINISTRATION FEE	3,493	4,867	2,700	3,850	4,400	63.0%	14
BANK FEE - 2006 BOND	-	58	90	1	96	6.7%	17677
BANK FEE - 2010 BOND	3	111	-	3	96	-	2817
NTEREST EXPENSE	197	9	180	-	80	-55.6%	
CALPERS INTEREST	962	-	-	-	-	-	
NTEREST - INTERNAL LOAN	-	-	-	-	-	-	
NTEREST ON ARMSTRONG NOTE	-	-	-	-	-	-	
2006 BOND INTEREST EXPENSE	95,510	94,019	129,502	129,502	90,544	-30.1%	-30
2010 BOND INTEREST EXPENSE	29,438	25,088	28,430	28,430	20,868	-26.6%	-26
EASED EQUIPMENT INTEREST	(75)	998	1,220	-	-	-	
OP INTEREST EXPENSE	2,930	3,365	1,850	3,174	3,200	73.0%	0
LEET MAINT & REPAIR	4	-	-	-	-	-	
OP EXPENSE	714	1,501	1,080	1,770	1,440	33.3%	-18
FRANCHISE FEE	-	-	-	-	-	-	
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	
MEMBERSHIP ON FORA BOARD	_	-	-	-		-	
BAD DEBT EXPENSE	18	19	90	45	80	-11.1%	77
TOTAL DEPARTMENT EXPENSE	180,213	203,197	255,072	243,587	205,546	-19.4%	-15
OTAL DEFARTIVIENT EXPENSE							

WAGES - ADM  WAGES ALLOCATED TO CAPITAL  (COVERTIME STANDBY WAGE FICA EXPENSE MEDI EXPENSE MEDI EXPENSE MEDI EXPENSE MEDICAL INSURANCE EXPENSE DENTAL INSURANCE EXPENSE UNISION INSURANCE EXPENSE WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONSULTING SERVICES LEGAL FEES CONFERNCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE  CALPERS INTEREST EXPENSE  SE CALPERS INTEREST EXPENSE  SE COME BOND INTEREST EXPENSE  SE COME	08,095 38,515) 9,596 3,607 25,725 7,582 99,527 5,587 1,126 3,935 2,542	2012-2013 ACTUAL  612,118 (9,297) 8,503 - 25,652 9,039 69,886	2013-2014 ADOPTED 551,441 (138,220) 6,400	2013-2014 ESTIMATED 443,608	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES ALLOCATED TO CAPITAL OVERTIME STANDBY WAGE FICA EXPENSE MEDI EXPENSE MEDI EXPENSE MEDI EXPENSE MEDICAL INSURANCE EXPENSE DENTAL INSURANCE EXPENSE VISION INSURANCE EXPENSE WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE PROPERTY AXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2010 BOND INTEREST ENTERST LOAN INTEREST - INTEREST LIMEREST - INTEREST EXPENSE 2010 BOND INT	38,515) 9,596 3,607 25,725 7,582 99,527 5,587 1,126 3,935	612,118 (9,297) 8,503 - 25,652 9,039	551,441 (138,220) 6,400	443,608			
WAGES ALLOCATED TO CAPITAL OVERTIME STANDBY WAGE FICA EXPENSE MEDI EXPENSE MEDI EXPENSE MEDI EXPENSE MEDICAL INSURANCE EXPENSE DENTAL INSURANCE EXPENSE VISION INSURANCE EXPENSE WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2010 BOND INTEREST - INTERNAL LOAN INTEREST - DAON DE DOAD INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE	38,515) 9,596 3,607 25,725 7,582 99,527 5,587 1,126 3,935	(9,297) 8,503 - 25,652 9,039	(138,220) 6,400	•			
OVERTIME STANDBY WAGE FICA EXPENSE MEDI EXPENSE MEDICAL INSURANCE EXPENSE DENTAL INSURANCE EXPENSE VISION INSURANCE EXPENSE WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2016 BOND INTEREST - INTERNAL LOAN INTERST - INTERNAL LOAN INTERST - INTERNAL LOAN INTERNAL PROPESE	9,596 3,607 25,725 7,582 99,527 5,587 1,126 3,935	8,503 - 25,652 9,039	6,400		542,049	-1.7%	22.2
STANDBY WAGE FICA EXPENSE MEDI EXPENSE MEDI EXPENSE MEDICAL INSURANCE EXPENSE USION INSURANCE EXPENSE WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST - INTERNAL LOAN INTERST - INTERNAL LOAN INTERST - INTERNAL LOAN INTERST - INTERNAL LOAN INTERNAL PASSE  INTERNAL	3,607 25,725 7,582 99,527 5,587 1,126 3,935	25,652 9,039		- 0.001	- 0.556	- 40.28/	- 4.2
FICA EXPENSE  MEDI EXPENSE  MEDI EXPENSE  MEDICAL INSURANCE EXPENSE  DENTAL INSURANCE EXPENSE  VISION INSURANCE EXPENSE  WORKERS COMP. INSURANCE  LIFE INSURANCE EXPENSE  UNIFORM BENEFIT  SUI EXPENSE  ETT EXPENSE  CAR ALLOWANCE EXPENSE  DISABILITY PLAN  CALPERS RETIREMENT  CALPERS RETIREMENT  CALPERS RETIREMENT  OPEB EXPENSE  TOTAL SALARY & BENEFIT  CE  LIABILITY INSURANCE  PROPERTY INSURANCE  ENVIRONMENTAL INSURANCE  PROPERTY TAXES  OFFICE POWER/GAS  BUILDING SECURITY  TRASH SERVICES  ANSWERING SERVICE  PHONE  RENT/LEASE EQUIPMENT  POSTAGE  PRINTING  OFFICE SUPPLY  GENERAL SUPPLY  COMPUTERS/DATA PROCESSING  SOFTWARE AND LICENSING  ADVERTISEMENT  MAINTENANCE AGREEMENTS  HOSPITALITY & AWARDS  BOARD MEETING VIDEO RECORDING  ACCOUNTING SERVICES  CONSULTING SERVICES  LEGAL FEES  CONFERENCE ATTENDANCE  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK FEE - 2016 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  COL BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  LEASED EQUIPMENT INTEREST	25,725 7,582 99,527 5,587 1,126 3,935	25,652 9,039		9,981	9,556	49.3%	-4.3
MEDI EXPENSE  MEDICAL INSURANCE EXPENSE  DENTAL INSURANCE EXPENSE  VISION INSURANCE EXPENSE  WORKERS COMP. INSURANCE  LIFE INSURANCE EXPENSE  WORKERS COMP. INSURANCE  LIFE INSURANCE EXPENSE  UNIFORM BENEFIT  SUI EXPENSE  ETT EXPENSE  CAR ALLOWANCE EXPENSE  DISABILITY PLAN  CALPERS RETIREMENT  CALPERS RETIREMENT  OPEB EXPENSE  TOTAL SALARY & BENEFIT  CE  LIABILITY INSURANCE  PROPERTY INSURANCE  PROPERTY INSURANCE  ENVIRONMENTAL INSURANCE  PROPERTY TAXES  OFFICE POWER/GAS  BUILDING SECURITY  TRASH SERVICES  ANSWERING SERVICE  PHONE  RENT/LEASE EQUIPMENT  POSTAGE  PRINTING  OFFICE SUPPLY  GENERAL SUPPLY  COMPUTERS/DATA PROCESSING  SOFTWARE AND LICENSING  ADVERTISEMENT  MAINTENANCE AGREEMENTS  HOSPITALITY & AWARDS  BOARD MEETING VIDEO RECORDING  ACCOUNTING SERVICES  CONSULTING SERVICES  CONSULTING SERVICES  CONSULTING SERVICES  CONSULTING SERVICES  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK & ADMINISTRATION FEE  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  LEASED EQUIPMENT INTEREST	7,582 99,527 5,587 1,126 3,935	9,039	28,940	24,186	31,343	8.3%	29.6
MEDICAL INSURANCE EXPENSE  DENTAL INSURANCE EXPENSE  VISION INSURANCE EXPENSE  WORKERS COMP. INSURANCE  LIFE INSURANCE EXPENSE  UNIFORM BENEFIT  SUI EXPENSE  ETT EXPENSE  CAR ALLOWANCE EXPENSE  DAILOWANCE EXPENSE  CAR ALLOWANCE EXPENSE  CAR ALLOWANCE EXPENSE  DISTRIBUTIY PLAN  CALPERS RETIREMENT  CALPERS RETIREMENT  OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE  PROPERTY INSURANCE  ENVIRONMENTAL INSURANCE  PROPERTY TAXES  OFFICE POWER/GAS  BUILDING SECURITY  TRASH SERVICES  ANSWERING SERVICE  PHONE  RENT/LEASE EQUIPMENT  POSTAGE  PRINTING  OFFICE SUPPLY  GENERAL SUPPLY  COMPUTERS/DATA PROCESSING  SOFTWARE AND LICENSING  ADVERTISEMENT  MAINTENANCE AGREEMENTS  HOSPITALITY & AWARDS  BOARD MEETING VIDEO RECORDING  ACCOUNTING SERVICES  CONSULTING SERVICES  LEGAL FEES  CONFERENCE ATTENDANCE  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK FEE - 2006 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  22010 BOND INTEREST EXPENSE	99,527 5,587 1,126 3,935		8,250	6,379	7,998	-3.1%	25.4
DENTAL INSURANCE EXPENSE VISION INSURANCE EXPENSE WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST EXPENSE 2010 BOND INT	5,587 1,126 3,935		90,490	65,428	103,201	14.0%	57.7
VISION INSURANCE EXPENSE WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2016 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST - INTERNAL LOAN INTEREST EXPENSE COOR BOND INTEREST EXPENSE 2010 B	1,126 3,935	3,743	6,000	4,053	6,362	6.0%	57.0
WORKERS COMP. INSURANCE LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE ETT EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2010 BOND INTEREST - INTERNAL LOAN INTEREST - DATABLET INTEREST - INTERNAL LOAN INTEREST - INTERNAL LO	3,935	943	1,080	1,007	1,181	9.4%	17.3
LIFE INSURANCE EXPENSE UNIFORM BENEFIT SUI EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES CONSULTING SERVICES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2010 BOND BANK FEE - 2010 BOND INTEREST EXPENSE COLD REMERST EXPENSE 2010 BOND INTEREST EXPENSE 2010 BOND		3,003	5,690	4,200	5,678	-0.2%	35.2
UNIFORM BENEFIT SUI EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE BIVINGNMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST - INTEREST INTEREST - INTEREST LEASED EQUIPMENT INTEREST  1. 10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		2,428	3,490	2,603	2,011	-42.4%	-22.8
SUI EXPENSE ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTEREST	2		-	-	-	-	-
ETT EXPENSE CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2016 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST EXPENSE 2010 BOND INTEREST EXP	1,858	1,875	1,890	533	1,966	4.0%	268.8
CAR ALLOWANCE EXPENSE DISABILITY PLAN CALPERS RETIREMENT CALPERS RETIREMENT CALPERS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 20	42	40	40	45	44	10.0%	-2.9
CALPERS RETIREMENT CALPERS RETIREMENT (EE) PARS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTEREST EXPENSE 21110 BOND INTEREST EXPE	4,021	3,345	3,600	3,635	3,744	4.0%	3.0
CALPERS RETIREMENT (EE) PARS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE PROPERTY INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTEREST EXPENSE 21110 BOND INTEREST EXPEN	1,311	447	1,930	364	1,645	-14.8%	351.3
PARS RETIREMENT OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST ON THEREST EXPENSE 2010 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTEREST EXPENSE 2111 BOND INTEREST EXPENSE 2	42,755	44,988	46,740	36,557	47,921	2.5%	31.1
OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTERES	43,572	41,289	54,540	30,162	39,587	-27.4%	31.2
OPEB EXPENSE  TOTAL SALARY & BENEFIT  LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTERES	-	-	-	67,230	68,548	-	2.0
LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2016 BOND BANK FEE - 2016 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST OF ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTEREST EXPENSE 21110 BOND	22,671	25,712	20,500	25,750	27,560	34.4%	7.0
LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2016 BOND BANK FEE - 2016 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST OF ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTEREST EXPENSE 21110 BOND	45,037	843,713	692,801	725,722	900,394	-	-
PROPERTY INSURANCE AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND	43,108	43,293	47,500	47,188	49,400	4.0%	4.7
AUTO INSURANCE ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONSULTING SERVICES LEGAL FEES CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 20	11,641	12,346	11,500	12,127	13,000	13.0%	7.2
ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES CONSULTING SERVICES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST	2,730	2,932	3,000	2,927	3,120	4.0%	6.6
PROPERTY TAXES OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2210 BOND INTEREST EXPENSE 2310 BOND INTEREST EXPENSE 2410 BOND INTEREST EXPENSE 2510 BOND INTEREST EXPENSE 251	-			-		- 4.070	-
OFFICE POWER/GAS BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTEREST	1,373	_		-			
BUILDING SECURITY TRASH SERVICES ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2101	8,564	8,210	7,000	6,997	7,800	11.4%	11.5
TRASH SERVICES  ANSWERING SERVICE PHONE  RENT/LEASE EQUIPMENT  POSTAGE PRINTING  OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT  MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES  CONSULTING SERVICES  LEGAL FEES  CONFERENCE ATTENDANCE  CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE  CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND I	1,942	1,459	1,800	2,297	2,340	30.0%	1.9
ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELANEOUS BANK FEE - 2010 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTER	3,553	3,163	3,100	3,213	3,328	7.4%	3.6
PHONE  RENT/LEASE EQUIPMENT  POSTAGE  PRINTING  OFFICE SUPPLY  GENERAL SUPPLY  COMPUTERS/DATA PROCESSING  SOFTWARE AND LICENSING  ADVERTISEMENT  MAINTENANCE AGREEMENTS  HOSPITALITY & AWARDS  BOARD MEETING VIDEO RECORDING  ACCOUNTING SERVICES  CONSULTING SERVICES  LEGAL FEES  CONFERENCE ATTENDANCE  CONFERENCE ADD  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK FEE - 2006 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  21010 BOND INTEREST EXPENSE	1,232	1,078	1,250	1,244	1,300	4.0%	4.5
RENT/LEASE EQUIPMENT POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFRENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE COL BOND INTEREST EXPENSE 2010 BOND INTERES	28,369	23,448	27,500	22,829	23,400	-14.9%	2.5
POSTAGE PRINTING OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2016 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INT	15,447	14,226	15,000	12,649	13,520	-9.9%	6.9
PRINTING  OFFICE SUPPLY  GENERAL SUPPLY  COMPUTERS/DATA PROCESSING  SOFTWARE AND LICENSING  ADVERTISEMENT  MAINTENANCE AGREEMENTS  HOSPITALITY & AWARDS  BOARD MEETING VIDEO RECORDING  ACCOUNTING SERVICES  LEGAL FEES  CONFERENCE ATTENDANCE  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK & ADMINISTRATION FEE  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE	31,165	25,209	28,000	25,954	30,160	7.7%	16.2
OFFICE SUPPLY GENERAL SUPPLY COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK FEE - 2016 BOND BANK FEE - 2016 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2016 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 2016 BOND INTEREST EXPENSE 2017 BOND INTEREST EXPENSE 2018 BOND INTER	2,211	2,033	4,600	4,062	2,600	-43.5%	-36.0
COMPUTERS/DATA PROCESSING SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010	3,396	4,217	5,000	2,724	3,900	-22.0%	43.2
SOFTWARE AND LICENSING ADVERTISEMENT MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFRENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST	10,017	6,410	12,500	7,300	10,400	-16.8%	42.5
ADVERTISEMENT  MAINTENANCE AGREEMENTS  HOSPITALITY & AWARDS  BOARD MEETING VIDEO RECORDING  ACCOUNTING SERVICES  CONSULTING SERVICES  LEGAL FEES  CONFERENCE ATTENDANCE  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK & ADMINISTRATION FEE  BANK FEE - 2006 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE	17,212	7,202	10,000	2,416	14,560	45.6%	502.6
MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EX	2,451	17,407	-	10,258	15,600	-	52.1
HOSPITALITY & AWARDS BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE	6,206	4,217	7,500	4,383	6,240	-16.8%	42.4
BOARD MEETING VIDEO RECORDING ACCOUNTING SERVICES CONSULTING SERVICES LEGAL FEES CONFERENCE ATTENDANCE CONFERENCE (BOD) EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 211	32,467	23,988	35,000	34,873	31,200	-10.9%	-10.5
ACCOUNTING SERVICES  CONSULTING SERVICES  LEGAL FEES  CONFRENCE ATTENDANCE  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK & ADMINISTRATION FEE  BANK FEE - 2006 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2150 BOND INTEREST EXPENSE  2160 BOND INTEREST EXPENSE  2160 BOND INTEREST EXPENSE  2170 BOND INTEREST EXPENSE	2,158	1,283	5,000	2,276	3,120	-37.6%	37.1
CONSULTING SERVICES  LEGAL FEES  CONFERENCE ATTENDANCE  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK & ADMINISTRATION FEE  BANK FEE - 2006 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2110 BOND INTEREST EXPENSE	-	795	-	4,672	4,940	-	5.7
LEGAL FEES  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK FEE - 2006 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  211	15,461	9,222	17,500	17,539	18,200	4.0%	3.8
CONFERENCE ATTENDANCE  CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK ADMINISTRATION FEE  BANK FEE - 2006 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE	17,786	81,970	75,000	76,280	95,680	27.6%	25.4
CONFERENCE (BOD)  EDUCATION EXPENSES  TRAVEL  SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK & ADMINISTRATION FEE  BANK FEE - 2006 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  21010 BOND INTEREST EXPENSE  2110 BOND INTEREST EXPENSE	60,681	103,169	15,000	117,891	118,560	690.4%	0.6
EDUCATION EXPENSES TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 21010 BOND INTEREST EXPENSE 2110 BOND INTEREST EXPENSE	1,337	1,352	6,600	1,846	4,400	-33.3%	138.4
TRAVEL SAFETY MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 21010 BOND INTEREST	1,017	738	1,250	536	1,560	24.8%	191.3
SAFETY  MEMBERSHIPS & DUES  PERMITS  MISCELLANEOUS  BANK & ADMINISTRATION FEE  BANK FEE - 2006 BOND  BANK FEE - 2010 BOND  INTEREST EXPENSE  CALPERS INTEREST  INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  £ LEASED EQUIPMENT INTEREST	8,076	5,927	12,500	6,079	25,500	104.0%	319.5
MEMBERSHIPS & DUES PERMITS MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 5 2010 BOND INTEREST EXPENSE 5 2010 BOND INTEREST EXPENSE 5 2010 BOND INTEREST EXPENSE 6 2010 BOND INTEREST EXPENSE 7 2010 BOND INTEREST EXPENSE 8 2010 BOND INTEREST EXPENSE 9 2010 BOND INTEREST EXPENSE	6,020	4,058	7,500	4,220	5,750	-23.3%	36.3
PERMITS  MISCELLANEOUS BANK & ADMINISTRATION FEE  BANK FEE - 2006 BOND  INTEREST EXPENSE  CALPERS INTEREST INTEREST - INTERNAL LOAN  INTEREST ON ARMSTRONG NOTE  2006 BOND INTEREST EXPENSE  2010 BOND INTEREST EXPENSE  £ LEASED EQUIPMENT INTEREST	463	831	2,500	2,510	2,600	4.0%	3.6
MISCELLANEOUS BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE 3210 BOND INTEREST EXPENSE	14,678	9,825	14,000	13,973	15,000	7.1%	7.3
BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE LEASED EQUIPMENT INTEREST	16,269	19,265	28,000	18,423	29,120	4.0%	58.1
BANK FEE - 2006 BOND BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE LEASED EQUIPMENT INTEREST	-	-	-	486	-	-	-
BANK FEE - 2010 BOND INTEREST EXPENSE CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE LEASED EQUIPMENT INTEREST	26,643	27,040	15,000	25,066	28,600	90.7%	14.1
INTEREST EXPENSE  CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE LEASED EQUIPMENT INTEREST	-	388	500	3	624	24.8%	20700.0
CALPERS INTEREST INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE LEASED EQUIPMENT INTEREST	20	691	-	19	624	-	3134.8
INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE LEASED EQUIPMENT INTEREST	364	29	1,000	-	520	-48.0%	-
INTEREST ON ARMSTRONG NOTE 2006 BOND INTEREST EXPENSE 2010 BOND INTEREST EXPENSE LEASED EQUIPMENT INTEREST	5,772	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE S 2010 BOND INTEREST EXPENSE C LEASED EQUIPMENT INTEREST	4,341	3,296	3,586	2,696	2,800	-21.9%	3.8
2010 BOND INTEREST EXPENSE  LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
LEASED EQUIPMENT INTEREST	25,199	914,350	892,606	892,606	890,457	-0.2%	-0.2
	83,986	156,800	157,930	157,930	130,425	-17.4%	-17.4
ION INTEREST EXPENSE	1,477	56	6,750	- 21.024	- 22,000	- 114 60/	-
FI FET MAINT O DEDAID	22,601	21,034	10,250	21,924	22,000	114.6%	0.3
FLEET MAINT & REPAIR	29	0 220		10.746	- 0.000	-	- 12.0
IOP EXPENSE	5,508	8,338	6,000	10,746	9,360	56.0%	-12.9
	54,872	251,860	284,000	266,298	270,000	-4.9%	1.4
FORA ADMIN./LIAISON FEES	25,000	25,000	25,000	25,000	25,000	0.0%	0.0
MEMBERSHIP ON FORA BOARD BAD DEBT EXPENSE	37,000 17	37,000 188	37,000 500	37,000 250	37,000 520	0.0% 4.0%	0.0 108.0
TOTAL DEPARTMENT EXPENSE 1,7	59,859	1,885,342	1,845,222	1,909,710	1,974,228	7.0%	3.4
TOTAL EXPENSE 2,4		2,729,055	2,538,023	2,635,432	2,874,622	13.3%	9.1

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ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	106,349	135,393	121,314	96,969	114,664	-5.5%	18.29
WAGES ALLOCATED TO CAPITAL	(32,592)	(2,045)	(30,410)	-	-	-	-
OVERTIME	1,984	1,867	1,410	2,176	2,021	43.4%	-7.19
STANDBY WAGE	744	-					
FICA EXPENSE	5,745	5,647	6,370	5,280	6,630	4.1%	25.69
MEDICAL INCLUDANCE EXPENSE	1,671 20,388	1,987	1,810 19,910	1,395	1,692	-6.5% 9.6%	21.39 54.99
MEDICAL INSURANCE EXPENSE DENTAL INSURANCE EXPENSE	1,126	14,911 817	1,320	14,090 886	21,831 1,346	2.0%	51.9
VISION INSURANCE EXPENSE	247	194	240	220	250	4.2%	13.69
WORKERS COMP. INSURANCE	1,033	551	1,250	919	1,201	-3.9%	30.79
LIFE INSURANCE EXPENSE	527	534	770	568	425	-44.8%	-25.19
UNIFORM BENEFIT	527	- 534	- 770	- 500	425	-44.8%	-25.17
SUI EXPENSE	452	413	420	117	416	-1.0%	255.79
ETT EXPENSE	10	9	10	10	9	-10.0%	-10.59
CAR ALLOWANCE EXPENSE	828	731	790	792	792	0.3%	0.09
DISABILITY PLAN	279	98	430	792	368	-14.4%	363.49
CALPERS RETIREMENT	9,363	9,888	10,280	7,989	10,137	-1.4%	26.99
CALPERS RETIREMENT (EE)	9,476	9,079	12,000		8,374	-30.2%	27.19
	9,476	9,079	12,000	6,591		-30.2%	
PARS RETIREMENT OPEB EXPENSE	4747			14,501	14,501	29.3%	0.09
OF LO EXPENSE	4,747	5,687	4,510	5,665	5,830	29.3%	2.99
TOTAL SALARY & BENEFIT	132,377	185,762	152,424	158,246	190,487	25.0%	20.49
LIABILITY INSURANCE	9,117	9,348	10,450	10,326	10,450	0.0%	1.29
PROPERTY INSURANCE	2,641	2,564	2,530	2,668	2,750	8.7%	3.19
AUTO INSURANCE	619	609	660	644	660	0.0%	2.59
ENVIRONMENTAL INSURANCE	-	-	-	-	-	-	-
PROPERTY TAXES	385	-	-	-	-	-	-
OFFICE POWER/GAS	1,455	1,534	1,540	1,415	1,650	7.1%	16.69
BUILDING SECURITY	478	327	400	501	495	23.8%	-1.29
TRASH SERVICES	874	696	680	700	704	3.5%	0.69
ANSWERING SERVICE	251	237	280	271	275	-1.8%	1.59
PHONE	5,485	4,973	6,050	4,890	4,950	-18.2%	1.29
RENT/LEASE EQUIPMENT	3,448	3,130	3,300	2,756	2,860	-13.3%	3.89
POSTAGE	6,348	5,546	6,160	5,648	6,380	3.6%	13.09
PRINTING	450	447	1,010	1,072	550	-45.5%	-48.79
OFFICE SUPPLY	716	928	1,100	593	825	-25.0%	39.19
GENERAL SUPPLY	2,147	1,438	2,750	1,606	2,200	-20.0%	37.09
COMPUTERS/DATA PROCESSING	3,523	1,518	2,200	528	3,080	40.0%	483.79
SOFTWARE AND LICENSING	499	4,347	- 4.650	2,517	3,300	-	31.19
ADVERTISEMENT	1,290	928	1,650	958	1,320	-20.0% -14.3%	37.89
MAINTENANCE AGREEMENTS HOSPITALITY & AWARDS	6,614	5,277	7,700	7,632	6,600		-13.59
	444	282	1,100	519	660	-40.0%	27.19
BOARD MEETING VIDEO RECORDING	2 1 4 0	175		1,018	1,045		2.79
ACCOUNTING SERVICES	3,149	2,029	3,850	3,804	3,850	0.0%	1.29
CONSULTING SERVICES	3,697	18,029	16,500	16,660	20,240	22.7%	21.59
LEGAL FEES	13,264	18,795	3,300	24,335	25,080	660.0%	3.19
CONFERENCE (POD)	272	994	1,450	176	800	-44.8%	355.19
CONFERENCE (BOD)	207	162	280	116	330	17.9%	185.79
EDUCATION EXPENSES	1,655	1,361	2,750	309	4,600	67.3%	1389.39
TRAVEL	1,146	2,037	1,650	1,829	1,450	-12.1%	-20.79
SAFETY MEMBERSHIPS & DITES	94	472	550	552	550 3 100	0.0%	-0.39
MEMBERSHIPS & DUES PERMITS	3,073	2,214 7,295	3,080	3,018 9,019	3,100	0.6%	2.79
	13,256	7,295	6,160	· · · · · · · · · · · · · · · · · · ·	6,160	0.0%	-31.79
MISCELLANEOUS  BANK & ADMINISTRATION EEE				107		83.3%	
BANK & ADMINISTRATION FEE BANK FEE - 2006 BOND	5,527	5,949 121	3,300 110	5,577 1	6,050 132	20.0%	19900.09
		121	- 110	5		20.0%	
BANK FEE - 2010 BOND INTEREST EXPENSE	154	194	220	-	132 110	-50.0%	2644.39
CALPERS INTEREST	2,061	- 10	- 220	-	- 110	-50.0%	-
INTEREST - INTERNAL LOAN	2,529	1,920	2,089	1,572	1,600	-23.4%	1.89
INTEREST - INTERNAL LOAN INTEREST ON ARMSTRONG NOTE	2,529	1,920	2,089	1,572	1,600	-23.4%	1.87
2006 BOND INTEREST EXPENSE	398,407	391,847	354,501	354,501	377,994	6.6%	6.69
2010 BOND INTEREST EXPENSE	51,516	43,904	34,740	34,740	36,519	5.1%	5.19
LEASED EQUIPMENT INTEREST	(1,022)	2,529	1,490	- 34,740	- 30,319	- 3.176	5.13
IOP INTEREST EXPENSE	4,604	5,889	2,260	5,198	5,200	130.1%	0.09
FLEET MAINT & REPAIR	4,604		2,260	5,196	- 5,200	150.1%	0.0
IOP EXPENSE	1,122	1,834	1,320	2,310	1,980	50.0%	-14.39
FRANCHISE FEE	(24,413)	12,557	12,000	12,912	13,000	8.3%	0.79
FORA ADMIN./LIAISON FEES	(24,413)	- 12,557	- 12,000	12,912	- 15,000	- 0.370	- 0.7
MEMBERSHIP ON FORA BOARD	-		<u> </u>				
BAD DEBT EXPENSE	-	-	110	- 55	110	0.0%	100.09
TOTAL DEPARTMENT EXPENSE	527,096	564,446	501,270	523,053	559,741	11.7%	7.09
		,			,		
TOTAL EXPENSE	659,473	750,208	653,694	681,298	750,228	14.8%	10.19

					RECYCLED WA			
WASES ALLOCATED TO CAPITAL OVERTIME	ACCOUNT NAME	2011-2012 ACTUAL		2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES ALLOCATED TO CAPITAL  OVERTIME								
OVERTIME		-	-	-	-	-	-	-
STANDER WARCE			-			-	-	-
MICHAEDRANCE EXPENSE			-			-	=	-
MEDICAL PINSUANCE EXPENSE								-
MEDICAL INSURANCE EXPENSE						-		-
DIENTAL INSURANCE EXPENSE						-		-
VISION INSURANCE EXPENSE								
WORKERS COMP. INSURANCE								
UIFE INSURANCE EXPENSE								
JUNEPORN BENEFIT								
SUI EXPRESS		_	_			_		
ETT EXPENSES		-	-	-	-	-	-	-
CAR ALLOWANCE EXPENSE		-	-	-	-	-	-	-
DIABABLITY PLAN   CALPERS RETIREMENT		-	-	-	-	-	-	-
CALPERS RETIREMENT (E)		-	-	-	-	-	-	-
ARAS RETIREMENT  OTAL SALARY & BENEFIT  TOTAL SALARY & BENEFIT  Lability INSURANCE  PROPERTY INSURANCE  PROPERTY INSURANCE  ALTO INSURANCE	CALPERS RETIREMENT	-	-	-	-	-	-	-
OPBE EXPENSE		-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	PARS RETIREMENT	-	-	-	-	-	-	-
LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE	OPEB EXPENSE	-	-	-	-	-	-	-
LIABILITY INSURANCE PROPERTY INSURANCE AUTO INSURANCE								
PROPERTY INSURANCE	TOTAL SALARY & BENEFIT	-	-	-	-	-	-	-
AUTO INSURANCE PROPERTY TAXES OFFICE POWER/GAS OFFICE SUPPLY OFFICE SU	LIABILITY INSURANCE	-	-	-	-	-	-	-
ENVIRONMENTAL INSURANCE PROPERTY TAXES OFFICE POWER/GAS O		-	-	-	-	-	-	-
PROPERTY TAKES	AUTO INSURANCE	-	-	-	-	-	-	-
OFFICE POWER/GAS    -		-	-	-	-	-	-	-
BUILDING SECURITY TRASH SERVICES								-
TRASH SERVICES   -   -   -   -   -   -   -   -   -	,							-
ANSWERING SERVICE PHONE RENT/LEASE EQUIPMENT POSTAGE P								-
PHONE								-
RENT/LEASE EQUIPMENT POSTAGE								-
POSTAGE PRINTING PRIN								-
PRINTING OFFICE SUPPLY GENERAL SUPPLY OFFICE								-
OFFICE SUPPLY         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         <								
GENERAL SUPPLY								
COMPUTERS/DATA PROCESSING								-
SOFTWARE AND LICENSING ADVERTISEMENT								
ADVERTISEMENT MAINTENANCE AGREEMENTS ORDINATIVE AWARDS ORDINATIVE		_	-	-	_	_	_	_
MAINTENANCE AGREEMENTS		_					_	_
HOSPITALITY & AWARDS		-	-	-	-	-	-	-
ACCOUNTING SERVICES		-	-	-	-	-	-	-
CONSULTING SERVICES	BOARD MEETING VIDEO RECORDING	-	-	-	-	-	-	-
LEGAL FEES         3,033         759         55         -         -           CONFERENCE (BOD)         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         <	ACCOUNTING SERVICES	-	-	-	-	-	-	-
CONFERENCE (BOD)	CONSULTING SERVICES	-	-	-	-	-	-	-
CONFERENCE (BOD)  FDUCATION EXPENSES  ORDINATION EX	LEGAL FEES	3,033	759	-	55	-	-	-
EDUCATION EXPENSES	CONFERENCE ATTENDANCE	-	-	-	-	-	-	-
TRAVEL         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>CONFERENCE (BOD)</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	CONFERENCE (BOD)	-	-	-	-	-	-	-
SAFETY         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>EDUCATION EXPENSES</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	EDUCATION EXPENSES	-	-	-	-	-	-	-
MEMBERSHIPS & DUES         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -		-	-	-	-	-	-	-
PERMITS         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td></td> <td>-</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td>		-				-		-
MISCELLANEOUS								-
BANK & ADMINISTRATION FEE         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td>								-
BANK FEE - 2006 BOND         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -						-	-	-
BANK FEE - 2010 BOND						-	-	-
NTEREST EXPENSE								-
CALPERS INTEREST         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -								-
NTEREST - INTERNAL LOAN								
NTEREST ON ARMSTRONG NOTE								
2006 BOND INTEREST EXPENSE         246,368         246,368         247,195         247,195         246,368         -0.3%           2010 BOND INTEREST EXPENSE         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -								
2010 BOND INTEREST EXPENSE		246.368	246.368	247.195	247.195	246.368	-0.3%	-0.3%
LEASED EQUIPMENT INTEREST         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>								
IOP INTEREST EXPENSE         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -								-
FLEET MAINT & REPAIR         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -		-	-				-	-
IOP EXPENSE         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <th< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td></th<>		-	-	-	-	-	-	-
FRANCHISE FEE         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         <		-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>		-	-	-	-	-	-	-
BAD DEBT EXPENSE		-	-		-			-
	MEMBERSHIP ON FORA BOARD	-	-	-				-
TOTAL DEPARTMENT EXPENSE 249,401 247,127 247,195 247,250 246,368 -0.3%		-	-	-	-	-	-	-
	TOTAL DEPARTMENT EXPENSE	249,401	247,127	247,195	247,250	246,368	-0.3%	-0.4%
TOTAL EXPENSE 249,401 247,127 247,195 247,250 246,368 -0.3%	TOTAL EVDENCE	340 404	247 427	247 405	247 350	246.262	0.307	-0.49

ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	REGIONAL PRO. 2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs ES
WAGES - ADM	-	-	-	-	-	-	
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	
OVERTIME	-	-	-	-	-	-	
STANDBY WAGE	-	-	-	-	-	-	
FICA EXPENSE	-	-	-	-	-	-	
MEDI EXPENSE	-	-	-	-	-	-	
MEDICAL INSURANCE EXPENSE	_	-	-	-	-	-	
DENTAL INSURANCE EXPENSE	_	-	-	-	-	-	
VISION INSURANCE EXPENSE	_	-	-	_	_	_	
WORKERS COMP. INSURANCE	_	_	_	-	-	_	
IFE INSURANCE EXPENSE	_	_	_		_		
JNIFORM BENEFIT	_				_		
SUI EXPENSE	_		_		_		
ETT EXPENSE	_						
CAR ALLOWANCE EXPENSE							
DISABILITY PLAN	-				-		
CALPERS RETIREMENT	-	-	-	-	-	-	
CALPERS RETIREMENT (EE)	-	-	-	-	-	-	
PARS RETIREMENT	-	-	-	-	-	-	
OPEB EXPENSE	-	-	-	-	-	-	
TOTAL SALARY & BENEFIT	-	-	-	-	-	-	
IABILITY INSURANCE	-	-	-	-	-	-	
PROPERTY INSURANCE	-	-	_	-	_	-	
AUTO INSURANCE	-	-	_	-	_	_	
ENVIRONMENTAL INSURANCE	-	-	-	-	_	_	
PROPERTY TAXES	_	-			-		
OFFICE POWER/GAS	_						
BUILDING SECURITY				-			
FRASH SERVICES		-					
ANSWERING SERVICE							
PHONE	-	-	-	-	-	-	
RENT/LEASE EQUIPMENT	-	-	-	-	-	-	
OSTAGE	-	-	-	-	-	-	
PRINTING	-	-	-	-	-	-	
OFFICE SUPPLY	-	-	-	-	-	-	
GENERAL SUPPLY	-	-	-	-	-	-	
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	
OFTWARE AND LICENSING	-	-	-	-	-	-	
ADVERTISEMENT	-	-	-	-	-	-	
MAINTENANCE AGREEMENTS	-	-	-	-	-	-	
HOSPITALITY & AWARDS	-	-	-	-	-	-	
BOARD MEETING VIDEO RECORDING	-	-	-	-	-	-	
ACCOUNTING SERVICES	-	-	-	-	-	-	
CONSULTING SERVICES	_	_	-	_	_	-	
EGAL FEES	_	-	-	-	-	-	
CONFERENCE ATTENDANCE	_						
CONFERENCE (BOD)	_						
DUCATION EXPENSES		-		-			
RAVEL	-	•	-	-	-	-	
AFETY	-	-	-	-	-	-	
MEMBERSHIPS & DUES	-	-	-	-	-	-	
ERMITS	-	-	-	-	-	-	
MISCELLANEOUS	-	-	-	-	-	-	
SANK & ADMINISTRATION FEE	-	-	-	-	-	-	
SANK FEE - 2006 BOND	-	-	-	-	-	-	
SANK FEE - 2010 BOND	-	-	-	-	-	-	
NTEREST EXPENSE	-	-	-	-	-	-	
CALPERS INTEREST	-	-	-	-	-	-	
NTEREST - INTERNAL LOAN	-	-	-	-	-	-	
NTEREST ON ARMSTRONG NOTE	-	-	-	-	-	-	
006 BOND INTEREST EXPENSE	-	-	-	-	-	-	
010 BOND INTEREST EXPENSE	-	-	-	-	-	-	
EASED EQUIPMENT INTEREST	-	-	-	-	-	-	
OP INTEREST EXPENSE	-	-	-	-	-	-	
LEET MAINT & REPAIR	-	-	-	-	-	-	
OP EXPENSE	_						
RANCHISE FEE	-					-	
ORA ADMIN./LIAISON FEES		-					
	-		-				
MEMBERSHIP ON FORA BOARD							
BAD DEBT EXPENSE	-	-	•	-	-	-	
OTAL DEPARTMENT EVDENCE	_						
OTAL DEPARTMENT EXPENSE	-	-	-	-	-	-	
			_	-	_		

ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	TOTAL 2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
							40.50
WAGES - ADM	933,582	1,226,886	1,111,475	879,666	1,042,401	-6.2%	18.59
WAGES ALLOCATED TO CAPITAL	(271,598)	(18,594)	(276,440)	-	-	-	-
OVERTIME	17,872	16,970	12,800	19,782	18,376	43.6%	-7.19
STANDBY WAGE	6,713	-	-	-	-	-	-
FICA EXPENSE	48,558	51,085	57,880	47,959	60,275	4.1%	25.79
MEDI EXPENSE	14,282	18,008	16,490	12,649	15,380	-6.7%	21.6%
MEDICAL INSURANCE EXPENSE	161,039	109,828	180,990	112,549	198,464	9.7%	76.39
DENTAL INSURANCE EXPENSE	10,345	7,420	12,000	8,045	12,235	2.0%	52.19
VISION INSURANCE EXPENSE	2,121	1,858	2,160	1,998	2,272	5.2%	13.79
WORKERS COMP. INSURANCE	7,681	5,785	11,370	8,333	10.920	-4.0%	31.09
LIFE INSURANCE EXPENSE	5,033	4,858	6,980	5,159	3,866	-44.6%	-25.19
UNIFORM BENEFIT	2	-,656	-	-			23.17
SUI EXPENSE			3,780	1,062	3,780	0.0%	255.9%
	3,562	3,750					
ETT EXPENSE	79	80	90	90	84	-6.4%	-6.89
CAR ALLOWANCE EXPENSE	7,477	6,646	7,200	7,200	7,200	0.0%	0.09
DISABILITY PLAN	2,460	896	3,870	722	3,183	-17.8%	340.79
CALPERS RETIREMENT	80,394	89,480	93,480	72,458	92,155	-1.4%	27.29
CALPERS RETIREMENT (EE)	81,820	82,213	109,090	59,782	76,128	-30.2%	27.39
PARS RETIREMENT	-	-	-	131,824	131,824	-	0.0%
OPEB EXPENSE	41,637	51,535	41,000	51,500	53,000	29.3%	2.9%
TOTAL SALARY & BENEFIT	1,153,059	1,658,704	1,394,215	1,420,778	1,731,543	24.2%	21.99
LIABILITY INSURANCE	80,987	84,983	95,000	93,870	95,000	0.0%	1.29
PROPERTY INSURANCE	22,487	23,312	23,000	24,254	25,000	8.7%	3.19
AUTO INSURANCE	5,273	5,539	6,000	5,854	6,000	0.0%	2.5%
ENVIRONMENTAL INSURANCE	-		-	-	-	-	-
PROPERTY TAXES	2,747	-	-	-	-	-	-
OFFICE POWER/GAS	14,970	15,344	14,000	13,470	15,000	7.1%	11.49
BUILDING SECURITY	3,571	2,523	3,600	4,553	4,500	25.0%	-1.29
TRASH SERVICES	6,196	6,327	6,200	6,363	6,400	3.2%	0.6%
							1.5%
ANSWERING SERVICE	2,281	2,156	2,510	2,462	2,500	-0.4%	
PHONE	53,433	46,872	55,000	45,050	45,000	-18.2%	-0.19
RENT/LEASE EQUIPMENT	29,538	28,452	30,000	25,057	26,000	-13.3%	3.8%
POSTAGE	57,719	50,412	56,000	56,066	58,000	3.6%	3.4%
PRINTING	4,094	4,066	9,200	8,077	5,000	-45.7%	-38.1%
OFFICE SUPPLY	6,376	8,435	10,000	5,390	7,500	-25.0%	39.1%
GENERAL SUPPLY	17,147	12,821	25,000	14,523	20,000	-20.0%	37.7%
COMPUTERS/DATA PROCESSING	31,943	13,312	20,000	4,797	28,000	40.0%	483.79
SOFTWARE AND LICENSING	4,539	35,577	-	20,678	30,000	-	45.1%
ADVERTISEMENT	11,539	8,434	15,000	8,905	12,000	-20.0%	34.89
MAINTENANCE AGREEMENTS	60,125	47,975	70,000	69,383	60,000	-14.3%	-13.5%
HOSPITALITY & AWARDS	4,028	2,567	10,000	4,560	6,000	-40.0%	31.69
BOARD MEETING VIDEO RECORDING	7,020	1,590	10,000	9,250	9,500		2.7%
	20.621						
ACCOUNTING SERVICES	28,631	18,444	35,000	34,580	35,000	0.0%	1.29
CONSULTING SERVICES	33,610	163,901	184,000	151,453	184,000	0.0%	21.5%
LEGAL FEES	116,443	186,192	30,000	227,556	228,000	660.0%	0.29
CONFERENCE ATTENDANCE	2,475	3,969	13,200	3,261	8,550	-35.2%	162.2%
CONFERENCE (BOD)	1,884	1,475	2,510	1,050	3,000	19.5%	185.7%
EDUCATION EXPENSES	14,994	12,181	25,000	10,304	48,575	94.3%	371.49
TRAVEL	11,094	10,203	15,000	9,842	11,650	-22.3%	18.49
SAFETY	1,091	2,187	5,000	5,016	5,000	0.0%	-0.3%
MEMBERSHIPS & DUES	27,469	19,745	28,000	27,754	29,000	3.6%	4.5%
PERMITS	44,050	41,493	56,000	40,249	56,000	0.0%	39.1%
MISCELLANEOUS	,030		-	973	-	-	33.17
BANK & ADMINISTRATION FEE	40.522	54,055			55,000		10.00
	49,533		30,000	49,610		83.3%	10.9%
BANK FEE - 2006 BOND	4	778	1,000	12	1,200	20.0%	10262.79
BANK FEE - 2010 BOND	41	1,383	-	39	1,200	-	3008.89
INTEREST EXPENSE	903	67	2,000	-	1,000	-50.0%	-
CALPERS INTEREST	13,743	-	-	-	-	-	-
INTEREST - INTERNAL LOAN	6,870	5,215	5,675	4,268	4,400	-22.5%	3.1%
INTEREST ON ARMSTRONG NOTE	-	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	1,849,072	1,815,781	1,818,563	1,818,563	1,743,563	-4.1%	-4.1%
2010 BOND INTEREST EXPENSE	367,971	313,600	315,860	315,860	260,850	-17.4%	-17.49
LEASED EQUIPMENT INTEREST	1,076	3,615	13,510	0	-	-	-
IOP INTEREST EXPENSE	41,854	42,067	20,510	43,273	43,400	111.6%	0.3%
		42,007		43,273	43,400	- 111.6%	0.37
FLEET MAINT & REPAIR	54		-		-		
IOP EXPENSE	10,200	16,675	12,000	21,187	18,000	50.0%	-15.09
FRANCHISE FEE	130,459	264,417	296,000	279,210	283,000	-4.4%	1.49
FORA ADMIN./LIAISON FEES	25,000	25,000	25,000	25,000	25,000	0.0%	0.09
MEMBERSHIP ON FORA BOARD	37,000	37,000	37,000	37,000	37,000	0.0%	0.0%
BAD DEBT EXPENSE	75,068	527	1,000	540	1,000	0.0%	85.2%
TOTAL DEPARTMENT EXPENSE	3,309,578	3,440,664	3,422,338	3,529,162	3,544,788	3.6%	0.4%
	4,462,637	5,099,368	4,816,553	4,949,941	5,276,331	9.5%	6.6%

ACCOUNT NAME	2011-2012	2012-2013	2013-2014	MARINA WAT 2013-2014	ER 2014-2015	BUD vs BUD	BUD vs EST
ACCOUNT NAME	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
ANACES ODM	244 120	222 117	275 405	224 110	275 644	0.19/	15.0
WAGES - OPM WAGES ALLOCATED TO CAPITAL	344,130	323,117 (1,276)	375,405	324,119	375,644	0.1%	15.9
OVERTIME	6,622	9,016	14,863	6,476	11,793	-20.7%	82.1
STANDBY WAGES	7,560	7,549	9,610	8,064	9,318	-3.0%	15.69
FICA - SS EXPENSE	21,546	20,777	24,792	20,140	24,599	-0.8%	22.19
FICA - MEDI EXPENSE	5,042	4,884	5,798	4,783	5,753	-0.8%	20.39
MEDICAL INSURANCE	95,805	81,379	98,830	89,740	109,344	10.6%	21.89
DENTAL INSURANCE	6,013	5,061	6,510	5,445	6,250	-4.0%	14.89
VISION INSURANCE	1,140	902	1,015	965	1,104	8.7%	14.49
WORKERS COMP. INSURANCE	12,202	12,721	15,372	14,523	15,318	-0.3%	5.5
LIFE INSURANCE EXPENSE	1,105	1,714	2,604	2,180	1,488	-42.9%	-31.89
UNIFORM BENEFIT	3,126	2,095	2,244	1,522	2,176	-3.0%	42.9
BOOT BENEFIT	713 1,985	595	1,122	1,040	1,088	-3.0% -3.0%	4.6
SUI EXPENSE ETT EXPENSE	45	1,479 30	1,736 39	1,578 35	1,684 37	-3.0%	6.79
DISABILITY PLAN	855	320	1,309	295	1,169	-10.7%	295.79
CALPERS RETIREMENT	26,802	26,388	31,636	28,304	34,059	7.7%	20.39
CALPERS RETIREMENT (EE)	24,391	23,144	28,118	23,349	28,136	0.1%	20.59
OPEB EXPENSE	15,448	13,573	12,500	12,900	14,400	15.2%	11.69
TOTAL SALARY & BENEFIT	574,529	533,469	633,503	545,459	643,358	1.6%	17.99
BOOKS & REF. MATERIALS	78	258	700	531	493	-29.6%	-7.19
OFFICE SUPPLY	633	604	500	300	290	-42.0%	-3.39
COMPUTERS/DATA PROCESSING	3,183	-	-	71	-	-	
MEMBERSHIPS & DUES	1,325	848	1,500	1,148	1,885	25.7%	64.39
SAFETY EXPENSE	1,880	2,257	3,000	3,413	3,480	16.0%	2.09
SUPPLIES	1,379	2,255	1,300	1,478	1,450	11.5%	-1.99
GENERAL O&M MAINT & EQUIP	25,163	112,607	42,000	44,137	46,400	10.5%	5.19
O&M POWER/GAS	114	120	150	81	44	-71.0%	-46.09
LUBRICANTS	3,683	4,788	3,600	4,396	4,785	32.9%	8.89
GENERAL O&M CHEMICALS	167	145	-	126	-	-	-
PHONE	1,403	1,479	2,000	1,323	1,015	-49.3%	-23.39
CMMS ANNUAL MAINTENANCE PROGRAM	- 2.264	- 2.261	- 25 000	1,062	11,600	-24.6%	992.09
REAL PROPERTY MAINT.	2,364 25,606	2,261 9,823	25,000 11,000	26,557 12,485	18,850 11,600	5.5%	-7.19
FLEET MAINT. & REPAIR	15,348	16,229	20,000	17,486	17,400	-13.0%	-0.59
TELEMETRY SYSTEM	4,198	5,031	5,000	6,109	21,750	335.0%	256.09
METERS	18,641	17,961	30,000	52,452	20,000	-33.3%	-61.99
INTERTIE #2 MAINT & EQUIP	26	26	50	52	50	0.0%	-3.89
INTERTIE #2 POWER	4,093	383	200	373	400	100.0%	7.49
WELL #10 MAINT & EQUIP	3,722	2,521	5,000	3,125	5,000	0.0%	60.09
WELL #10 POWER	81,181	118,707	100,000	70,272	80,000	-20.0%	13.89
WELL #11 MAINT & EQUIP	3,787	28,796	5,000	3,622	5,000	0.0%	38.09
WELL #11 POWER	118,654	75,546	93,550	104,576	110,000	17.6%	5.29
WELL #12 MAINT & EQUIP	3,998	2,782	5,000	3,034	20,000	300.0%	559.29
WELL #12 POWER	11,614	7,663	15,000	5,961	8,500	-43.3%	42.69
WELL #2 MAINT & EQUIP		21	<u> </u>	17		<u>-</u>	<u> </u>
WELL #2 POWER DESAL POWER	15,917	14,416	17,000	17,085	20,000	17.6%	17.19
MARINA BOOSTER MAINT & EQUIP	- 15,517	- 14,410	4,000	3,000	1,000	-75.0%	-66.79
MARINA BOOSTER POWER	6,211	_	8,000	2,572	3,000	-62.5%	16.69
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-
WELL #30 MAINT & EQUIP	-	-	-	<u> </u>	<u> </u>	<u>-</u>	-
WELL #30 POWER WELL #31 MAINT & EQUIP	-	-	<u>-</u>	-	<u>-</u>	<u>-</u>	-
	-	<u>-</u>	<u> </u>	-	<del>-</del>	<u>-</u>	<u> </u>
WELL #31 POWER B/C BOOSTER MAINT & EQUIP	-					-	

	MARINA WATER									
ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE			
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-				
D BOOSTER POWER	-	-	-	-	-	-				
BOOSTER MAINT & EQUIP	-	-	-	-	-	-				
BOOSTER POWER	-	-	-	-	-	-				
BOOSTER MAINT & EQUIP	-	-	-	-	-	-				
BOOSTER POWER	-	-	-	-	-	-				
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-				
BOOSTER/SANDTANK POWER	-	-	-	-	-	-				
WATKINS GATE WELL MAINT & EQUI	-	-	-	-	-	-				
NATKINS GATE WELL POWER	-	-	-	-	-	-				
VELL #34 MAINT & EQUIP	-	-	-	-	-	-				
WELL #34 POWER	-	-	-	-	-	-				
/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-				
/S RESERVATION POWER	-	-	-	-	-	-				
./S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-				
/S 528 A/FIELD POWER	-	-	-	-	-	-				
/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-				
/S 530 A/FIELD POWER	-	-	_	-	-	-				
/S 4906 POWER	_		_		-					
/S 5398 W/MEYER MAINT & EQUIP	_									
/S 5398 W/MEYER POWER	_									
/S 5447 LANDRUM MAINT & EQUIP	_									
/S 5447 LANDRUM POWER	_									
/S 5713 S/OVER MAINT & EQUIP	_									
./S 5713 S/OVER POWER				<del>-</del>	-					
/S 5790 HODGES MAINT & EQUIP										
./S 5790 HODGES IMAINT & EQUIP	-									
,	-		<u> </u>	-	-	<u> </u>				
./S 5871 IMJIN MAINT & EQUIP	-					-				
/S 5871 IMJIN POWER	-	-	-	-	-	-				
/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	=				
./S 5990 ORD/V POWER	-	-	-	-	-	-				
/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-				
/S 6143 CLARK POWER	-	-	-	-	-	-				
/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-				
/S 6634 HATTEN POWER	-	-	-	-	-	-				
/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-				
/S 7698 GIGLING POWER	-	-	-	-	-	-				
/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-				
/S 8775 BOOKER POWER	-	-	-	-	-	-				
/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-				
/S 514 CARMEL POWER	-	-	-	-	-	-				
G LIFT STATION MAINT & EQUIP	-	-	-	-	-	-				
G LIFT STATION POWER	-	-	-	-	-	-				
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-				
PROMONTORY LS POWER	-	-	-	-	-	-				
TOTAL DEPARTMENT EXPENSE	354,391	427,529	398,550	386,844	413,992	3.9%	7.			

				MARINA SEW			
ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	123,910	152,277	147,887	117,486	164,344	11.1%	39.9
WAGES ALLOCATED TO CAPITAL	-	(383)	-	-	-	-	-
OVERTIME	2,192	1,862	5,855	1,619	5,159	-11.9%	218.7
STANDBY WAGES	7,460	6,856	3,785	4,771	4,077	7.7%	-14.6
FICA - SS EXPENSE	7,975	9,685	9,767	7,368	10,762	10.2%	46.
FICA - MEDI EXPENSE	1,866	2,273	2,284	1,747	2,517	10.2%	44.
MEDICAL INSURANCE	33,473	29,520	38,933	29,902	47,838	22.9%	60.
DENTAL INSURANCE	2,238	1,865	2,564	1,828	2,734	6.6%	49.
VISION INSURANCE	351	326	400	330	483	20.7%	46.
WORKERS COMP. INSURANCE	3,695	5,338	6,056	5,053	6,702	10.7%	32.
LIFE INSURANCE EXPENSE	346	514	1,026	578	651	-36.6%	12.
JNIFORM BENEFIT	781	628	884	394	952	7.7%	141.
BOOT BENEFIT	178	178	442	265	476	7.7%	79.
SUI EXPENSE	664	587	684	473	737	7.7%	55.
ETT EXPENSE	15	12	15	11	16	9.2%	55.
DISABILITY PLAN	214	96	515	78	512	-0.7%	553.
CALPERS RETIREMENT	9,522	12,355	12,463	10,259	14,901	19.6%	45.
CALPERS RETIREMENT (EE)	8,937	10,946	11,077	8,460	12,309	11.1%	45.
OPEB EXPENSE	5,486	6,396	4,700	3,870	6,300	34.0%	62.
TOTAL SALARY & BENEFIT	209,303	241,332	249,337	194,494	281,469	12.9%	44.
BOOKS & REF. MATERIALS	122	269	-	109	136	-	24
OFFICE SUPPLY	154	181	200	134	80	-60.0%	-40
COMPUTERS/DATA PROCESSING	796	-	-	16	-	-	
MEMBERSHIPS & DUES	1,848	2,105	1,750	1,291	520	-70.3%	-59
SAFETY EXPENSE	440	726	1,500	1,064	960	-36.0%	-9.
SUPPLIES	361	677	400	382	400	0.0%	4.
GENERAL O&M MAINT & EQUIP	13,668	7,723	25,000	13,347	12,800	-48.8%	-4.
O&M POWER/GAS			,	9	12		33.
LUBRICANTS	921	1,074	1,250	1,137	1,320	5.6%	16.
GENERAL O&M CHEMICALS	42		-,	-,	-,		
PHONE	-	23	_	175	280	_	60.
CMMS	_	-	_	296	3,200	_	982.
ANNUAL MAINTENANCE PROGRAM	266	2,345	5,000	7,441	5,200	4.0%	-30.
REAL PROPERTY MAINT.	144	2,665	8,000	3,710	3,200	-60.0%	-13.
FLEET MAINT. & REPAIR	6,764	11,709	5,000	5,449	4,800	-4.0%	-11.
TELEMETRY SYSTEM	824	1,509	1,250	1,832	6,000	380.0%	227
METERS	-	-	-	-	-	-	
INTERTIE #2 MAINT & EQUIP	_	_	_	_	_		
INTERTIE #2 POWER	_						
WELL #10 MAINT & EQUIP	-				_		
WELL #10 POWER	_						
WELL #11 MAINT & EQUIP							
WELL #11 POWER	-	<del>-</del>	<del>_</del>	<del>-</del>		<del>-</del>	
	-	<del>-</del>	<u>-</u>	-			
WELL #12 MAINT & EQUIP WELL #12 POWER	-	-	-	-	<u> </u>	<u> </u>	
WELL #12 POWER WELL #2 MAINT & EQUIP	-	-	-	<u> </u>	<u> </u>	<u>-</u>	
	-	-	-	<u> </u>	<u> </u>	<u>-</u>	
WELL #2 POWER	-	-		-	<u> </u>	-	
DESAL POWER			-				
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	
MARINA BOOSTER POWER	4.005	7 200	- F 000	- F 000	- F 000	- 0.0%	
L/S 2 MAINT & EQUIP	4,985	7,208	5,000	5,000	5,000	0.0%	0.
L/S 2 POWER	7,001	6,735	8,000	7,835	8,000	0.0%	2.
L/S 3 MAINT & EQUIP	569	118	1,000	1,000	1,000	0.0%	0.
L/S 3 POWER	1,350	1,275	1,200	1,230	1,350	12.5%	9
L/S 5 MAINT & EQUIP	187	-	500	500	500	0.0%	0.
L/S 5 POWER	602	653	650	681	750	15.4%	10
L/S 6 MAINT & EQUIP	12,222	-	500	1,260	1,000	100.0%	-20.
L/S 6 POWER	353	369	450	466	550	22.2%	18.
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	
WELL #29 POWER	-	=	=	-	-	-	
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	
WELL #30 POWER	-	-	-	-	-	-	
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	
WELL #31 POWER	-	-	-	-	-	-	

				MARINA SEW	/ER	<u> </u>	
ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
D BOOSTER MAINT & EQUIP			_				
D BOOSTER POWER	_	-					
E BOOSTER MAINT & EQUIP	_						
E BOOSTER POWER	_					_	
F BOOSTER MAINT & EQUIP	_						
F BOOSTER POWER	_						
BOOSTER/SANDTANK MAINT & EQUIP							
BOOSTER/SANDTANK MAINT & EQUIP			-				
· · · · · · · · · · · · · · · · · · ·			-			<u> </u>	
WATKINS GATE WELL MAINT & EQUI							
WATKINS GATE WELL POWER	-	-	-	-	-	-	
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	
WELL #34 POWER	-	-	-	-	-	-	
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	
L/S RESERVATION POWER	-	-	-	-	-	-	
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	
L/S 528 A/FIELD POWER	-	-	-	-	-	-	
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	
L/S 530 A/FIELD POWER	-	-	-	-	-	-	
L/S 4906 POWER	-	-	-	-	-	-	
L/S 5398 W/MEYER MAINT & EQUIP	-	-	=	-	-	-	
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	
L/S 5713 S/OVER POWER	-	-	-	-	-	-	
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	
L/S 5790 HODGES POWER	-	-	-	-	-	-	
L/S 5871 IMJIN MAINT & EQUIP	-	_	-	_	-	-	
L/S 5871 IMJIN POWER	_	-					
L/S 5990 ORD/V MAINT & EQUIP	_						
L/S 5990 ORD/V POWER	_						
L/S 6143 CLARK MAINT & EQUIP	_						
L/S 6143 CLARK POWER	-						
L/S 6634 HATTEN MAINT & EQUIP							
•			-			<u> </u>	
L/S 6634 HATTEN POWER		<u> </u>	-	-	-	<u>-</u>	
L/S 7698 GIGLING MAINT & EQUIP	-						
L/S 7698 GIGLING POWER	-	-	-	-	-	-	
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	
L/S 8775 BOOKER POWER	-	-	-	-	-	-	
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	
L/S 514 CARMEL POWER	-	-	-	-	-	-	
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	
EG LIFT STATION POWER	-	-	-	-	-	-	
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	
PROMONTORY LS POWER	-	-	-	-	-	-	
TOTAL DEPARTMENT EXPENSE	53,619	47,363	66,650	54,363	57,058	-14.4%	5.
TOTAL EXPENSE	262,922	288,694	315,987	248,856	338,527	7.1%	36.

ACCOUNT NAME	2011-2012	2012-2013	2013-2014	ORD WATER 2013-2014	2014-2015	BUD vs BUD	BUD vs EST
ACCOUNT NAME	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WAGES - OPM	396,425	386,080	468,420	477,266	446,077	-4.8%	-6.5%
WAGES - OF WI WAGES ALLOCATED TO CAPITAL	- 390,423	(2,127)	-	-	-	-4.870	-0.57
OVERTIME	3,218	7,104	18,916	8,551	14,004	-26.0%	63.89
STANDBY WAGES	7,674	7,734	12,230	11,200	11,066	-9.5%	-1.29
FICA - SS EXPENSE	23,944	25,055	31,554	29,546	29,211	-7.4%	-1.1%
FICA - MEDI EXPENSE	5,606	5,901	7,380	7,013	6,832	-7.4%	-2.6%
MEDICAL INSURANCE	102,858	88,361	125,783	132,537	129,846	3.2%	-2.0%
DENTAL INSURANCE	6,198	5,305	8,285	7,928	7,421	-10.4%	-6.4%
VISION INSURANCE	1,202	981	1,291	1,400	1,311	1.5%	-6.4%
WORKERS COMP. INSURANCE	13,555	14,872	19,564	21,433	18,191	-7.0%	-15.19
LIFE INSURANCE EXPENSE	2,642	2,857	3,314	3,612	1,767	-46.7%	-51.19
UNIFORM BENEFIT BOOT BENEFIT	6,028 1,375	3,491 992	2,856 1,428	2,519 1,720	2,584 1,292	-9.5% -9.5%	2.69 -24.99
SUI EXPENSE	1,999	2,106	2,209	2,630	1,999	-9.5%	-24.97
ETT EXPENSE	45	43	49	59	44	-9.3%	-24.09
DISABILITY PLAN	1,611	533	1,666	490	1,389	-16.7%	183.79
CALPERS RETIREMENT	29,959	32,201	40,264	41,758	40,445	0.4%	-3.1%
CALPERS RETIREMENT (EE)	27,243	28,095	35,786	34,437	33,411	-6.6%	-3.0%
OPEB EXPENSE	17,911	16,217	16,000	21,500	17,100	6.9%	-20.5%
TOTAL SALARY & BENEFIT	649,492	625,801	796,995	805,598	763,988	-4.1%	-5.2%
BOOKS & REF. MATERIALS	133	376	800	877	884	10.5%	0.8%
OFFICE SUPPLY	1,190	1,007	1,000	500	520	-48.0%	4.0%
COMPUTERS/DATA PROCESSING	7,339	-	-	117	-	-	-
MEMBERSHIPS & DUES	1,862	1,032	3,000	1,897	3,380	12.7%	78.2%
SAFETY EXPENSE	3,450	3,629	5,500	5,603	6,240	13.5%	11.49
SUPPLIES	2,640	3,759	2,600	2,445	2,600	0.0%	6.3%
GENERAL O&M MAINT & EQUIP	(11,855)	83,638	80,000	80,129	83,200	4.0%	3.8%
O&M POWER/GAS	-	-	-	50	78	-	56.0%
LUBRICANTS	7,103	7,617	6,000	7,275	8,580	43.0%	17.9%
GENERAL O&M CHEMICALS	321	248	-	205	- 1 020	-	- 42.20
PHONE	1,101	1,540	1,500	1,606	1,820	21.3%	13.3%
CMMS ANNUAL MAINTENANCE PROGRAM		- C F27	-	1,764	20,800	-32.4%	1079.3% -19.6%
REAL PROPERTY MAINT.	5,352 3,142	6,537 14,402	50,000 22,000	42,018 21,352	33,800 20,800	-52.4%	-19.67
FLEET MAINT. & REPAIR	29,448	26,948	36,000	28,962	31,200	-13.3%	7.7%
TELEMETRY SYSTEM	6,934	8,384	9,000	25,373	39,000	333.3%	53.7%
METERS	42,922	15,500	30,000	52,151	30,000	0.0%	-42.5%
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #2 POWER	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-		<u> </u>	<u>-</u>	-
MARINA BOOSTER POWER L/S 2 MAINT & EQUIP	-	<u>-</u>	<u> </u>	<u>-</u>	<u>-</u>	<u> </u>	
L/S 2 POWER	-						
L/S 3 MAINT & EQUIP							
L/S 3 POWER	-						
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	_
L/S 5 POWER	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	1,327	4,193	3,000	3,000	5,000	66.7%	66.7%
WELL #29 POWER	32,159	46,305	20,000	28,976	35,000	75.0%	20.89
WELL #30 MAINT & EQUIP	845	22,687	5,000	272	5,000	0.0%	1737.49
WELL #30 POWER	59,680	17,496	35,000	(4,090)	60,000	71.4%	-1566.9%
WELL #31 MAINT & EQUIP	1,898	4,130	5,000	4,219	5,000	0.0%	18.59
WELL #31 POWER	71,492	84,167	65,000	65,011	75,000	15.4%	15.49
	1 6 5 7 4	F 200			250		
B/C BOOSTER MAINT & EQUIP B/C BOOSTER POWER	6,574	5,300 342	1,500 450	397	250 500	-83.3% 11.1%	26.1%

				ORD WATE	R		
ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
D BOOSTER MAINT & EQUIP	290	290	1,000	790	2,500	150.0%	216.5%
D BOOSTER POWER	42,417	51,822	46,000	64,188	75,000	63.0%	16.89
E BOOSTER MAINT & EQUIP	290	435	1,000	1,036	1,500	50.0%	44.89
E BOOSTER POWER	4,937	4,658	7,500	6,959	8,500	13.3%	22.29
F BOOSTER MAINT & EQUIP	10,385	2,841	9,000	2,171	2,500	-72.2%	15.29
F BOOSTER POWER	4,188	5,292	5,500	5,700	6,500	18.2%	14.0%
BOOSTER/SANDTANK MAINT & EQUIP	4,188	2,909		2,258	5,000	10.270	121.49
BOOSTER/SANDTANK MAINT & EQUIP	185,513	181,765	220,000	189,920	200,000	-9.1%	5.3%
,	165,513			960			
WATKINS GATE WELL MAINT & EQUI		18,470	2,000		2,000	0.0%	108.29
WATKINS GATE WELL POWER	1,896	50,338	75,000	114,610	140,000	86.7%	22.29
WELL #34 MAINT & EQUIP	-	315	2,000		2,500	25.0%	-
WELL #34 POWER	-	9,684	65,000	118,030	140,000	115.4%	18.6%
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	_	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-					
L/S 5871 IMJIN POWER	-						
L/S 5990 ORD/V MAINT & EQUIP	-						
L/S 5990 ORD/V POWER	_						
L/S 6143 CLARK MAINT & EQUIP	_						
L/S 6143 CLARK POWER							
L/S 6634 HATTEN MAINT & EQUIP	-						
	-		<u> </u>	-	-	<u> </u>	<u> </u>
L/S 6634 HATTEN POWER							
L/S 7698 GIGLING MAINT & EQUIP	-	•	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	525,355	688,057	816,350	876,731	1,054,652	29.2%	20.3%
TOTAL EXPENSE	1,174,847	1,313,858	1,613,345	1,682,329	1,818,640	12.7%	8.19

ACCOUNT NAME	2011-2012	2012-2013	2013-2014	ORD SEWER 2013-2014	₹ 2014-2015	BUD vs BUD	BUD vs EST
ACCOUNT NAME	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
	450.05			450.55	107.000		
WAGES - OPM	150,257	162,947	133,781	153,567	187,822	40.4%	22.39
WAGES ALLOCATED TO CAPITAL OVERTIME	1,460	(468) 4,445	5,405	4,930	5,896	9.1%	19.69
STANDBY WAGES	7,460	6,940	3,494	5,085	4,659	33.3%	-8.49
FICA - SS EXPENSE	9,541	10,689	9,015	9,740	12,299	36.4%	26.39
FICA - MEDI EXPENSE	2,233	2,509	2,108	2,312	2,876	36.5%	24.49
MEDICAL INSURANCE	43,693	37,298	35,938	40,287	54,672	52.1%	35.79
DENTAL INSURANCE	2,865	2,332	2,367	2,456	3,125	32.0%	27.29
VISION INSURANCE	457	424	369	435	552	49.6%	26.89
WORKERS COMP. INSURANCE	4,426	5,738	5,590	6,825	7,659	37.0%	12.29
LIFE INSURANCE EXPENSE	553	629	947	787	744	-21.5%	-5.59
UNIFORM BENEFIT	1,228	768	816	548	1,088	33.3%	98.4
BOOT BENEFIT	280	218	408	374	544	33.3%	45.49
SUI EXPENSE	851	833	631	579	842	33.4%	45.59
ETT EXPENSE	19 343	17	14 476	13 107	19	33.7%	45.59
DISABILITY PLAN  CALPERS RETIREMENT	11,527	117 13,380	11,504	13,397	585 17,029	22.8% 48.0%	447.89 27.19
CALPERS RETIREMENT (EE)	10,621	11,827	10,225	11,061	14,068	37.6%	27.1
OPEB EXPENSE	6,729	6,845	4,500	4,730	7,200	60.0%	52.2
TOTAL SALARY & BENEFIT	254,542	267,488	227,588	257,231	321,679	41.3%	25.1
BOOKS & REF. MATERIALS	131	329	200	147	187	-6.5%	27.39
OFFICE SUPPLY	242	221	260	175	110	-57.7%	-37.39
COMPUTERS/DATA PROCESSING	1,551	-	-	25	-	-	-
MEMBERSHIPS & DUES	1,930	2,208	2,500	1,888	715	-71.4%	-62.19
SAFETY EXPENSE	680	789	1,800	1,460	1,320	-26.7%	-9.69
SUPPLIES	555	827	500	532	550	10.0%	3.49
GENERAL O&M MAINT & EQUIP	14,013	18,801	16,000	17,873	17,600	10.0%	-1.59
O&M POWER/GAS	-	-	-	11	17	-	50.09
LUBRICANTS	1,447	1,312	1,500	1,583	1,815	21.0%	14.79
GENERAL O&M CHEMICALS	65	-	-	-	-	-	-
PHONE	-	28	-	223	385	-	72.59
CMMS	- 0.000	- 11 727	- 15.000	386	4,400	- 52.20/	1040.49
ANNUAL MAINTENANCE PROGRAM REAL PROPERTY MAINT.	9,068 1,934	11,737 2,719	15,000 6,000	10,160 4,694	7,150 4,400	-52.3% -26.7%	-29.69 -6.39
FLEET MAINT. & REPAIR	9,031	12,654	8,500	7,558	6,600	-20.7%	-12.79
TELEMETRY SYSTEM	1,295	1,845	2,500	2,250	8,250	230.0%	266.79
METERS	-	-	-,	-,	-,	-	-
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #2 POWER	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	=
MARINA BOOSTER MAINT & EQUIP	-	-	=	=	-	-	-
MARINA BOOSTER POWER	-	-	-	<u>-</u>	-		-
L/S 2 MAINT & EQUIP L/S 2 POWER		<u> </u>	<u> </u>	-	<u>-</u>	-	
L/S 3 MAINT & EQUIP	-						
L/S 3 POWER			<u> </u>	-	<u> </u>	<u> </u>	
L/S 5 MAINT & EQUIP	-	<u> </u>					
		-					
L/S 5 POWER							-
L/S 5 POWER L/S 6 MAINT & EQUIP	-	-	-	_			
L/S 5 POWER L/S 6 MAINT & EQUIP L/S 6 POWER	-	-	-	<del>-</del>	-	-	_
L/S 6 MAINT & EQUIP					-	-	-
L/S 6 MAINT & EQUIP L/S 6 POWER	-	-	-	-			
L/S 6 MAINT & EQUIP L/S 6 POWER WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP L/S 6 POWER WELL #29 MAINT & EQUIP WELL #29 POWER		- - -	- - -	- - -	-	-	-
L/S 6 MAINT & EQUIP L/S 6 POWER WELL #29 MAINT & EQUIP WELL #29 POWER WELL #30 MAINT & EQUIP	- - -	- - - -	- - - -	- - -	- - -	- - -	- -
L/S 6 MAINT & EQUIP L/S 6 POWER WELL #29 MAINT & EQUIP WELL #29 POWER WELL #30 MAINT & EQUIP WELL #30 POWER	- - - -	- - - -	- - - -	- - - -	- - -	- - - -	- - -
L/S 6 MAINT & EQUIP L/S 6 POWER WELL #29 MAINT & EQUIP WELL #29 POWER WELL #30 MAINT & EQUIP WELL #30 POWER WELL #31 MAINT & EQUIP		- - - -	- - - - -	- - - -	-	- - - -	- - - -

ACCOUNT NAME	ORD SEWER										
	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE				
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-				
D BOOSTER POWER	-	-	-	-	-	-	-				
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-				
E BOOSTER POWER	-	-	-	-	-	-	-				
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-				
F BOOSTER POWER	-	-	-	-	-	-	-				
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-				
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-				
WATKINS GATE WELL MAINT & EQUI	-	-	-	-	-	-	-				
WATKINS GATE WELL POWER	-	-	-	-	-	-	-				
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-				
WELL #34 POWER	-	-	-	-	-	-	-				
L/S RESERVATION MAINT & EQUIP	290	290	500	290	5,500	1000.0%	1796.69				
L/S RESERVATION POWER	1,324	1,357	1,500	1,529	2,500	66.7%	63.59				
L/S 528 A/FIELD MAINT & EQUIP	-	417	-	1,500	1,500	=	0.09				
L/S 528 A/FIELD POWER	185	298	300	328	450	50.0%	37.39				
L/S 530 A/FIELD MAINT & EQUIP	406	290	500	3,290	7,500	1400.0%	128.09				
L/S 530 A/FIELD POWER	2,234	2,147	2,500	2,555	2,750	10.0%	7.69				
L/S 4906 POWER	201	640	200	-,	-,						
L/S 5398 W/MEYER MAINT & EQUIP	219	372	500	619	500	0.0%	-19.29				
L/S 5398 W/MEYER POWER	1,630	1,652	1,650	1,825	2,250	36.4%	23.39				
L/S 5447 LANDRUM MAINT & EQUIP	612	15,643	500	590	500	0.0%	-15.3%				
L/S 5447 LANDRUM POWER	2,501	2,607	2,500	2,596	2,750	10.0%	5.9%				
L/S 5713 S/OVER MAINT & EQUIP	929	474	500	469	500	0.0%	6.69				
L/S 5713 S/OVER POWER	3,262	3,363	3,750	3,846	4,200	12.0%	9.29				
L/S 5790 HODGES MAINT & EQUIP	3,753	1,219	500	590	500	0.0%	-15.39				
L/S 5790 HODGES MAINT & EQUIP	1,146	1,512	1,500	1,612	1,850	23.3%	14.89				
L/S 5871 IMJIN MAINT & EQUIP	290	15,974	8,000	4,458	5,250	-34.4%	17.89				
L/S 5871 IMJIN POWER					8,750	-34.4%					
	8,552	8,153	9,500	7,634			14.69				
L/S 5990 ORD/V MAINT & EQUIP	1,971	1,528	1,000	1,039	35,000	3400.0%	3269.59				
L/S 5990 ORD/V POWER	11,177	10,837	11,500	10,137	11,250	-2.2%	11.09				
L/S 6143 CLARK MAINT & EQUIP	509	290	20,000	4,607	5,000	-75.0%	8.59				
L/S 6143 CLARK POWER	1,568	1,576	1,700	1,722	2,250	32.4%	30.69				
L/S 6634 HATTEN MAINT & EQUIP	-	1,158	250	1,500	500	100.0%	-66.79				
L/S 6634 HATTEN POWER	184	204	225	199	275	22.2%	38.39				
L/S 7698 GIGLING MAINT & EQUIP	446	290	35,000	35,667	35,000	0.0%	-1.9%				
L/S 7698 GIGLING POWER	10,663	10,435	12,500	9,677	10,000	-20.0%	3.39				
L/S 8775 BOOKER MAINT & EQUIP	416	290	1,000	790	1,000	0.0%	26.69				
L/S 8775 BOOKER POWER	665	1,046	650	1,283	1,450	123.1%	13.09				
L/S 514 CARMEL MAINT & EQUIP	1,423	153	500	500	500	0.0%	0.09				
L/S 514 CARMEL POWER	1,236	1,231	1,350	1,318	1,650	22.2%	25.29				
EG LIFT STATION MAINT & EQUIP	-	21	1,000	21	15,500	1450.0%	72738.39				
EG LIFT STATION POWER	-	123	1,500	668	950	-36.7%	42.39				
PROMONTORY LS MAINT & EQUIP	-	-	-	-	500	-	-				
PROMONTORY LS POWER	-	-	-	-	750	-	-				
TOTAL DEPARTMENT EXPENSE	99,735	139,059	177,335	151,826	222,324	25.4%	46.4%				
	354,277	406,547	404,923	409,058	544,003	34.3%	33.09				

MARIES -OFFM    104.721   1026.421   1,225.493   1072.457   1,173.895   4.395   9.20	ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	TOTAL 2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WARSS ALL CONTENTION   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.254)   - (4.25		7.0.07.2	7,0,0,1				,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
STANDER WARES  90.154   20.078   29.110   29.120   29.120   29.120   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0.00%   0				1,125,493 -	1,072,437 -	1,173,886 -		9.59
PICA-S DEPRINES	OVERTIME	13,491	22,427	45,039	21,577	36,852	-18.2%	70.89
PICAL MEDI DEPINES	STANDBY WAGES	30,154	29,078	29,119	29,120		0.0%	0.0%
MEDICAL INSURANCE   275,89   236,558   299,484   292,465   341,69   141,16   160, 160, 161,163   197,72   17,857   19,530   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%   1.0%								15.19
DEMTAL INSURANCE   17,314   14,563   19,726   17,657   19,530   1.09   10.09   MORKERS COMP. INSURANCE   33,878   38,670   46,582   47,833   47,870   2.89   0.0   MORKERS COMP. INSURANCE   33,878   38,670   46,582   47,833   47,870   2.89   0.0   MORKERS COMP. INSURANCE   44,646   5,714   7,894   7,157   4,649   4,015   3.5   LINIFORM BENEFIT   11,161   6,982   6,800   3,904   6,800   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   0.0%   36, 000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,000   3,0								13.49
SISON INSIANCE								16.89
MORKERS COMM INSURANCE   33.878   38,670   46,582   47,833   47,870   28 %   0.0								
MERINGERMENE   6.66   5.714   7.891   7.157   6.691   4.11%   -3.55								
UNIFORM BENETT								
SOOT BERFETT   1,547								36.49
SUEDEPRESE								0.09
DIABABLITY PAN								0.09
CALPERS BETREMENT [								0.09
CALPERS ERTEREMENT [E]	DISABILITY PLAN	3,023	1,066	3,966	970	3,654	-7.9%	276.79
DREB EXPENSE	CALPERS RETIREMENT	77,809	84,323	95,867	93,717	106,434	11.0%	13.69
1,687,867								13.79
BOOKS & REF. MATERIALS  464  1,231  1,700  1,664  1,700  0,0%  2,200  2,013  1,960  1,100  1,000  4,90%  9,000  MEMBERSHIPS & DUES  6,965  6,965  6,965  6,965  6,963  8,750  6,224  6,500  2,57%  4,4  5,4  5,400  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,4  1,200  1,14,5  1,200  1,14,4  1,200  1,200  1,200  1,14,4  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,200  1,20	OPEB EXPENSE	45,574	43,031	37,700	43,000	45,000	19.4%	4.79
DEFICES SIPPLY COMPUTERS/DATA PROCESSING 12.869 - 229  MEMBERSHIPS & DUES 6,965 6,193 8,750 6,224 6,500 2,75% 4.4.  ASAFETY EXPRISE 6,449 7,402 11,800 11,540 12,000 1.7% 4.4.  SAFETY EXPRISE 4,936 7,517 4,800 1,530 15,547 160,000 1.2% 2.3  SENERAL OSM MAINT & EQUIP 40,989 22,2770 163,000 155,487 160,000 1.8% 2.2  SENERAL OSM MOVER/GAS 114 120 150 151 151 150 0,00% -0.0  LUBRICANTS 13,153 14,790 12,350 14,392 16,500 33,6% 14.  SENERAL OSM CHEMICALS 595 393 - 331  FROME COMMINICANTS 13,153 14,790 12,350 14,392 16,500 33,6% 14.  SENERAL OSM CHEMICALS 595 393 - 331  FROME COMMINICANTS 17,050 22,279 95,000 85,175 65,000 -1,10% 2.4  REAL REOPERTY MAINT 18,0826 22,879 95,000 85,175 65,000 31,6% 2.44  REAL REOPERTY MAINT 18,0826 22,879 95,000 85,175 65,000 31,6% 2.44  REAL REOPERTY MAINT 18,0826 22,879 95,000 85,175 65,000 31,6% 2.44  REAL REOPERTY MAINT 19,0826 22,879 95,000 85,175 65,000 31,6% 2.44  RELEGIATERY SYSTEM 13,251 16,769 17,000 10,000 10,6,04 50,000 11,49% 5.5  REISE MAINT & REPAIR 60,591 67,541 69,500 59,456 60,000 11,49% 5.5  REISE MAINT & REPAIR 61,563 33,461 60,000 10,6,604 50,000 11,6,7% 5.2  RIESEMERY SYSTEM 13,251 16,769 17,500 32,25 50,00 32,25 50,00 16,7% 5.2  RIESEMERY EQUIP 26 26 50 52 50 0.0% 3.0  METERIE & MAINT & EQUIP 3,722 2,521 5,000 3,125 5,000 0.0% 60,000 11,6,7% 5.2  RIESEMERY EQUIP 3,722 2,521 5,000 3,34 20,000 30,00% 55,000 10,00% 31,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,0	OTAL SALARY & BENEFIT	1,687,867	1,668,089	1,907,423	1,802,782	2,010,494	5.4%	11.5%
COMPUTERS/DATA PROCESSING   12,869	BOOKS & REF. MATERIALS	464	1,231	1,700	1,664	1,700	0.0%	2.29
MEMBERSHIPS & DUES 6,965 6,193 8,750 6,224 6,500 2,57% 4,36 8,761 7,777 4,800 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1,1500 1								-9.8%
SAFET KPERNES  4,946  7,540  4,0389  222,770  163,000  155,487  160,000  1,8%  222  208M POWER/GAS  114  120  150  151  150  0,0%  -0.0  -1.8%  222  228,770  163,000  155,487  160,000  1,8%  222  228,770  163,000  155,487  160,000  1,8%  222  228,770  163,000  155,487  160,000  1,8%  222  228,770  163,000  155,487  160,000  1,8%  222  228,770  163,000  155,487  160,000  1,8%  228  228,770  133,10								-
SUPPLIES								4.49
ERIPERAL D&M MAINT & EQUIP  MARIN POWER/GAS  114 120 150 151 150 0.0% 0.00 0.00 0.00 0.00 0.00 0.00 0.								4.0%
DAM POWER/GAS						· · · · · · · · · · · · · · · · · · ·		3.49
13.153						· · · · · · · · · · · · · · · · · · ·		
GENERAL O&M CHEMICALS  595 393 - 3,071 3,500 3,227 3,500 0,0% 5.  CMMS								
PHONE  2,503 3,071 3,500 3,327 3,500 0,0% 5.5. CMMS  - 3,508 40,000 - 1040. ANNUAL MAINTENANCE PROGRAM  17,050 22,879 95,000 86,175 65,000 -31.6% 2-24. REAL PROPERTY MAINT.  30,826 29,609 47,000 42,240 40,000 -14.9% -55. ELET MAINT. 8,EPAIR  60,591 67,541 69,500 59,456 60,000 -13.7% -00. FILEL MAINT. 8,EPAIR  13,251 16,769 17,750 35,565 75,000 322.5% 1100. WETELETS MAINT. 8,EPAIR  61,563 33,461 60,000 104,604 50,000 -16.7% -52. INTERTIE #2 POWER  4,093 383 200 373 400 100.0% 7.7. WELL #10 POWER  4,093 383 200 373 400 100.0% 7.7. WELL #10 POWER  4,093 383 200 373 400 100.0% 7.7. WELL #10 POWER  81,181 118,707 100,000 70,272 80,000 -20.0% 13.3. WELL #11 MAINT & EQUIP  3,787 28,796 5,000 3,622 5,000 0.0% 60. WELL #10 POWER  11,614 7,653 15,000 3,034 20,000 30.0% 559. WELL #11 POWER  11,614 7,663 15,000 3,034 20,000 30.0% 559. WELL #12 MAINT & EQUIP  21 21 - 17  DESAL POWER  15,917 14,416 17,000 17,085 20,000 17,6% 17.  MARINA BOOSTER MAINT & EQUIP  4,985 7,208 5,000 5,000 0,00 0,00 0,00 0,00 0,00				-		-		
CAMMS				3.500		3.500	0.0%	5.29
REAL PROPERTY MAINT.  30.826 29.609 47,000 42,240 40,000 -14.49% -5.5 FLEET MAINT. & REPAIR  60,591 67,541 69,500 59,456 60,000 -13.7% 0.0 SELECT MAINT. & REPAIR  13,251 16,669 17,750 35,565 75,000 322.5% 110.0 METERS  61,563 33,461 60,000 104,604 50,000 -16.7% -52. MITERITIE #2 POWER  61,563 33,461 60,000 104,604 50,000 -16.7% -52. MITERITIE #2 POWER  4,093 383 200 373 400 100,0% 73. MITERITIE #2 POWER  4,093 383 200 373 400 100,0% 70.0 MITERITIE #2 POWER  81,181 118,707 100,000 70,272 80,000 -20.0% 60.0 MITERITIE #1 POWER  81,181 118,707 100,000 70,272 80,000 -20.0% 13.3 MITERITIE #1 POWER  81,181 118,707 100,000 70,272 80,000 -20.0% 13.3 MITERITIE #1 POWER  81,181 118,707 100,000 70,272 80,000 -20.0% 13.3 MITERITIE #1 POWER  11,664 75,546 93,550 104,576 110,000 17.6% 55. MITERITIE #1 POWER  11,614 75,546 93,550 104,576 110,000 17.6% 55. MITERITIE #1 POWER  11,614 75,663 15,000 5,961 8,500 43.3% 42.000 100,0% 559. MITERITIE #1 POWER  11,614 76,663 15,000 5,961 8,500 43.3% 42.000 100,0% 559. MITERITIE #1 POWER  11,614 76,663 15,000 5,961 8,500 43.3% 42.000 100,0% 559. MITERITIE #1 POWER  11,614 76,663 15,000 5,961 8,500 43.3% 42.000 100,0% 559. MITERITIE #1 POWER  11,614 76,663 15,000 5,961 8,500 43.3% 42.000 100,0% 559. MITERITIE #1 POWER  11,614 76,663 15,000 5,961 8,500 43.3% 42.000 100,0% 559. MITERITIE POWER  12 1 2 1 - 17						· · · · · · · · · · · · · · · · · · ·		1040.49
FLEET MAINT & REPAIR  60,591 67,541 69,500 59,456 60,000 -13,7% 0.000 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ANNUAL MAINTENANCE PROGRAM	17,050	22,879	95,000	86,175	65,000	-31.6%	-24.6%
TELEMETRY SYSTEM  13,251 16,769 17,750 35,565 75,000 322.5% 110.  METERS  61,563 33,461 60,000 104,604 50,000 -16.7% 5.2.  METERS  61,563 33,461 60,000 104,604 50,000 -16.7% 5.2.  MITERTIE #Z MAINT & EQUIP  26 26 50 52 50 0,00% -3.3.  INTERTIE #Z POWER  4,093 383 200 373 400 100.0% 77.  WELL #110 MAINT & EQUIP  3,722 2,521 5,000 3,125 5,000 -0.0% 60.0  WELL #110 POWER 81,181 118,707 100,000 70,272 80,000 -20.0% 13.0  WELL #11 POWER 118,654 75,546 93,550 104,576 110,000 17.6% 5.3.  WELL #11 POWER 118,654 75,546 93,550 104,576 110,000 17.6% 5.3.  WELL #12 POWER 116,654 75,646 315,000 5,961 8,500 43.33 42.0  WELL #12 POWER 116,644 7,663 15,000 5,961 8,500 43.33 42.0  WELL #12 POWER 116,144 7,663 15,000 5,961 8,500 43.33 42.0  WELL #12 POWER 116,144 7,663 15,000 5,961 8,500 43.33 42.0  WELL #12 POWER 15,917 14,416 17,000 17,085 20,000 17,6% 17.  MARINA BOOSTER MAINT & EQUIP 4,985 7,208 5,000 5,000 5,000 -75,0% 6-66.  MARINA BOOSTER MONT & EQUIP 4,985 7,208 5,000 5,000 5,000 0.0% 0.0  MARINA BOOSTER POWER 5,211 - 8,000 2,572 3,000 -62,5% 16.0  MARINA BOOSTER POWER 6,211 - 8,000 2,572 3,000 62,5% 16.0  MARINA BOOSTER POWER 6,211 - 8,000 2,572 3,000 62,5% 16.0  MARINA BOOSTER POWER 7,001 6,735 8,000 7,835 8,000 0.0% 0.0  MARINA BOOSTER POWER 1,350 1,275 1,200 1,230 1,350 1,25% 9.0  MARINA & EQUIP 187 - 500 1,260 1,000 0.00 0.00 0.00  MAS DOWER 1,350 1,275 1,200 1,230 1,350 1,25% 9.0  MARINA & EQUIP 1,327 4,193 3,000 3,000 5,000 5,000 0.00 0.00 0.00  MU,55 POWER 6,215 4,193 3,000 3,000 5,000 6,000 75,00 0.00 0.00  WELL #12 POWER 3,159 46,305 20,000 2,27 5,000 0.00 17,4% 1.566  WELL #29 POWER 3,159 46,305 20,000 2,27 5,000 0.00 17,4% 1.566  WELL #29 POWER 3,159 46,305 20,000 4,219 5,000 0.00 17,4% 1.566  WELL #31 POWER 5,968 17,496 35,000 4,219 5,000 0.00 15,40 15.8  WELL #31 POWER 7,492 84,167 65,000 4,219 5,000 0.00 15,40 15.8  WELL #31 POWER 7,492 84,167 65,000 6,000 6,000 7,435 15.6  WELL #31 POWER 7,492 84,167 65,000 6,000 6,000 7,435 15.6  WELL #31 POWER 7,492 84,167 65,000 6,000 6,000 7,435 15.6  WELL #31 POWER 7	REAL PROPERTY MAINT.	30,826	29,609	47,000	42,240	40,000	-14.9%	-5.3%
METERS 61,563 33,461 60,000 104,604 50,000 -16.7% -52.  NITERTIE #2 POWER 4,093 383 200 373 400 100,0% -7.  WELL #10 MAINT & EQUIP 3,722 2,521 5,000 3,125 5,000 0,0% 60.4  WELL #10 MAINT & EQUIP 3,787 28,796 5,000 3,622 5,000 0,0% 60.4  WELL #11 POWER 118,654 75,546 39,550 104,576 110,000 17.6% 5.  WELL #12 MAINT & EQUIP 3,398 2,782 5,000 3,622 5,000 0,0% 38.4  WELL #12 POWER 11,614 7,663 15,000 5,961 8,500 43,33% 42.4  WELL #12 POWER 11,614 7,663 15,000 5,961 8,500 43,33% 42.4  WELL #12 POWER 11,514 7,663 15,000 5,961 8,500 43,33% 42.4  WELL #12 POWER 15,917 14,416 17,000 17,085 20,000 17.6% 17.  WARINA BOOSTER POWER 15,917 14,416 17,000 17,085 20,000 17.6% 17.  WARINA BOOSTER POWER 6,211 - 8,000 2,572 3,000 - 62.5% 16.4  W/S 2 MAINT & EQUIP 4,985 7,208 5,000 2,000 5,000 0,0% 22.  W/S 3 POWER 7,001 6,735 8,000 7,835 8,000 0,0% 22.  W/S 3 POWER 13,350 1,275 1,200 1,230 1,350 12.5% 9.5  WELL #3 POWER 13,350 1,275 1,200 1,230 1,350 12.5% 9.5  WELL #3 POWER 13,350 1,275 1,200 1,230 1,350 12.5% 9.5  WELL #3 POWER 13,350 1,275 1,200 1,230 1,350 12.5% 9.5  WELL #3 POWER 3,340 3,340 3,000 3,000 5,000 6,000 0,0% 0.0  W/S 3 POWER 3,350 1,275 1,200 1,230 1,350 12.5% 9.5  WELL #3 POWER 3,350 3,440 3,000 3,000 5,000 6,000 0,0% 0.0  W/S 5 POWER 3,350 1,275 1,200 1,230 1,350 12.5% 9.5  WELL #3 POWER 3,350 3,440 3,000 3,000 5,000 6,000 0,00 0.0  W/S 5 POWER 3,350 3,440 3,000 3,000 5,000 6,000 0,00 0.0  WELL #3 POWER 3,350 3,440 3,000 3,000 5,000 6,000 0,00 0.0  WELL #3 POWER 3,350 3,440 3,000 3,000 5,000 6,000 0,00 0.0  WELL #3 POWER 3,350 0,000 3,000 3,000 5,000 0,000 1,000 0.0  WELL #3 POWER 3,350 0,000 3,000 3,000 5,000 0,000 1,000 0.0  WELL #3 POWER 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3,440 3	LEET MAINT. & REPAIR	60,591	67,541	69,500	59,456	60,000	-13.7%	0.9%
NTERTIE #2 MAINT & EQUIP								110.99
NTERTIE #2 POWER						· · · · · · · · · · · · · · · · · · ·		-52.29
WELL #10 MAINT & EQUIP         3,722         2,521         5,000         3,125         5,000         0.0%         60.0           WELL #110 POWER         81,181         118,707         100,000         70,272         80,000         -20.0%         13.           WELL #11 POWER         118,654         75,546         93,550         104,576         110,000         17.6%         5.5           WELL #12 MAINT & EQUIP         3,998         2,782         5,000         3,034         20,000         300.0%         559.0           WELL #12 POWER         11,614         7,663         15,000         5,961         8,500         43.3%         42.4           WELL #12 POWER         11,614         7,663         15,000         5,961         8,500         43.3%         42.4           WELL #12 POWER         12         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21         21	<u> </u>							-3.8%
WELL #10 POWER         81,181         118,707         100,000         70,272         80,000         -20.0%         13.3           WELL #11 MAINT & EQUIP         3,787         28,796         5,000         3,622         5,000         0.0%         38.1           WELL #12 POWER         118,654         75,546         93,550         104,576         110,000         17.6%         55.           WELL #12 POWER         11,614         7,663         15,000         3,034         20,000         30.0%         5559.           WELL #22 POWER         11,614         7,663         15,000         5,961         8,500         -43.3%         42.0           WELL #22 POWER         11,614         7,663         15,000         5,961         8,500         -43.3%         42.0           WELL #22 POWER         1         11,614         7,663         15,000         5,961         8,500         -43.3%         42.0           WELL #22 POWER         1         1         1         1         1         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>7.49</td>								7.49
WELL #11 MAINT & EQUIP         3,787         28,796         5,000         3,622         5,000         0.0%         38.8           WELL #11 POWER         118,654         75,546         93,550         104,576         110,000         17.6%         5.5           WELL #12 MAINT & EQUIP         3,998         2,782         5,000         3,034         20,000         300.0%         559.           WELL #12 POWER         11,614         7,663         15,000         5,961         8,500         -43.3%         42.2           WELL #12 POWER         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <t< td=""><td>•</td><td></td><td></td><td></td><td></td><td>· · · · · · · · · · · · · · · · · · ·</td><td></td><td></td></t<>	•					· · · · · · · · · · · · · · · · · · ·		
WELL #11 POWER         118,654         75,546         93,550         104,576         110,000         17.6%         5.5           WELL #12 MAINT & EQUIP         3,998         2,782         5,000         3,034         20,000         300.0%         559.0           WELL #12 POWER         11,614         7,663         15,000         5,961         8,500         -43.3%         42.0           WELL #12 POWER         21         21         21         -         17         -         -         -           WELL #12 POWER         5.0         2.0         1.7         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td> <td></td>						· · · · · · · · · · · · · · · · · · ·		
WELL #12 MAINT & EQUIP         3,998         2,782         5,000         3,034         20,000         300.0%         559.           WELL #12 POWER         11,614         7,663         15,000         5,961         8,500         -43.3%         42.0           WELL #2 MAINT & EQUIP         21         21         2-         17         -         -         -           WESAL POWER         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -						· · · · · · · · · · · · · · · · · · ·		5.29
WELL #12 POWER         11,614         7,663         15,000         5,961         8,500         -43.3%         42.1           WELL #2 MAINT & EQUIP         21         21         -         17         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -								559.29
WELL #2 POWER         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         <								42.69
DESAL POWER	WELL #2 MAINT & EQUIP	21	21	-	17	-	-	-
MARINA BOOSTER MAINT & EQUIP 4,000 3,000 1,000 -75.0% -66.  MARINA BOOSTER POWER 6,211 - 8,000 2,572 3,000 -62.5% 16.  L/S 2 MAINT & EQUIP 4,985 7,208 5,000 5,000 5,000 0.0% 0.0% 0.0  L/S 2 POWER 7,001 6,735 8,000 7,835 8,000 0.0% 0.0% 0.0  L/S 3 MAINT & EQUIP 569 118 1,000 1,000 1,000 0.0% 0.0  L/S 3 POWER 1,350 1,275 1,200 1,230 1,350 12.5% 9.0  L/S 5 MAINT & EQUIP 187 - 500 500 500 500 0.0% 0.0  L/S 5 POWER 602 653 650 681 750 15.4% 10.  L/S 6 MAINT & EQUIP 12,222 - 500 1,260 1,000 10.00 10.00% -20.  L/S 6 POWER 353 369 450 466 550 22.2% 18.  WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66.  WELL #29 POWER 32,159 46,305 20,000 28,976 35,000 75.0% 20.  WELL #30 POWER 59,680 17,496 35,000 (4,090) 60,000 71.4% -1566.  WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.4%  B/C BOOSTER MAINT & EQUIP 6,574 5,300 1,500 - 250 -83.3%	WELL #2 POWER	-	-	-	-	-	-	-
MARINA BOOSTER POWER         6,211         -         8,000         2,572         3,000         -62.5%         16.0           L/S 2 MAINT & EQUIP         4,985         7,208         5,000         5,000         5,000         0.0%         0.0           L/S 2 POWER         7,001         6,735         8,000         7,835         8,000         0.0%         2.0           L/S 3 MAINT & EQUIP         569         118         1,000         1,000         1,000         0.0%         0.0           L/S 3 POWER         1,350         1,275         1,200         1,230         1,350         12.5%         9.0           L/S 5 MAINT & EQUIP         187         -         500         500         500         0.0%         0.0           L/S 6 MAINT & EQUIP         12,222         -         500         1,260         1,000         10.0%         -20.1           L/S 6 POWER         353         369         450         466         550         22.2%         18.1           WELL #29 MAINT & EQUIP         1,327         4,193         3,000         3,000         5,000         66.7%         66.           WELL #30 MAINT & EQUIP         845         22,687         5,000         272         5,000	DESAL POWER	15,917	14,416	17,000	17,085	20,000	17.6%	17.19
L/S 2 MAINT & EQUIP 4,985 7,208 5,000 5,000 5,000 0.0% 0.1 L/S 2 POWER 7,001 6,735 8,000 7,835 8,000 0.0% 2.1 L/S 3 MAINT & EQUIP 569 118 1,000 1,000 1,000 0.0% 0.1 L/S 3 POWER 1,350 1,275 1,200 1,230 1,350 12.5% 9.5 L/S 5 MAINT & EQUIP 187 - 500 500 500 0.0% 0.0% 0.1 L/S 5 POWER 602 653 650 681 750 15.4% 10.1 L/S 6 POWER 353 369 450 466 550 22.2% 18.1 WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66.5 WELL #29 POWER 32,159 46,305 20,000 272 5,000 0.0% 1737. WELL #30 MAINT & EQUIP 845 4,130 5,000 4,219 5,000 0.0% 17.5% WELL #31 MAINT & EQUIP 1,898 4,130 5,000 65,011 75,000 15.4% 15.66.5 WELL #31 POWER 7,1492 84,167 65,000 65,011 75,000 15.4% 15.66.5 WELL #31 POWER 7,1492 84,167 65,000 65,011 75,000 15.4% 15.66.5 WELL #31 POWER 7,1492 84,167 65,000 65,011 75,000 15.4% 15.66.5 WELL #31 POWER 7,1492 84,167 65,000 65,011 75,000 15.4% 15.66.5	MARINA BOOSTER MAINT & EQUIP	-	-	4,000	3,000		-75.0%	-66.79
L/S 2 POWER 7,001 6,735 8,000 7,835 8,000 0.0% 2 L/S 3 MAINT & EQUIP 569 118 1,000 1,000 1,000 0.0% 0.0% 0.1 L/S 3 POWER 1,350 1,275 1,200 1,230 1,350 12.5% 9.0 L/S 5 MAINT & EQUIP 187 - 500 500 500 0.0% 0.0% 0.0 L/S 5 POWER 602 653 650 681 750 15.4% 10 L/S 6 POWER 700 1,222 - 500 1,260 1,000 10.0% -20.0 L/S 6 POWER 353 369 450 466 550 22.2% 18.0 WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66.0 WELL #29 POWER 32,159 46,305 20,000 28,976 35,000 75.0% 20.0 WELL #30 MAINT & EQUIP 845 22,687 5,000 272 5,000 0.0% 1737-0 WELL #30 MAINT & EQUIP 845 22,687 5,000 272 5,000 0.0% 1736-0 WELL #30 POWER 59,680 17,496 35,000 (4,090) 60,000 71.4% -1566.0 WELL #31 MAINT & EQUIP 1,898 4,130 5,000 4,219 5,000 0.0% 18.0 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.66 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.66 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.66								16.69
L/S 3 MAINT & EQUIP 569 118 1,000 1,000 1,000 0.0% 0.1 L/S 3 POWER 1,350 1,275 1,200 1,230 1,350 12.5% 9.1 L/S 5 MAINT & EQUIP 187 - 500 500 500 0.0% 0.0 L/S 5 POWER 602 653 650 681 750 15.4% 10.1 L/S 6 MAINT & EQUIP 12,222 - 500 1,260 1,000 100.0% -20.1 L/S 6 POWER 353 369 450 466 550 22.2% 18.1 WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66.1 WELL #29 POWER 32,159 46,305 20,000 28,976 35,000 75.0% 20.1 WELL #30 MAINT & EQUIP 845 22,687 5,000 272 5,000 0.0% 173.7 WELL #30 POWER 59,680 17,496 35,000 (4,090) 60,000 71.4% -1566.5 WELL #31 MAINT & EQUIP 1,898 4,130 5,000 4,219 5,000 0.0% 18.1 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.68 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.68 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.68								0.09
L/S 3 POWER 1,350 1,275 1,200 1,230 1,350 12.5% 9.1 L/S 5 MAINT & EQUIP 187 - 500 500 500 0.0% 0.0 L/S 5 POWER 602 653 650 681 750 15.4% 10.1 L/S 6 MAINT & EQUIP 12,222 - 500 1,260 1,000 100.0% -20.1 L/S 6 POWER 353 369 450 466 550 22.2% 18.1 WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66.5 WELL #29 POWER 32,159 46,305 20,000 28,976 35,000 75.0% 20.1 WELL #30 MAINT & EQUIP 845 22,687 5,000 272 5,000 0.0% 1736. WELL #30 POWER 59,680 17,496 35,000 (4,090) 60,000 71.4% -1566.5 WELL #31 MAINT & EQUIP 1,898 4,130 5,000 4,219 5,000 0.0% 18.1 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.48 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.48 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.48 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.48								2.19
L/S 5 MAINT & EQUIP 187 - 500 500 500 0.0% 0.1 L/S 5 POWER 602 653 650 681 750 15.4% 10.1 L/S 6 MAINT & EQUIP 12,222 - 500 1,260 1,000 100.0% -20.1 L/S 6 POWER 353 369 450 466 550 22.2% 18.4 WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66. WELL #29 POWER 32,159 46,305 20,000 28,976 35,000 75.0% 20.3 WELL #30 MAINT & EQUIP 845 22,687 5,000 272 5,000 0.0% 1737. WELL #30 POWER 59,680 17,496 35,000 (4,090) 60,000 71.4% -1566. WELL #31 MAINT & EQUIP 1,898 4,130 5,000 4,219 5,000 0.0% 18.4 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.6 B/C BOOSTER MAINT & EQUIP 6,574 5,300 1,500 - 250 -83.3%						· · · · · · · · · · · · · · · · · · ·		
L/S 5 POWER 602 653 650 681 750 15.4% 10 L/S 6 MAINT & EQUIP 12,222 - 500 1,260 1,000 100.0% -20 L/S 6 POWER 353 369 450 466 550 22.2% 18 WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66 WELL #29 POWER 32,159 46,305 20,000 28,976 35,000 75.0% 20 WELL #30 MAINT & EQUIP 845 22,687 5,000 272 5,000 0.0% 1737 WELL #30 POWER 59,680 17,496 35,000 (4,090) 60,000 71.4% -1566 WELL #31 MAINT & EQUIP 1,898 4,130 5,000 4,219 5,000 0.0% 18 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15 B/C BOOSTER MAINT & EQUIP 6,574 5,300 1,500 - 250 -83.3%								
L/S 6 MAINT & EQUIP 12,222 - 500 1,260 1,000 100.0% -20.1 L/S 6 POWER 353 369 450 466 550 22.2% 18.1 WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66.5 WELL #29 POWER 32,159 46,305 20,000 28,976 35,000 75.0% 20.3 WELL #30 MAINT & EQUIP 845 22,687 5,000 272 5,000 0.0% 1737.4 WELL #30 POWER 59,680 17,496 35,000 (4,090) 60,000 71.4% -1566.5 WELL #31 MAINT & EQUIP 1,898 4,130 5,000 4,219 5,000 0.0% 18.1 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.6 B/C BOOSTER MAINT & EQUIP 6,574 5,300 1,500 - 250 -83.3%								10.29
L/S 6 POWER 353 369 450 466 550 22.2% 18.0 WELL #29 MAINT & EQUIP 1,327 4,193 3,000 3,000 5,000 66.7% 66.0 WELL #29 POWER 32,159 46,305 20,000 28,976 35,000 75.0% 20.0 WELL #30 MAINT & EQUIP 845 22,687 5,000 272 5,000 0.0% 1737.0 WELL #30 POWER 59,680 17,496 35,000 (4,090) 60,000 71.4% -1566.0 WELL #31 MAINT & EQUIP 1,898 4,130 5,000 4,219 5,000 0.0% 18.0 WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.0 B/C BOOSTER MAINT & EQUIP 6,574 5,300 1,500 - 250 -83.3%								-20.69
WELL #29 MAINT & EQUIP       1,327       4,193       3,000       3,000       5,000       66.7%       66.         WELL #29 POWER       32,159       46,305       20,000       28,976       35,000       75.0%       20.0%         WELL #30 MAINT & EQUIP       845       22,687       5,000       272       5,000       0.0%       1737.4         WELL #30 POWER       59,680       17,496       35,000       (4,090)       60,000       71.4%       -1566.         WELL #31 MAINT & EQUIP       1,898       4,130       5,000       4,219       5,000       0.0%       18.         WELL #31 POWER       71,492       84,167       65,000       65,011       75,000       15.4%       15.         B/C BOOSTER MAINT & EQUIP       6,574       5,300       1,500       -       250       -83.3%       -						· · · · · · · · · · · · · · · · · · ·		18.09
WELL #29 POWER     32,159     46,305     20,000     28,976     35,000     75.0%     20.000       WELL #30 MAINT & EQUIP     845     22,687     5,000     272     5,000     0.0%     1737.0       WELL #30 POWER     59,680     17,496     35,000     (4,090)     60,000     71.4%     -1566.0       WELL #31 MAINT & EQUIP     1,898     4,130     5,000     4,219     5,000     0.0%     18.0       WELL #31 POWER     71,492     84,167     65,000     65,011     75,000     15.4%     15.0       B/C BOOSTER MAINT & EQUIP     6,574     5,300     1,500     -     250     -83.3%								66.7
WELL #30 MAINT & EQUIP     845     22,687     5,000     272     5,000     0.0%     1737.4       WELL #30 POWER     59,680     17,496     35,000     (4,090)     60,000     71.4%     -1566.5       WELL #31 MAINT & EQUIP     1,898     4,130     5,000     4,219     5,000     0.0%     18.5       WELL #31 POWER     71,492     84,167     65,000     65,011     75,000     15.4%     15.6       B/C BOOSTER MAINT & EQUIP     6,574     5,300     1,500     -     250     -83.3%						· · · · · · · · · · · · · · · · · · ·		20.8
WELL #31 MAINT & EQUIP     1,898     4,130     5,000     4,219     5,000     0.0%     18.       WELL #31 POWER     71,492     84,167     65,000     65,011     75,000     15.4%     15.       B/C BOOSTER MAINT & EQUIP     6,574     5,300     1,500     -     250     -83.3%	WELL #30 MAINT & EQUIP	845	22,687	5,000		5,000	0.0%	1737.4
WELL #31 POWER 71,492 84,167 65,000 65,011 75,000 15.4% 15.48	NELL #30 POWER	59,680	17,496	35,000	(4,090)	60,000	71.4%	-1566.9
B/C BOOSTER MAINT & EQUIP 6,574 5,300 1,500 - 250 -83.3%	NELL #31 MAINT & EQUIP	1,898	4,130	5,000	4,219	5,000	0.0%	18.5
								15.4
								- 26.1
B/C BOOSTER POWER 297 342 450 397 500 11.1%	WELL #30 POWER WELL #31 MAINT & EQUIP WELL #31 POWER 3/C BOOSTER MAINT & EQUIP	59,680 1,898 71,492 6,574	17,496 4,130 84,167 5,300	35,000 5,000 65,000 1,500	(4,090) 4,219 65,011	60,000 5,000 75,000 250	71.4% 0.0% 15.4% -83.3%	_

### MARINA COAST WATER DISTRICT OPER & MAINT BUDGET FOR FY 2014-2015

ACCOUNT NAME	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 ADOPTED	TOTAL 2013-2014 ESTIMATED	2014-2015 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
D BOOSTER MAINT & EQUIP	290	290	1,000	790	2,500	150.0%	216.5%
D BOOSTER POWER	42,417	51,822	46,000	64,188	75,000	63.0%	16.8%
E BOOSTER MAINT & EQUIP	290	435	1,000	1,036	1,500	50.0%	44.8%
E BOOSTER POWER	4,937	4,658	7,500	6,959	8,500	13.3%	22.2%
F BOOSTER MAINT & EQUIP	10,385	2,841	9,000	2,171	2,500	-72.2%	15.2%
F BOOSTER POWER	4,188	5,292	5,500	5,700	6,500	18.2%	14.0%
BOOSTER/SANDTANK MAINT & EQUIP	85	2,909	-	2,258	5,000	-	121.4%
BOOSTER/SANDTANK POWER	185,513	181,765	220,000	189,920	200,000	-9.1%	5.3%
WATKINS GATE WELL MAINT & EQUI	-	18,470	2,000	960	2,000	0.0%	108.2%
WATKINS GATE WELL POWER	1,896	50,338	75,000	114,610	140,000	86.7%	22.2%
WELL #34 MAINT & EQUIP	-	315	2,000	-	2,500	25.0%	-
WELL #34 POWER	-	9,684	65,000	118,030	140,000	115.4%	18.6%
L/S RESERVATION MAINT & EQUIP	290	290	500	290	5,500	1000.0%	1796.6%
L/S RESERVATION POWER	1,324	1,357	1,500	1,529	2,500	66.7%	63.5%
L/S 528 A/FIELD MAINT & EQUIP	-	417	-	1,500	1,500	-	0.0%
L/S 528 A/FIELD POWER	185	298	300	328	450	50.0%	37.3%
L/S 530 A/FIELD MAINT & EQUIP	406	290	500	3,290	7,500	1400.0%	128.0%
L/S 530 A/FIELD POWER	2,234	2,147	2,500	2,555	2,750	10.0%	7.6%
L/S 4906 POWER	201	640	200	-,	-,		-
L/S 5398 W/MEYER MAINT & EQUIP	219	372	500	619	500	0.0%	-19.2%
L/S 5398 W/MEYER POWER	1,630	1.652	1.650	1,825	2,250	36.4%	23.3%
L/S 5447 LANDRUM MAINT & EQUIP	612	15,643	500	590	500	0.0%	-15.3%
L/S 5447 LANDRUM POWER	2,501	2,607	2,500	2,596	2,750	10.0%	5.9%
L/S 5713 S/OVER MAINT & EQUIP	929	474	500	469	500	0.0%	6.6%
L/S 5713 S/OVER POWER	3,262	3,363	3.750	3,846	4,200	12.0%	9.2%
L/S 5790 HODGES MAINT & EQUIP	3,753	1,219	500	590	500	0.0%	-15.3%
L/S 5790 HODGES POWER	1,146	1,512	1,500	1,612	1,850	23.3%	14.8%
L/S 5871 IMJIN MAINT & EQUIP	290	15,974	8,000	4,458	5,250	-34.4%	17.8%
L/S 5871 IMJIN POWER	8,552	8,153	9,500	7,634	8,750	-7.9%	14.6%
L/S 5990 ORD/V MAINT & EQUIP	1,971	1,528	1,000	1,039	35,000	3400.0%	3269.5%
L/S 5990 ORD/V POWER	11,177	10,837	11,500	10,137	11,250	-2.2%	11.0%
L/S 6143 CLARK MAINT & EQUIP	509	290	20,000	4,607	5,000	-75.0%	8.5%
L/S 6143 CLARK MAINT & EQUIP	1,568	1,576	1,700	1,722	2,250	32.4%	30.6%
L/S 6634 HATTEN MAINT & EQUIP	1,300	1,158	250	1,500	500	100.0%	-66.7%
L/S 6634 HATTEN MAINT & EQUIP	184	204	230	1,300	275	22.2%	38.3%
L/S 7698 GIGLING MAINT & EQUIP	446	290	35,000	35,667	35,000	0.0%	-1.9%
L/S 7698 GIGLING MAINT & EQUIP							
• • • • • • • • • • • • • • • • • • • •	10,663	10,435 290	12,500	9,677 790	10,000	-20.0%	3.3%
L/S 8775 BOOKER MAINT & EQUIP			1,000		1,000	0.0%	26.6%
L/S 8775 BOOKER POWER	665	1,046	650	1,283	1,450	123.1%	13.0%
L/S 514 CARMEL MAINT & EQUIP	1,423	153	500	500	500	0.0%	0.0%
L/S 514 CARMEL POWER	1,236	1,231	1,350	1,318	1,650	22.2%	25.2%
EG LIFT STATION MAINT & EQUIP	-	21	1,000	21	15,500	1450.0%	72738.3%
EG LIFT STATION POWER	-	123	1,500	668	950	-36.7%	42.3%
PROMONTORY LS POWER	-	-	-	-	500	<u> </u>	-
PROMONTORY LS POWER	-	-	-	-	750	-	-
TOTAL DEPARTMENT EXPENSE	1,033,100	1,302,008	1,458,885	1,469,764	1,748,025	19.8%	18.9%
TOTAL EXPENSE	2,720,966	2,970,098	3,366,308	3,272,546	3,758,519	11.7%	14.8%
I O I AL LAFLINGL	2,720,900	2,370,038	3,300,308	3,212,340	3,130,319	11./70	14.0%

				MARINA WAT	TER		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WAGES - LAB	44,128	43,026	44,003	45,241	44,356	0.8%	-2.09
OVERTIME	743	29	763	-	257	-66.3%	-
FICA - SS EXPENSE	2,652	2,679	2,775	2,774	2,766	-0.3%	-0.3%
FICA - MEDI EXPENSE	622	627	649	648	647	-0.3%	-0.29
MEDICAL INSURANCE	3,179	3,522	3,657	4,020	3,992	9.2%	-0.7%
DENTAL INS. EXPENSE	180	199	209	225	207	-0.8%	-7.8%
VISION INS. EXPENSE	84	74	87	86	89	2.6%	3.7%
WORKERS COMP. EXPENSE	1,521	(180)	1,852	2,128	1,899	2.6%	-10.7%
LIFE INSURANCE EXPENSE	143	188	273	234	158	-42.2%	-32.6%
UNIFORM BENEFIT	148	139	148	144	144	-2.7%	-0.3%
BOOT BENEFIT	-	-	74	-	72	-2.7%	-
SUI EXPENSE	372	209	245	145	238	-2.9%	63.6%
ETT EXPENSE	9	4	6	3	5	-10.0%	77.0%
DISABILITY PLAN	110	34	137	32	124	-9.6%	288.8%
CALPERS RETIREMENT	2,698	3,212	3,319	3,545	3,614	8.9%	1.9%
CALPERS RETIREMENT (EE)	2,489	2,854	2,950	2,924	2,986	1.2%	2.19
OPEB EXPENSE	1,965	1,807	2,500	2,183	2,196	-12.2%	0.6%
TOTAL SALARY & BENEFIT	61,041	58,424	63,647	64,333	63,751	0.2%	-0.9%
CHEMICALS	3,395	3,111	3,763	3,790	3,681	-2.2%	-2.9%
GLASSWARE	1,491	970	1,480	1,491	1,448	-2.2%	-2.9%
BOOKS & REF. MATERIAL	83	26	215	216	210	-2.4%	-2.69
CONTRACT TESTING	6,564	5,655	22,200	23,262	21,717	-2.2%	-6.6%
GENERAL SUPPLY	1,838	1,778	3,559	3,586	3,482	-2.2%	-2.9%
QUALITY CONTROL PROGRAM	3,654	3,993	4,562	4,585	4,463	-2.2%	-2.7%
POSTAGE	- 5,05 1		370	370	362	-2.2%	-2.29
PRINTING	1.834	1.754	2,860	2.860	2.798	-2.2%	-2.29
OFFICE SUPPLY	121		233	233	228	-2.2%	-2.29
MEMBERSHIPS & DUES	917	730	962	980	941	-2.2%	-4.09
LAB PERMITS	1,393	1,207	3,818	5.041	3,735	-2.2%	-25.9%
CERTIFICATION	1,555	-	196	199	192	-2.1%	-3.7%
DESAL - MONITORING			-	-	- 132	-2.170	-3.77
LAB MAINT. & REPAIR	4,946	2,181	3,799	3,848	3,717	-2.2%	-3.49
	,	,	,	,	,		
TOTAL DEPARTMENT EXPENSE	26,238	21,406	48,017	50,461	46,973	-2.2%	-6.9%
TOTAL EXPENSE	87,279	79,830	111,664	114,795	110,724	-0.8%	-3.5%

				ORD WATE	R		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
NAME OF LAD	65.077	74.242	74.622	75.225	70.054	F 70/	4.00
WAGES - LAB	65,877	74,312	74,622	75,235	78,854	5.7%	4.8%
OVERTIME	1,101	50	1,320	-	458	-65.3%	-
FICA - SS EXPENSE	3,957	4,518	4,801	4,614	4,917	2.4%	6.6%
FICA - MEDI EXPENSE	928	1,058	1,123	1,079	1,150	2.4%	6.6%
MEDICAL INSURANCE	4,738	5,948	6,326	6,680	7,097	12.2%	6.2%
DENTAL INS. EXPENSE	268	337	362	373	369	1.8%	-1.3%
VISION INS. EXPENSE	126	125	150	144	159	5.8%	10.3%
WORKERS COMP. EXPENSE	2,269	(51)	3,204	3,544	3,377	5.4%	-4.7%
LIFE INSURANCE EXPENSE	234	318	473	390	280	-40.7%	-28.2%
UNIFORM BENEFIT	220	236	256	240	256	0.0%	6.5%
BOOT BENEFIT	-	-	128	-	128	0.0%	-
SUI EXPENSE	558	355	423	242	423	0.0%	74.5%
ETT EXPENSE	13	8	9	5	10	6.7%	89.0%
DISABILITY PLAN	163	58	238	53	220	-7.5%	313.8%
CALPERS RETIREMENT	4,025	5,416	5,741	5,893	6,426	11.9%	9.0%
CALPERS RETIREMENT (EE)	3,712	4,815	5,103	4,861	5,308	4.0%	9.2%
OPEB EXPENSE	2,932	3,121	3,400	3,717	3,904	14.8%	5.0%
TOTAL SALARY & BENEFIT	91,122	100,622	107,679	107,071	113,335	5.3%	5.9%
CUENTICALS	5.024	F 207	6 407	5 200	6.514	2.40/	2.50
CHEMICALS	5,024	5,297	6,407	6,380	6,544	2.1%	2.6%
GLASSWARE	2,220	1,652	2,520	2,509	2,574	2.1%	2.6%
BOOKS & REF. MATERIAL	125	44	365	364	373	2.2%	2.5%
CONTRACT TESTING	8,986	17,860	37,800	36,738	38,608	2.1%	5.1%
GENERAL SUPPLY	2,757	3,027	6,061	6,033	6,190	2.1%	2.6%
QUALITY CONTROL PROGRAM	5,299	6,787	7,768	7,745	7,934	2.1%	2.4%
POSTAGE	-	-	630	630	643	2.1%	2.1%
PRINTING	2,752	2,986	4,870	4,870	4,974	2.1%	2.1%
OFFICE SUPPLY	-	-	397	397	405	2.0%	2.1%
MEMBERSHIPS & DUES	1,376	1,244	1,638	1,620	1,673	2.1%	3.3%
LAB PERMITS	2,089	2,056	6,502	5,279	6,641	2.1%	25.8%
CERTIFICATION	-	-	334	331	341	2.1%	3.1%
DESAL - MONITORING	-	-	6,000	-	6,000	0.0%	-
LAB MAINT. & REPAIR	7,419	3,714	6,469	6,420	6,607	2.1%	2.9%
TOTAL DEPARTMENT EXPENSE	38,046	44,667	87,761	79,316	89,508	2.0%	12.8%
TOTAL EXPENSE	129,168	145,289	195,440	186,387	202,843	3.8%	8.8%

				TOTAL			
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
NACES LAD	110.005	447.220	440.625	420.476	122.210	2.00/	2.20
WAGES - LAB	110,005	117,338	118,625	120,476	123,210	3.9%	2.3%
OVERTIME	1,843	79	2,083	-	715	-65.7%	-
FICA - SS EXPENSE	6,609	7,197	7,576	7,388	7,683	1.4%	4.0%
FICA - MEDI EXPENSE	1,550	1,685	1,772	1,727	1,797	1.4%	4.0%
MEDICAL INSURANCE	7,917	9,470	9,983	10,699	11,089	11.1%	3.6%
DENTAL INS. EXPENSE	448	536	571	598	576	0.9%	-3.7%
VISION INS. EXPENSE	210	199	237	230	248	4.6%	7.8%
WORKERS COMP. EXPENSE	3,790	(231)	5,056	5,671	5,276	4.4%	-7.0%
LIFE INSURANCE EXPENSE	377	505	746	624	438	-41.3%	-29.8%
UNIFORM BENEFIT	368	375	404	385	400	-1.0%	4.0%
BOOT BENEFIT	-	-	202	-	200	-1.0%	-
SUI EXPENSE	931	564	668	388	661	-1.0%	70.4%
ETT EXPENSE	21	12	15	8	15	0.0%	84.5%
DISABILITY PLAN	274	92	375	85	344	-8.3%	304.4%
CALPERS RETIREMENT	6,724	8,627	9,060	9,438	10,040	10.8%	6.4%
CALPERS RETIREMENT (EE)	6,201	7,670	8,053	7,785	8,294	3.0%	6.5%
OPEB EXPENSE	4,897	4,929	5,900	5,900	6,100	3.4%	3.4%
TOTAL SALARY & BENEFIT	152,163	159,046	171,326	171,404	177,086	3.4%	3.3%
CHEMICALS	9.410	0.400	10 170	10 170	10.225	0.5%	0.5%
· ·	8,419	8,408	10,170	10,170	10,225		0.5%
GLASSWARE	3,711	2,623	4,000	4,000	4,022	0.6%	0.6%
BOOKS & REF. MATERIAL	209	70	580	580	583	0.5%	0.6%
CONTRACT TESTING	15,550	23,515	60,000	60,000	60,325	0.5%	0.5%
GENERAL SUPPLY	4,596	4,805	9,620	9,620	9,672	0.5%	0.5%
QUALITY CONTROL PROGRAM	8,953	10,779	12,330	12,330	12,397	0.5%	0.5%
POSTAGE	-	-	1,000	1,000	1,005	0.5%	0.5%
PRINTING	4,586	4,740	7,730	7,730	7,772	0.5%	0.5%
OFFICE SUPPLY	121	-	630	630	633	0.5%	0.5%
MEMBERSHIPS & DUES	2,293	1,974	2,600	2,600	2,614	0.5%	0.5%
LAB PERMITS	3,482	3,263	10,320	10,320	10,376	0.5%	0.5%
CERTIFICATION	-	-	530	530	533	0.6%	0.6%
DESAL - MONITORING	-	-	6,000	-	6,000	0.0%	-
LAB MAINT. & REPAIR	12,364	5,895	10,268	10,268	10,324	0.5%	0.5%
TOTAL DEPARTMENT EXPENSE	64,284	66,072	135,778	129,777	136,481	0.5%	5.2%
TOTAL EXPENSE	216,447	225,118	307,104	301,181	313,567	2.1%	4.1%

				MARINA WATER	<b>t</b>		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	<b>BUD vs BUD</b>	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	<b>ESTIMATED</b>	PROPOSED	% CHANGE	% CHANGE
WAGES - CON	30,575	33,079	37,828	36,181	37,390	-1.2%	3.3%
OVERTIME	1,489	823	1,441	1,037	1,417	-1.7%	36.7%
FICA - SS EXPENSE	2,951	2,056	2,435	2,265	2,362	-3.0%	4.3%
FICA - MEDI EXPENSE	692	481	569	530	553	-2.9%	4.3%
MEDICAL INSURANCE	6,613	4,223	4,442	4,779	4,836	8.9%	1.2%
DENTAL INS. EXPENSE	341	252	262	275	259	-1.1%	-5.7%
VISION INS. EXPENSE	123	81	80	93	82	2.2%	-12.0%
WORKERS COMP. EXPENSE	386	5	394	695	393	-0.1%	-43.4%
LIFE INSURANCE EXPENSE	221	137	230	166	130	-43.3%	-21.3%
SUI EXPENSE	127	147	256	118	249	-2.5%	112.3%
ETT EXPENSE	3	3	6	3	5	-10.0%	109.3%
DISABILITY PLAN	127	25	116	22	102	-11.9%	356.6%
CALPERS RETIREMENT	3,334	2,750	2,799	3,021	2,983	6.6%	-1.3%
CALPERS RETIREMENT (EE)	3,076	2,432	2,488	2,492	2,464	-1.0%	-1.1%
OPEB EXPENSE	1,372	1,389	1,250	1,443	1,422	13.8%	-1.5%
TOTAL SALARY & BENEFIT	51,429	47,884	54,596	53,118	54,648	0.1%	2.9%
BOOKS & REF. MATERIAL			100	55	72	-28.0%	30.8%
PRINTING	2,511	893	4.000	3,360	3,600	-10.0%	7.1%
OFFICE SUPPLY	72	- 693	- 4,000			-10.0%	7.170
GENERAL SUPPLY	12		370	190	360	-2.7%	90.0%
COMPUTERS/DATA PROCESSING	264		- 570	188	180	-2.7%	-4.1%
ADVERTISEMENT	756		1,110	1,110	1.800	62.2%	62.2%
CONSULTING SERVICES	4,170	4,304	6,000	1,110	1,800	62.2%	02.2%
MEMBERSHIPS & DUES	1,885	1,800	2,200	1,855	1,800	-18.2%	-3.0%
	1,885	1,800	2,200	1,855	1,800	-18.2%	-3.0%
FLEET MAINTENANCE (FUEL) TOILET & SHOWER HEAD	20.018	16.744	20,000	16,744	20,000	0.0%	19.4%
WASHING MACHINE REBATE	8.275		10.500	20,250	25,000	138.1%	23.5%
CONSERVATION EDUCATION		10,550	.,	.,	.,	0.0%	0.0%
	8,011	17,589	15,250	15,250	15,250		
LANDSCAPE REBATE	3,432	4,830	10,500	12,567	20,000	90.5%	59.1%
HOT WATER RECIR REBATE	2,823	851 21	2,500 1.110	1,000 1.110	2,500 1.080	0.0% -2.7%	150.0% -2.7%
LANDSCAPE DEMONSTRATION	409	21	1,110	1,110	1,080	-2.7%	-2.1%
TOTAL DEPARTMENT EXPENSE	52,757	58,350	73,640	73,679	91,642	24.4%	24.4%
TOTAL EXPENSE	104,186	106,233	128,236	126,797	146,290	14.1%	15.4%

				ORD WATER			
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
MACES CON	45 200	FC 477	C2 140	FO 010	CC 470	F 20/	11 10
WAGES - CON	45,288	56,477	63,148	59,819	66,470	5.3%	11.1%
OVERTIME	2,209	1,402	2,454	1,730	2,519	2.6%	45.6%
FICA - SS EXPENSE	4,390	3,476	4,146	3,747	4,199	1.3%	12.1%
FICA - MEDI EXPENSE	1,030	814	970	876	982	1.3%	12.1%
MEDICAL INSURANCE	9,818	7,140	7,563	7,898	8,598	13.7%	8.9%
DENTAL INS. EXPENSE	507	426	445	453	461	3.6%	1.7%
VISION INS. EXPENSE	183	137	136	154	145	6.8%	-5.9%
WORKERS COMP. EXPENSE	574	73	671	1,136	700	4.3%	-38.4%
LIFE INSURANCE EXPENSE	324	232	392	277	232	-40.9%	-16.2%
SUI EXPENSE	190	250	437	196	444	1.5%	126.0%
ETT EXPENSE	4	5	10	5	10	-4.0%	112.9%
DISABILITY PLAN	186	43	198	37	182	-8.2%	386.9%
CALPERS RETIREMENT	4,958	4,639	4,765	4,994	5,302	11.3%	6.2%
CALPERS RETIREMENT (EE)	4,572	4,107	4,235	4,119	4,380	3.4%	6.3%
OPEB EXPENSE	2,032	2,372	1,750	2,457	2,528	44.5%	2.9%
TOTAL SALARY & BENEFIT	76,266	81,593	91,320	87,898	97,151	6.4%	10.5%
BOOKS & REF. MATERIAL			100	92	128	28.0%	38.5%
PRINTING	3,766	1,520	6,000	5,720	6,400	6.7%	11.9%
OFFICE SUPPLY	108	1,320	200	3,720	- 0,400	-	- 11.57
	108						
GENERAL SUPPLY		-	630	322	640	1.6%	98.5%
COMPUTERS/DATA PROCESSING	396	- 4 200		312	320		2.5%
ADVERTISEMENT	1,135	1,308	1,890	1,890	3,200	69.3%	69.3%
CONSULTING SERVICES	6,255	4,411	6,000				-
MEMBERSHIPS & DUES	2,828	3,064	3,000	3,145	3,200	6.7%	1.7%
FLEET MAINTENANCE (FUEL)	197				-		
TOILET & SHOWER HEAD	1,330	5,050	5,000	5,104	10,000	100.0%	95.9%
WASHING MACHINE REBATE	3,875	3,625	4,500	7,750	10,000	122.2%	29.0%
CONSERVATION EDUCATION	12,017	13,123	15,250	15,250	15,250	0.0%	0.0%
LANDSCAPE REBATE	1,406	-	1,500	5,000	10,000	566.7%	100.0%
HOT WATER RECIR REBATE	-	-	2,500	750	2,500	0.0%	233.3%
LANDSCAPE DEMONSTRATION	613	36	1,890	1,890	1,920	1.6%	1.6%
TOTAL DEPARTMENT EXPENSE	33,925	32,138	48,460	47,226	63,558	31.2%	34.6%
TOTAL EXPENSE	110,191	113,731	139,780	135.124	160.709	15.0%	18.9%

				TOTAL			
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WAGES - CON	75.963	90 555	100.076	05.000	102.060	2.9%	8.2%
	75,863	89,555	100,976	95,999	103,860		
OVERTIME	3,699	2,226	3,895	2,767	3,936	1.1%	42.2%
FICA - SS EXPENSE	7,341	5,533	6,581	6,012	6,561	-0.3%	9.1%
FICA - MEDI EXPENSE	1,722	1,295	1,539	1,406	1,535	-0.3%	9.2%
MEDICAL INSURANCE	16,432	11,362	12,005	12,677	13,434	11.9%	6.0%
DENTAL INS. EXPENSE	848	679	707	728	720	1.8%	-1.1%
VISION INS. EXPENSE	306	219	216	247	227	5.1%	-8.2%
WORKERS COMP. EXPENSE	960	77	1,065	1,831	1,093	2.6%	-40.3%
LIFE INSURANCE EXPENSE	545	369	622	442	362	-41.8%	-18.1%
SUI EXPENSE	317	396	693	314	693	0.0%	120.8%
ETT EXPENSE	7	8	16	7	15	-6.3%	111.6%
DISABILITY PLAN	313	68	314	60	284	-9.6%	375.6%
CALPERS RETIREMENT	8,293	7,389	7,564	8,015	8,285	9.5%	3.4%
CALPERS RETIREMENT (EE)	7,648	6,540	6,723	6,611	6,844	1.8%	3.5%
OPEB EXPENSE	3,404	3,762	3,000	3,900	3,950	31.7%	1.3%
TOTAL SALARY & BENEFIT	127,695	129,477	145,916	141,016	151,799	4.0%	7.6%
TOTAL SALART & BENEFIT	127,033	123,477	143,310	141,010	131,733	4.070	7.070
BOOKS & REF. MATERIAL	-	-	200	148	200	0.0%	35.6%
PRINTING	6,277	2,413	10,000	9,080	10,000	0.0%	10.1%
OFFICE SUPPLY	180	-	200	-	-	-	-
GENERAL SUPPLY	_	-	1,000	512	1,000	0.0%	95.4%
COMPUTERS/DATA PROCESSING	660	_	-	500	500	-	0.0%
ADVERTISEMENT	1,891	2,076	3,000	3,000	5,000	66.7%	66.7%
CONSULTING SERVICES	10,425	8,715	12,000	-	-	-	-
MEMBERSHIPS & DUES	4,714	4,864	5,200	5,000	5,000	-3.8%	0.0%
FLEET MAINTENANCE (FUEL)	328	,		-	-	-	-
TOILET & SHOWER HEAD	21,348	21,794	25,000	21,849	30,000	20.0%	37.3%
WASHING MACHINE REBATE	12,150	14,175	15,000	28,000	35,000	133.3%	25.0%
CONSERVATION EDUCATION	20,028	30,712	30,500	30,500	30,500	0.0%	0.0%
LANDSCAPE REBATE	4,838	4.830	12,000	17,567	30,000	150.0%	70.8%
HOT WATER RECIR REBATE	2,823	851	5,000	1,750	5,000	0.0%	185.7%
LANDSCAPE DEMONSTRATION	1,022	58	3,000	3,000	3,000	0.0%	0.0%
TOTAL DEPARTMENT EXPENSE	86,682	90,487	122,100	120,905	155,200	27.1%	28.4%
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TOTAL EXPENSE	214,377	219,964	268,016	261,921	306,999	14.5%	17.2%

		MARINA WATER									
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST				
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE				
WAGES - ENG	121,670	156,492	180,267	190,405	183,071	1.6%	-3.9%				
WAGES-ALLOCATED TO CAPITAL	(3,451)	(2,949)	(64,818)	(54,000)	(112,635)	73.8%	108.69				
OVERTIME	962	877	1,662	62	1,881	13.2%	2932.5%				
FICA - SS EXPENSE	6,409	8,337	10,254	8,970	11,153	8.8%	24.39				
FICA - MEDI EXPENSE	1,631	2,164	2,638	2,285	2,682	1.7%	17.49				
MEDICAL INSURANCE	13,889	23,093	34,142	28,177	34,199	0.2%	21.49				
DENTAL INSURANCE	961	1,572	2,246	1,872	2,255	0.4%	20.5%				
VISION INSURANCE	166	260	353	294	349	-1.1%	18.89				
WORKERS COMP. INSURANCE	1,145	1,215	1,769	1,563	1,826	3.2%	16.8%				
LIFE INSURANCE EXPENSE	717	607	1,191	890	1,241	4.2%	39.5%				
UNIFORM BENEFIT	-	-	180	-	-	-	-				
BOOTS BENEFIT	-	87	300	189	248	-17.3%	31.29				
SUI EXPENSE	456	662	661	803	684	3.4%	-14.9%				
ETT EXPENSE	12	15	15	18	15	1.3%	-13.89				
DISABILITY PLAN	306	379	225	157	624	177.3%	296.39				
CALPERS RETIREMENT	6,883	11,375	14,852	12,657	16,319	9.9%	28.99				
CALPERS RETIREMENT (EE)	7,229	10,506	13,200	11,192	13,400	1.5%	19.79				
OPEB EXPENSE	4,802	6,996	5,000	6,990	8,370	67.4%	19.7%				
TOTAL SALARY & BENEFIT	163,787	221,689	204,137	212,523	165,680	-18.8%	-22.0%				
BOOKS & REF. MATERIALS	63	5			124						
POSTAGE			420	-	-	_	_				
PRINTING		_	-	_			_				
OFFICE SUPPLY	182	275	240	74							
GENERAL SUPPLY	52	39	-				_				
COMPUTERS/DATA PROCESSING	2.059	115									
ADVERTISEMENT				_		_					
MEMBERSHIPS & DUES	145	208	90		233	158.3%					
ENGINEERING CONSULTANTS	24,074	6,193	88,550	7,430	62,000	-30.0%	734.49				
ENGINEERING REIMBURSEMENTS	24,074		-	7,430	31,000	-30.070	4126.39				
FLEET MAINTENANCE	19		<u> </u>	-	-	<u> </u>	-				
TOTAL DEPARTMENT EXPENSE	26,593	6,835	89,300	8,238	93,357	4.5%	1033.39				
	<u> </u>		· · · · · · · · · · · · · · · · · · ·	· ·	· · · · · · · · · · · · · · · · · · ·						
TOTAL EXPENSE	190,381	228,525	293,437	220,761	259,037	-11.7%	17.39				

				MARINA SEW	/ER		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	<b>BUD vs BUD</b>	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	<b>ESTIMATED</b>	PROPOSED	% CHANGE	% CHANGE
WAGES - ENG	114,584	46,042	54,080	56,582	41,339	-23.6%	-26.9%
WAGES-ALLOCATED TO CAPITAL	(805)	(688)	-	(16,200)	(25,434)	-	57.0%
OVERTIME	962	411	499	19	425	-14.9%	2180.0%
FICA - SS EXPENSE	6,410	2,514	3,076	2,657	2,518	-18.1%	-5.2%
FICA - MEDI EXPENSE	1,631	641	791	678	606	-23.4%	-10.7%
MEDICAL INSURANCE	13,889	6,850	10,243	8,350	7,722	-24.6%	-7.5%
DENTAL INSURANCE	961	466	674	554	509	-24.4%	-8.1%
VISION INSURANCE	166	77	106	87	79	-25.6%	-9.7%
WORKERS COMP. INSURANCE	955	359	531	464	412	-22.4%	-11.2%
LIFE INSURANCE EXPENSE	170	150	357	267	280	-21.5%	4.9%
UNIFORM BENEFIT	-	-	54	-	-	-	-
BOOTS BENEFIT	-	22	90	56	56	-37.8%	0.0%
SUI EXPENSE	456	173	198	240	154	-22.0%	-35.6%
ETT EXPENSE	12	4	4	5	3	-14.3%	-33.4%
DISABILITY PLAN	71	95	185	47	141	-23.8%	200.7%
CALPERS RETIREMENT	6,883	3,341	4,456	3,744	3,685	-17.3%	-1.6%
CALPERS RETIREMENT (EE)	7,229	3,115	3,960	3,313	3,026	-23.6%	-8.7%
OPEB EXPENSE	4,522	2,070	5,000	2,097	1,890	-62.2%	-9.9%
TOTAL SALARY & BENEFIT	158,098	65,641	84,304	62,960	37,412	-55.6%	-40.6%
BOOKS & REF. MATERIALS	15	1	-	-	28	-	-
POSTAGE	-	-	126	-	-	-	-
PRINTING	-	-	-	-	-	-	-
OFFICE SUPPLY	42	69	72	22	-	-	-
GENERAL SUPPLY	12	10	-	-	-	-	-
COMPUTERS/DATA PROCESSING	473	29	-	-	-	-	-
ADVERTISEMENT	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	34	52	27	-	53	94.4%	-
ENGINEERING CONSULTANTS	1,890	616	850	888	14,000	1547.1%	1476.6%
ENGINEERING REIMBURSEMENTS	-	-	-	-	7,000	-	-
FLEET MAINTENANCE	4	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	2,470	777	1,075	910	21,081	1861.0%	2216.6%
TOTAL EXPENSE	160,568	66,418	85,379	63,870	58,492	-31.5%	-8.4%

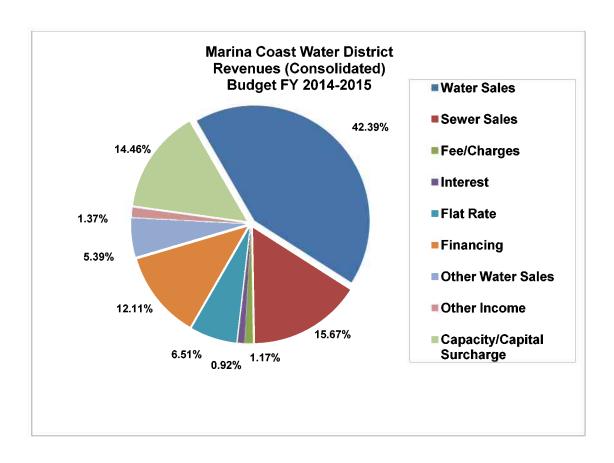
				ORD WATE	R		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	<b>ESTIMATED</b>	PROPOSED	% CHANGE	% CHANGE
WAGES - ENG	126,138	248,314	296,672	316,473	301,181	1.5%	-4.8%
WAGES-ALLOCATED TO CAPITAL	(5,952)	(5,013)	(108,030)	(90,000)	(185,303)	71.5%	105.9%
OVERTIME	962	1,188	2,771	103	3,095	11.7%	2891.8%
FICA - SS EXPENSE	6,409	13,032	17,090	14,901	18,348	7.4%	23.1%
FICA - MEDI EXPENSE	1,632	3,373	4,397	3,798	4,412	0.3%	16.2%
MEDICAL INSURANCE	13,890	34,734	56,903	46,822	56,262	-1.1%	20.2%
DENTAL INSURANCE	961	2,367	3,743	3,110	3,710	-0.9%	19.3%
VISION INSURANCE	166	390	588	488	574	-2.3%	17.6%
WORKERS COMP. INSURANCE	955	1,893	2,949	2,597	3,003	1.8%	15.6%
LIFE INSURANCE EXPENSE	1,003	905	1,985	1,484	2,042	2.8%	37.6%
UNIFORM BENEFIT	-	-	300	-	-	-	-
BOOTS BENEFIT	-	167	500	310	408	-18.4%	31.6%
SUI EXPENSE	457	1,073	1,103	1,340	1,125	2.0%	-16.1%
ETT EXPENSE	12	24	24	28	25	4.1%	-11.0%
DISABILITY PLAN	428	561	1,024	262	1,027	0.3%	291.1%
CALPERS RETIREMENT	6,883	17,693	24,753	21,035	26,847	8.5%	27.6%
CALPERS RETIREMENT (EE)	7,228	16,320	22,000	18,596	22,045	0.2%	18.5%
OPEB EXPENSE	8,626	13,545	8,700	11,650	13,770	58.3%	18.2%
TOTAL SALARY & BENEFIT	169,798	350,568	337,472	352,999	272,571	-19.2%	-22.8%
BOOKS & REF. MATERIALS	84	9	_	-	204	_	_
POSTAGE	-	-	700	28	-	-	-
PRINTING	-	-	-	-	-	-	-
OFFICE SUPPLY	242	452	400	122	-	-	-
GENERAL SUPPLY	69	76	-	_	-	_	_
COMPUTERS/DATA PROCESSING	2,938	254	-	-	-	-	-
ADVERTISEMENT	-	1,785	-	-	-	-	-
MEMBERSHIPS & DUES	193	327	150	-	383	155.0%	-
ENGINEERING CONSULTANTS	13,746	87,811	63,750	62,297	102,000	60.0%	63.7%
ENGINEERING REIMBURSEMENTS	29,882	1,470	-	90,523	51,000	-	-43.7%
FLEET MAINTENANCE	30	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	47,184	92,185	65,000	152,969	153,587	136.3%	0.4%
TOTAL EXPENSE	216,981	442,753	402,472	505,969	426,158	5.9%	-15.8%

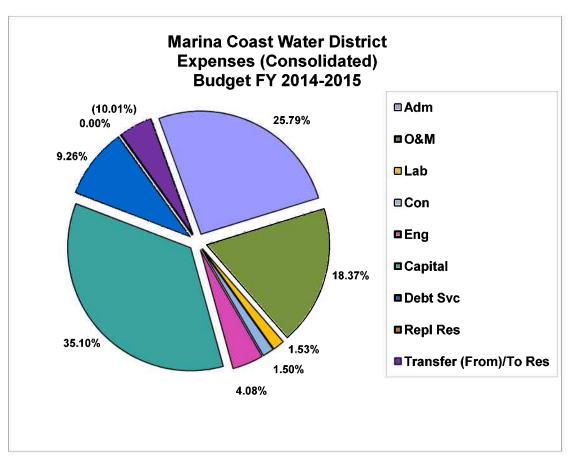
		ORD SEWER									
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	<b>BUD vs BUD</b>	BUD vs EST				
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE				
WAGES - ENG	115,821	66,978	65,268	70,101	64,961	-0.5%	-7.3%				
WAGES-ALLOCATED TO CAPITAL	(1,294)	(1,179)	(23,767)	(19,800)	(39,967)	68.2%	101.99				
OVERTIME	962	500	610	23	667	9.4%	2832.79				
FICA - SS EXPENSE	6,410	3,625	3,760	3,307	3,957	5.3%	19.79				
FICA - MEDI EXPENSE	1,631	932	967	842	952	-1.6%	13.09				
MEDICAL INSURANCE	13,889	9,945	12,519	10,386	12,135	-3.1%	16.89				
DENTAL INSURANCE	961	677	824	690	800	-2.9%	16.19				
VISION INSURANCE	166	112	129	109	124	-4.0%	14.19				
WORKERS COMP. INSURANCE	955	523	649	576	648	-0.2%	12.49				
LIFE INSURANCE EXPENSE	290	254	437	326	440	0.8%	35.19				
UNIFORM BENEFIT	-	-	66	-	-	-	-				
BOOTS BENEFIT	-	34	110	68	88	-20.0%	29.49				
SUI EXPENSE	456	267	243	295	243	-0.2%	-17.89				
ETT EXPENSE	12	6	5	6	5	7.8%	-15.89				
DISABILITY PLAN	134	152	225	58	221	-1.6%	280.89				
CALPERS RETIREMENT	6,883	4,871	5,446	4,669	5,791	6.3%	24.09				
CALPERS RETIREMENT (EE)	7,229	4,523	4,840	4,127	4,755	-1.8%	15.29				
OPEB EXPENSE	4,571	3,003	4,600	2,563	2,970	-35.4%	15.99				
TOTAL SALARY & BENEFIT	159,077	95,222	76,931	78,345	58,790	-23.6%	-25.0%				
BOOKS & REF. MATERIALS	25	2			44						
POSTAGE	-	-	154	_	_	_	-				
PRINTING	_	-	-	_	_	_	_				
OFFICE SUPPLY	73	108	88	27	_	_					
GENERAL SUPPLY	21	15	-		_	_	_				
COMPUTERS/DATA PROCESSING	810	45	_	_		_	_				
ADVERTISEMENT	-	1,532	_	-		_	_				
MEMBERSHIPS & DUES	58	82	33		83	150.0%					
ENGINEERING CONSULTANTS	10,560	54,885	17,850	13,575	22,000	23.2%	62.19				
ENGINEERING REIMBURSEMENTS	-	-	-	1,118	11.000	-	883.99				
FLEET MAINTENANCE	7	-	-	-	-	-	-				
TOTAL DEPARTMENT EXPENSE	11,554	56,669	18,125	14,720	33,127	82.8%	125.09				
TOTAL EXPENSE	170,631	151,890	95,056	93,065	91,916	-3.3%	-1.29				

			1	RECYCLED WA	TER		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WAGES - ENG	92,431	54,634	-	-	-	-	-
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	962	522	-	-	-	-	-
FICA - SS EXPENSE	5,066	2,963	-	-	-	-	-
FICA - MEDI EXPENSE	1,317	782	-	-	-	-	-
MEDICAL INSURANCE	13,889	9,908	-	-	-	-	-
DENTAL INSURANCE	961	672	-	-	-	-	-
VISION INSURANCE	166	113	-	-	-	-	-
WORKERS COMP. INSURANCE	765	440	-	-	-	-	-
LIFE INSURANCE EXPENSE	223	224	-	-	-	-	-
UNIFORM BENEFIT	-	-	-	-	-	-	-
BOOTS BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	336	201	-	-	-	-	-
ETT EXPENSE	9	5	-	-	-	-	-
DISABILITY PLAN	81	153	-	-	-	-	-
CALPERS RETIREMENT	6,144	4,149	-	-	-	-	-
CALPERS RETIREMENT (EE)	6,451	3,848	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	128,801	78,613	-	-	-	-	-
BOOKS & REF. MATERIALS	23						
POSTAGE				<u>-</u>			
		-	<u>-</u>	<u>-</u>	-	<u>-</u>	
PRINTING OFFICE SUPPLY	67	- 77	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	19						
GENERAL SUPPLY			-	<u>-</u>	<u> </u>	<del>-</del>	<u> </u>
COMPUTERS/DATA PROCESSING	538	49	<u> </u>	<u> </u>	<u>-</u>		
ADVERTISEMENT							-
MEMBERSHIPS & DUES	53	1 242	-	-	-	-	-
ENGINEERING CONSULTANTS	1,726	1,242	-	-	-	-	-
ENGINEERING REIMBURSEMENTS	-	-	-	-	-	-	-
FLEET MAINTENANCE	2	=	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	2,428	1,442	-	-	-	-	-
TOTAL EXPENSE	131,229	80,056					

			R	EGIONAL PRO	JECT		
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	<b>BUD vs BUD</b>	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	<b>ESTIMATED</b>	PROPOSED	% CHANGE	% CHANGE
WAGES - ENG	-	-	-	-	-	-	-
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	-	-	-	-	-	-	-
FICA - MEDI EXPENSE	-	-	-	-	-	-	-
MEDICAL INSURANCE	-	-	-	-	-	-	-
DENTAL INSURANCE	-	-	-	-	-	-	-
VISION INSURANCE	-	-	-	-	-	-	-
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-
UNIFORM BENEFIT	-	-	-	-	-	-	-
BOOTS BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	-	-	-	-	-	-	-
ETT EXPENSE	-	-	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	-	-	-
CALPERS RETIREMENT	-	-	-	-	-	-	-
CALPERS RETIREMENT (EE)	-	-	_	-	_	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
TOTAL SALARY & BENEFIT	-	-	-	-	-	-	-
BOOKS & REF. MATERIALS	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
ADVERTISEMENT	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-
ENGINEERING CONSULTANTS	-	-	-	-	-	-	-
ENGINEERING REIMBURSEMENTS	-	-	-	-	-	_	-
FLEET MAINTENANCE	-	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	-	-	-	-	-	-	-
TOTAL EXPENSE	_	-	-				

				TOTAL			
ACCOUNT NAME	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST
	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	% CHANGE	% CHANGE
WAGES - ENG	570,643	572,460	596,287	633,561	590,551	-1.0%	-6.89
WAGES-ALLOCATED TO CAPITAL	(11,502)	(9,829)	(196,615)	(180,000)	(363,340)	84.8%	101.99
OVERTIME	4,810	3,498	5,542	207	6,068	9.5%	2833.49
FICA - SS EXPENSE	30,703	30,470	34,180	29,835	35,977	5.3%	20.69
FICA - MEDI EXPENSE	7,842	7,893	8 <i>,</i> 793	7,604	8,651	-1.6%	13.89
MEDICAL INSURANCE	69,447	84,531	113,807	93,735	110,318	-3.1%	17.79
DENTAL INSURANCE	4,805	5,754	7,487	6,226	7,275	-2.8%	16.99
VISION INSURANCE	831	953	1,176	978	1,126	-4.3%	15.19
WORKERS COMP. INSURANCE	4,776	4,430	5,898	5,201	5,889	-0.2%	13.29
LIFE INSURANCE EXPENSE	2,404	2,140	3,970	2,966	4,003	0.8%	34.9%
UNIFORM BENEFIT	-	-	600	-	-	-	-
BOOTS BENEFIT	-	310	1,000	623	800	-20.0%	28.49
SUI EXPENSE	2,161	2,375	2,205	2,678	2,205	0.0%	-17.79
ETT EXPENSE	57	54	48	57	49	2.1%	-14.49
DISABILITY PLAN	1,021	1,340	1,659	525	2,013	21.3%	283.59
CALPERS RETIREMENT	33,676	41,430	49,507	42,104	52,642	6.3%	25.09
CALPERS RETIREMENT (EE)	35,366	38,312	44,000	37,228	43,226	-1.8%	16.19
OPEB EXPENSE	22,521	25,614	23,300	23,300	27,000	15.9%	15.99
		·		·			
TOTAL SALARY & BENEFIT	779,562	811,734	702,844	706,827	534,453	-24.0%	-24.4%
BOOKS & REF. MATERIALS	210	16	-	-	400	-	-
POSTAGE	-	-	1,400	28	-	-	-
PRINTING	-	-	-	-	-	-	-
OFFICE SUPPLY	606	980	800	245	-	-	-
GENERAL SUPPLY	174	141	-	-	-	-	-
COMPUTERS/DATA PROCESSING	6,819	493	-	-	-	-	-
ADVERTISEMENT	-	3,317	-	-	-	-	-
MEMBERSHIPS & DUES	482	744	300	-	750	150.0%	-
ENGINEERING CONSULTANTS	51,995	150,746	171,000	84,190	200,000	17.0%	137.69
ENGINEERING REIMBURSEMENTS	29,882	1,470	-	92,374	100,000	-	8.39
FLEET MAINTENANCE	62	-	-	-	-	-	-
TOTAL DEPARTMENT EXPENSE	90,229	157,908	173,500	176,837	301,150	73.6%	70.3%
TOTAL EXPENSE	869,790	969,642	876,344	883,664	835,603	-4.6%	-5.49





#### MARINA COAST WATER DISTRICT CAPTITALIZED EQUIPMENT BUDGET FOR FY 2014-2015

		M	IARINA WATI	ER		MARINA SEWER					
	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	
ACCOUNT NAME	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	
LABORATORY	-	-	-	-	2,592	-	-	-	-	-	
NETWORK COMPUTER SYSTEM	11,762		18,150	-	20,467	2,948		5,445	-	5,646	
METERS	115,692		40,000	-	-			-	-		
VEHICLES	29,108	28,794	38,560	30,100	29,000	6,884	8,638	6,750	6,797	8,000	
O&M EQUIPMENT	-	-	43,750	-	56,550	-	-	10,350	-	15,600	
TOTAL EXPENSE	156,562	28,794	140,460	30,100	108,609	9,832	8,638	22,545	6,797	29,246	

			ORD WATER	₹		ORD SEWER					
	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	
ACCOUNT NAME	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	
LABORATORY			-	-	4,608	-	-	-	-		
NETWORK COMPUTER SYSTEM	22,741		30,250	-	36,699	4,633		6,655	-	7,763	
METERS	11,770		10,000	-	-	-		-	-		
VEHICLES	49,633	47,990	46,440	49,519	52,000	11,818	10,558	8,250	10,681	11,000	
O&M EQUIPMENT	-	-	73,250	-	101,400	-	-	12,650	-	21,450	
TOTAL EXPENSE	84,144	47,990	159,940	49,519	194,707	16,451	10,558	27,555	10,681	40,213	

		TOTAL										
	2011-2012	2012-2013	2013-2014	2013-2014	2014-2015	BUD vs BUD	BUD vs EST					
ACCOUNT NAME	ACTUAL	ACTUAL	ADOPTED	ESTIMATED	PROPOSED	%CHANGE	% CHANGE					
LABORATORY	-	-	-	-	7,200	0.0%	0.0%					
NETWORK COMPUTER SYSTEM	42,084	-	60,500	-	70,575	16.7%	0.0%					
METERS	127,462		50,000	-	-	-100.0%	0.0%					
VEHICLES	97,442	95,980	100,000	97,097	100,000	0.0%	0.0%					
O&M EQUIPMENT	-	-	140,000	-	195,000	39.3%	0.0%					
TOTAL EXPENSE	266.988	95.980	350,500	97.097	372.775	6.4%	283.9%					

<u>Lab:</u> Mettler XS205DU Scale (including the start up package) or equivalent		7,200
Network Computer System Springbrook Upgrade (includes integration of CMMS software) HP DesignJet T1200 HD-MFP - large-format plotter/scanner/printer or equivalent	46,575 24,000	70,575
Meters AMR Meter Program completed in FY 2012-2013		-
<u>Vehicles</u> Per Board Vehicle Replacement Policy		100,000
O&M Equipment Power Take Off (PTO)/Air Compressor device for F550 for compressed air tools Emergency Response Trailor Leak Detection Correlator CCTV Van	10,000 20,000 45,000 120,000	195,000
TOTAL		372,775

# MARINA COAST WATER DISTRICT CAPITAL IMPROVEMENT PROJECT BUDGET FOR FY 2014-2015

Project No.	Project Name	Amount
WD-0203	MCWD Fort Ord Office Landscape Project	\$20,500
WD-0115	SCADA System Improvements - Phase I	\$35,000
WD-0202	IOP Building E (BLM)	\$2,262,400
GW-0212	Potable Water Tank Compliance Project	\$58,000
GW-0112	A1 & A2 Zone Tanks & B/C Booster Station @ CSUMB	\$278,514
MS-0133	Replace Lift Station No. 5 (Cosky)	\$487,477
MS-0206	Reservation Road Siphon	\$381,217
OW-0223	Well 30 Pump Replacement	\$210,000
OW-0201	Gigling Transmission from D Booster to JM Blvd	\$1,800
OS-0200	Clark Lift Station Improvement	\$287,902
OS-0205	Imjin LS & Force Main Improvements - Phase I	\$28,000
RW-0156	Recycled Trunk Main and Booster, MRWPCA to Normandy (De	sign) \$750,000
RD-0101	Regional Desalination Project	\$1,000,000
	тота	ALS \$ <u>5,800,810</u>
	Summary By Cost Center  Marina Water	\$772,677
	Marina Sewer	\$1,056,926
	Ord Community Water	\$1,574,764
	Ord Community Sewer	\$646,443
	Recyled Water	\$750,000
	Regional Desalination Project	\$1,000,000
	тоти	ALS <u>\$5,800,810</u>

Project: MCWD Fort Ord Office Landscape Project

Project No: WD-0203

Cost Center: Marina Water; Marina Sewer; Ft Ord Water; Ft Ord Sewer

#### Project Description

This project is for completing the installation of landscaping at MCWDs' Fort Ord Office located at 2840 4th Avenue in Marina, CA. The project scope includes installing a "water wise" irrigation system and the planting of native plant species and other low water use plants.

#### Project Justification

A landscape installed as a demonstration "garden," which will be open to the general public, will enhance the public's understanding of the District's landscape and conservation ordinances.

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing					V.			
Planning								
External Services								0
Internal Services								0
Design								
External Services								0
Internal Services								0
Construction						,		
External Services		11,500						11,500
Internal Services		9,000						9,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	0	20,500	0	0	0	0	0	20,500

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
01 - Marina Water	01-00-160-402	29%	0	5,945	0	0	0	0	0	5,945
02 - Marina Sewer	02-00-160-402	8%	0	1,640	. 0	0	0	0	0	1,640
03 - Ft Ord Water	03-00-160-402	52%	0	10,660	0	0	0	0	0	10,660
04 - Ft Ord Sewer	04-00-160-402	11%	0	2,255	0	0	0	0	0	2,255
										0
	Funding By Fiscal Year		0	20,500	0	0	0	0	0	20,500

Estimated Project Expenditures for FY 14/15:			Buda	. 1			Special Notes		
	/ 400/ > - 050/ \		Budge	<u> </u>			Special Notes		
"Class "2" Cost Opinion: Estimated Range varies				_					
Project: MCWD Fort Ord Office Landscape Project	<u>L</u>								
				_					-
1- Design & Planning Costs:									
Internal Services : MCWD S	aff time (Eng, O	&M,Finances)	\$	-			Project design c	ompleted	-
External Services: (Attorneys	, Consultants)		\$	-1					
Total Design & Planning Cost:			\$	-1					
2- Construction & Installation Costs:									
Internal Services : MCWD S	aff time (Eng, O	&M,Finances)	\$ 9,	000			Including: Intern	al labor, Constr	uction Managemer
External Services: (Contract	ors)		\$ 11,	500			Including: Irrigat	ion system, plar	nts.
Total Construction & Installation Costs:			\$ 20,	500					
					-				-
Property / Easement Acquisition:			\$	-	a de la companya de l	P	roject @ MCWD	PROPERTY	

Project: SCADA System Improvements - Phase I

Project No: WD-0115

Cost Center: Marina Water; Marina Sewer; Ft Ord Water; Ft Ord Sewer

#### Project Description

This project is for improving the Supervisory, Control, and Data Acquisition (SCADA) facilities. MCWD has more than 40 (current) remote water and sewer infrastructure sites that need SCADA improvement. The current phase of the project will result in functional and expandable SCADA "hubs" that will transmit signals to MCWDs' O&M control room while the future phases will up-grade the remote sites.

#### Project Justification

This project is needed to increase the reliabilty of the SCADA facilities. A well-functioning SCADA system is fundamental to efficient operation of water and waste water systems and reliable SCADA facilities reduce risk because problems with remote infrastructure can be identified, communicated and/or prevented prior to failure.

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design					14			
External Services								0
Internal Services	j.							0
Construction	3							
External Services	1,008,456	25,000	127,500	130,000	132,500	,		1,423,456
Internal Services	l '	10,000	10,200	10,500	10,500	,		41,200
Property / Easement Acquisitions								0
Other Project Costs					-			0
Estimated Cost By Fiscal Year	1,008,456	35,000	137,700	140,500	143,000	0	0	1,464,656

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
<del></del>									OOT TEARS	
01 - Marina Water	01-00-160-402	25%	252,114	8,750	34,425	35,125	35,750	0	0	366,164
02 - Marina Sewer	02-00-160-402	16%	161,353	5,600	22,032	22,480	22,880	0	0	234,345
03 - Ft Ord Water	03-00-160-402	26%	262,199	9,100	35,802	36,530	37,180	0	0	380,811
04 - Ft Ord Sewer	04-00-160-402	33%	332,790	11,550	45,441	46,365	47,190	0	0	483,336
										0
	Funding By Fiscal Year		1,008,456	35,000	137,700	140,500	143,000	0	0	1,464,656

Estimated Project Expenditures for FY 14/15:			Bu	<u>idget</u>			Special Notes		
"Class "3" Cost Opinion: Estimated Range varies (-20)	%→+35%)"								
Project: SCADA System Improvements - Phase I									
1- Design & Planning Costs:						1	On going Design	n-Build Project	
Internal Services : MCWD Staff ti	me (Eng, O&	M,Finances)							
External Services: (Attorneys, Co	nsultants)								
			_						
Total Design & Planning Cost:			\$						
						-	ļ		
2. Comply of the Authorities Contact									
2- Construction & Installation Costs:		M Finances	\$	10,000			Include: Constru	etian Managan	o m f
Internal Services : MCWD Staff ti	lile (Elig, Oa	WI,FIHAHCES)	J P	10,000			Include: Constru	lction Managem	lent,
External Services: (Consultant Co	ontractor)	-	\$	25,000		1	Include: Equipm	l ents Installation	1 & Integration
External conviscos (Concatant of	I I		-	20,000			molado: Equipm	l litto, motanation	T a mogration
Total Construction & Installation Costs:			\$	35,000					
Property / Easement Acquisition:					No Pro	perty Acquisition I	Vecessary		

Project: IOP Building E (BLM)

Project Number: WD-0202

Cost Center: Marina Water; Marina Sewer; Ft Ord Water; Ft Ord Sewer

#### Project Description

Construction of a building at the Imjin Office Park to house the BLM Regional Offices.

The project cost will be recouped via a long term lease with the Government.

#### Project Justification

This project takes advantage of property owned by the District intended for future use beyond the lease term.

The majority of this project will be financed and the expenses will be recouped via lease revenue.

The BLM would like to occupy the building as soon as it becomes available.

PROJECT COSTS:	Pri	or Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing				į i					1
Planning									
External Services		75,000							75,000
Internal Services		10,000							10,000
Design									
External Services		450,000							450,000
Internal Services		100,000						j	100,000
Construction									~~
External Services		300,000	2,175,000						2,475,000
Internal Services		12,600	87,400						100,000
Property Easement / Acquisitions									0
		Ì							0
Other Project Costs		į.							0
									0
Estimated Cost By F	iscal Year	947,600	2,262,400	0	0	0	0	0	3,210,000

1			% Cost			ĺ				-	
Project Funding / Cost C	Centers	G L CODE	Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
01 - Marina Water	0:	1-00-163-050	28%	265,328	633,472	0	0	0	0	0	898,800
02 - Marina Sewer	0:	2-00-163-050	8%	75,808	180,992	0	0	0	0	0	256,800
03 - Ft Ord Water	0:	3-00-163-050	50%	473,800	1,131,200	0	0	0	0	0	1,605,000
04 - Ft Ord Sewer	04	4-00-163-050	14%	132,664	316,736	0	0	0	0	0	449,400
		Funding B	y Fiscal Year	947,600	2,262,400	0	0	0	0	0	3,210,000

Estimated Project Expenditures for FY 14/15:					Budget		Special Notes		
Project: IOP Building E (BLM)									
1- Design & Planning Costs:									
Internal Services : MCWD Staff t	me (Eng, O8	M,Finances)					Design review-p	ermitting	
External Services: (Attorneys, Co	nsultants)						Building & site d	lesign	
Total Davids & Blassics Cont.									
Total Design & Planning Cost:					\$ -				1.
						-			
2- Construction & Installation Costs:									
Internal Services : MCWD Staff t	me (Eng, O8	M,Finances)			\$ 87,400		Construction co	ntract awarding,	construction mana
External Services: (Contractors)					\$ 2,175,000		portions of cons	truction costs	
Total Construction & Installation Costs:					\$ 2,262,400				
								,	
Dramants / Facanasat Associations			4			Duonantu haa l	and south	he mienus en	
Property / Easement Acquisition:				7		Property has I	been paid for in t	ne prior years	
								J.	

Project: Potable Water Tank Compliance Project

Project No: GW-0212

Cost Center: Marina Water; Ord Community Water

#### Project Description

All of MCWD's potable water tanks/reservoirs will be inspected, cleaned, and maintained within FY 13/14. The inspection will be conducted by a diver and cleaned with a vacuum operation such that the tanks will not require draining.

#### Project Justification

CA DPH requires this activity based on their December, 2012 report reviewing MCWD's permitted potable water system.

PROJECT COSTS:			Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing										
Planning										0
External Services										0
Internal Services			ĺ							
Design										
External Services										0
Internal Services				8,000	2,000					10,000
Construction										
External Services				45,000	40,000			108,243		193,243
Internal Services				5,000	3,000					8,000
Property / Easement Acquisitions										0
Other Project Costs										0
	Estimated Cost E	y Fiscal Year	0	58,000	45,000	0	0	108,243	0	211,243
			Y				**	,	3.00	
Project Funding / Cost Centers		% Cost								
Project runding / Cost centers	G L Code	Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
01 - Marina Water -		37%		21,460	16,650	0	0	40,050	0	78,160
03 - Ft Ord Water		63%		36,540	28,350	0	0	68,193	0	133,083
									=	0
										0
	<b>Funding By Fiscal Year</b>		0	58,000	45,000	0	0	108,243	0	211,243

Estimated Project Expenditures for FY 14/15:		Budget	Special Notes	
"Class "4" Cost Opinion: Estimated Range varies (-30	%→+50%)"			
Project: Potable Water Tank Compliance Project				
1- Design & Planning Costs:				
Internal Services : MCWD Staff ti	me (Eng, O&M,Finances)	\$ 8,000	Design, Bid do	cuments prep.
External Services: (Attorneys, Co	nsultants)			
		8		
Total Design & Planning Cost:		\$ 8,000	-	
		-		
2- Construction & Installation Costs:	ma (Far. ORM Finance)	\$ 5,000	June la manutation	was a same at
Internal Services : MCWD Staff ti	me (Eng, O&M,Finances)	\$ 5,000	Implementation	management
External Services: (Contractors)		\$ 45,000	Materials & app	plication
Existral octaves. (contractors)		Ψ 40,000	Waterials & ap	Silvation
Total Construction & Installation Costs:		\$ 50,000		
			<u>-</u>	
			1	
Property / Easement Acquisition:		\$ -	None- Existing Fac	ilities

Project: A1 & A2 Zone Tanks & B/C Booster Station Source: Water Systems MP

Project Number: GW-0112 Index/Multiplier: San Francisco

Cost Center: Ord Community Water; Marina Water 2.0

#### **Project Description**

Two A-Zone storage tanks with a total usable storage capacity of 5.2 Million Gallons, B-Zone and C-Zone Booster Pump Station, and associated piping and facilities.

The project location is currently being negotiatied with CSUMB at the time of preparing this document. At least one Tank will be placed at or near CSUMB main campus.

#### Project Justification

The District has minimal "A" Zone storage capacity. The A1/A2 Zone Tanks are to provide operational, fire, and emergency water storage for Zone A in the Ord Community and Central Marina The B and C booster pumps will pump water from Zone A to Zones B and C. The facilities currently serving these functions are over sixty years old and are approaching the end of their useful life.

PROJECT COSTS: 1	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing₂								
Planning								
External Services	120,017	93,924	82,616			77,050		373,607
Internal Services	8,705	19,740	8,980			13,400		50,825
Design								
External Services		75,250	107,500	32,250		25,000		240,000
Internal Services		89,600	85,120	71,680		91,000		337,400
Construction								
External Services			3,205,563	3,071,391		3,072,699	:	9,349,652
Internal Services			120,680	120,802		114,000		355,482
Property Easement / Acquisitions								0
Property rights have been paid for through a settelment agreement with C	SUMB							
Other Project Costs								0
Estimated Cost By Fiscal Year	128,722	278,514	3,610,459	3,296,123	0	3,393,149	0	10,706,966

Project Funding / Cost Centers	G L CODE	% Cost	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
01 - Marina Water	01-00-160-327	37%	47,627	103,050	1,335,870	1,219,565	0	1,255,465	0	3,961,578
03 - Ft Ord Water	03-00-160-327	63%	81,095	175,464	2,274,589	2,076,557	0	2,137,684	0	6,745,389
	Funding I	By Fiscal Year	128,722	278,514	3,610,459	3,296,123	0	3,393,149	0	10,706,966

<sup>1</sup> Budget Estimates are based on a specific project site location at the N/W corner of Intergarrison Rd & Sixth Avenue, additional Site Preparation, Environmental Studies & Piping costs maybe incurred if a different site is selected. In addition, it's assumed that the tank construction material will be Steel, a prestressed concrete tank will entail a 33% increase in the initial capital costs

Estimated Project Expenditures for FY 14/15:	Budget	Special Notes
"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"		
Project: A1 & A2 Zone Tanks & B/C Booster Station		
	11	
1- Design & Planning Costs:		
Internal Services : MCWD Staff time (Eng. O&M,Finances)	\$ 109,340	Commencing civil design, permitting,
External Services: (Attorneys, Consultants)	\$ 93,924	Include: Survey & Mapping, CEQA, Legal fees & partial funding of Architectural, N
Total Design & Planning Cost:	\$ 203,264	
2- Construction & Installation Costs:		
Internal Services : MCWD Staff time (Eng. O&M,Finances)		
External Services: (Contractors)	\$ -	
Total Construction & Installation Costs:	5 -	No construction is anticiapted this FY.
Property / Easement Acquisition:		Property paid for through CSUMB prior uncollected capacity charges

Project: Replace Lift Station No. 5 Source: Marina SS MP
Project No: MS-0133 Index/Multiplier: San Francisco

Cost Center: Marina Sewer Inflation %: 2.0

#### Project Description

Located on Cosky Drive in northern Central Marina, this project will replace the current sanitary sewer lift station (LS) with a concrete below-grade wet-well/dual submersible pump/valve vault LS facility. A back-up generator, new electrical service, and electrical code up-grades are included to ensure reliable service.

#### Project Justification

This project is needed because the existing LS is beyond its' useful life.

In order to maintain operation, the facility requires frequent attention and specially trained personnel to enter (confined space).

Replacement of this facility will result in lower operational expenses.

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services	14,990	12,862						27,852
Internal Services	2,160	10,000						12,160
Construction								
External Services		455,615						455,615
Internal Services		9,000						9,000
Property / Easement Acquisitions								0
					)			
Other Project Costs								0
Estimated Cost By Fiscal Year	17,150	487,477	0	0	0	0	0	504,627

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
02 - Marina Sewer		100%	17,150	487,477	0	0	0	0	0	504,627
					0	0	0	0	0	0
					0	0	0	0	0	0
										0
	Funding By Fiscal Year		17,150	487,477	0	0	0	0	0	504,627

Estimated Project Expenditures for FY 14/15:			Budget 1			Special Notes		
"Class "2" Cost Opinion: Estimated Range varies (-10	%→+25%)"							
Project:Replace Lift Station No. 5								
					4			
1- Design & Planning Costs:								
Internal Services MCWD Staff to	me (Eng, O&M,Fin	nances) \$	10,000			Design review-p	ermitting	
External Services: (Attorneys, Co	nsultants)	\$	12,862			Design & bid do	cuments comple	tion.
Total Design & Planning Cost:		\$	22,862	i e e e e e e e e e e e e e e e e e e e				1
2- Construction & Installation Costs:								Augustinian A
Internal Services : MCWD Staff ti	me (Eng, O&M,Fin	nances) \$	9,000			Construction Ma	nagement	*******
External Services: (Contractors)		\$	455,615			Construction cos	sts(labor, materi	al)
Total Construction & Installation Costs:		\$	464,615					
		-						
Property / Easement Acquisition:		Щ			Property/Eas	sement expansion	n completed	
					1		, ,	

Project:	Reservation Road Siphon	Source:	Internal	
Project No:	MS-0206	Index/Multiplier:	1.0	
Cost Center:	Marina Sewer	Inflation %:	2.0	

#### Project Description

This project provides a new sewer FM to replace a poorly functioning siphon within Reservation Road that traverses beneath Hwy 1.

#### Project Justification

O&M identified the failing siphon that serves approximately 25% of the Central Marina area. Removing the siphon from the system will prevent potential sewer overflow events and will better serve customers that discharge sewage into the siphon. The failing siphon is also causing operational difficulties with Lift Station 2 that will be resolved by implementing this CIP.

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing			ĺ					
Planning								
External Services	15,000							15,000
Internal Services								0
Design								
External Services	101,876							101,876
Internal Services								0
Construction								
External Services	220,783	369,217						590,000
Internal Services		12,000			Ü			12,000
Property / Easement Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	337,659	381,217	0	0	0	0	0	718,876

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
02 - Marina Sewer		100%	337,659	381,217	0	0	0	0	0	718,876
					0	0	0	0	0	0
	Funding By Fiscal Year		337,659	381,217	0	0	0	0	0	718,876

Estimated Project Exp	enditures for	r FY 14/15:			В	<u>udget</u>	î î			Special Notes		
"Class "2" Cost Opinio	on: Estimated	d Range varies (-10°	<u>%→+25%)"</u>									
Project: Reservation F	Road Siphon											
1- Design & Planning Co	osts:									Project design of	ompleted	
	Internal Serv	ices: MCWD Staff ti	me (Eng, O8	M,Finances)	\$	-,,			<i>J</i>			
	External Serv	vices: (Attorneys, Co	nsultants)									
Total Design & Plannir	ng Cost:				\$	-						
					<u> </u>				-			
									4			
2- Construction & Install											<u> </u>	
	Internal Serv	ices: MCWD Staff ti	me (Eng, O8	kM,Finances)	\$	12,000			ā.	Construction Ma	nagement	
-					<u> </u>							
	External Sen	vices: (Contractors)			\$ 3	369,217				Construction Co	ntract (Labor7N	laterial)
Total Construction & I	nstallation C	osts:			\$ :	381,217						
					-				H			
					_				No.			
Property / Easement Ac	quisition:						Project	is within the Pu	blic R/W			
									<u> </u>			

Project: Well 30 Pump Replacement

Project No: OW-0223

Cost Center Ord Community Water

#### Project Description

Replacement of Well 30 pump, casing, and shaft assembly and the installation of a transducer to monitor water levels.

#### **Project Justification**

The Well 30 Pump and casing have reached the end of their useful life and require replacement.

O & M staff removed the pump and casing after abnormal vibrations were encountered.

Once extracted it was determined the assembly was no longer operating properly and would require replacement. This work is required to get the well back online.

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services								0
Design								
External Services								0
Internal Services								0
Construction								
External Services		200,000						200,000
Internal Services		10,000						10,000
Property / Easement Acquisitions								
3								0
Other Project Costs								
								0
Estimated Cost By Fiscal Year	0	210,000	0	0	0	0	0	210,000

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
01 - Marina Water =		0%	0	0	0	0	0	0	0	0
03 - Fort Ord Water -		100%	0	210,000	0	0	0	0	0	210,000
			-		ļ.					0
	Funding By Fiscal Year		0	210,000	0	0	0	0	0	210,000

Estimated Project Expenditures for FY 14/15:			Buc	dget			Special Notes		
"Class "2" Cost Opinion: Estimated Range varies (-10	%→+25%)"								
Project: Well 30 Pump Replacement					·				
						1			
1- Design & Planning Costs:									
Internal Services MCWD Staff t	ime (Eng, O8	kM,Finances)					No Design plans	needed	
External Services: (Attorneys, Co	External Services: (Attorneys, Consultants)								
Total Design & Planning Cost:			\$						
				I					
2- Construction & Installation Costs:									
Internal Services : MCWD Staff t	ime (Eng, O	kM,Finances)	\$ 1	10,000			Project/Construc	tion Manageme	ent
							2 1 1 2		
External Services: (Contractors)			\$ 20	00,000			Construction Co	ntract(Labor/Ma	iterial)
7.110 1 11 11 11 11 11 11									
Total Construction & Installation Costs:			\$ 21	10,000					
								9	
Dranarty / Eggament Apprication:			. Al	/ 8					
Property / Easement Acquisition:			N	/A			Ш		
	1								

Project:	Gigling Transmission from D Booster to JM Blvd	Source:	Internal	
Project No:	OW-0201	Index/Multiplier:	1.0	
Cost Center	Ord Community Water	Inflation %:	2.0	

#### Project Description

This project entails the construction of approximately 1,800-LF of 12-inch PVC potable water pipeline to repalce an existing 12-inch AC pipeline installed by the Army. The section of pipeline being installed will be within the Gigling Road alignment from the D-BPS and extending to the west of the General Jim Moore Boulevard intersection.

#### Project Justification

This project was originally identified in the Ord Community Water Distribution Master Plan (2004, RBF). Staff identified the need to increase the scope of the project based on the existing condition and installation failings of the facility. The condition and installation failings were discovered in 2011 through a significant water outage event. Staff has re-estimated the cost of this CIP based on the new scope (thus the Source of the project is now Internal).

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services		1,800						1,800
Design								
External Services			107,100					107,100
Internal Services								0
Construction			į į					
External Services			321,300					321,300
Internal Services	i i		10,800					10,800
Property / Easement Acquisitions								
								0
Other Project Costs								
								0
Estimated Cost By Fiscal Year	0	1,800	439,200	0	0	0	0	441,000

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
01 - Marina Water ु-		0%	О	0	0	0	О	0	0	o
03 - Fort Ord Water -		100%	0	1,800	439,200	0	0	0	0	441,000
										0
										0
	Funding By Fiscal Year		0	1,800	439,200	0	0	0	0	441,000

Estimated Project Expenditures for FY 14/15:			Budget				Special Notes		
"Class "4" Cost Opinion: Estimated Range varies (-30	<del>%→+50%)"</del>	i							
Project: Gigling Transmission from D Booster to JM	Blvd				i i				
1- Design & Planning Costs:									
Internal Services : MCWD Staff t	ime (Eng, O	RM,Finances)	\$ 1,800				Studying project	scope & alterna	atives
External Services: (Attorneys, Co	nsultants)		\$ -						
Total Design & Planning Cost:			\$ 1,800						
Total Design & Flamming Cost.			Ψ 1,000						
						-			
2- Construction & Installation Costs:		N N							
Internal Services : MCWD Staff t	ime (Eng, O	&M,Finances)							
External Services: (Contractors)			\$ -						
					Į j				
Total Construction & Installation Costs:			\$ -				<u> </u>		
December 1997					W. D. L. D.				
Property / Easement Acquisition:	U .				within Public R/\	N .	Ц		
				1				l .	

 Project:
 Clark Lift Station Improvement
 Source:
 Ord WW MP

 Project Number:
 OS-0200
 Index/Multiplier:
 20-City

 Cost Center:
 Ord Community Sewer
 Inflation %:
 2.0

#### Project Description

This project is for replacing the current sanitary sewer lift station with an improved lift station. The project scope includes an up-graded concrete below-grade wet-well, a dual submersible pump, and a valve vault. A back-up generator is also included in the scope. The project is located at the intersection of Brostrom and Clark Court in the Former Fort Ord portion of eastern Marina.

#### Project Justification

This project is needed because the existing lift station is beyond its useful life. The lift station is costly to maintain and operate; replacement will result in lower operational expense.

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services			Į.					0
Internal Services								0
Design								
External Services	23,726							23,726
Internal Services	1,840							1,840
Construction								
External Services	95,117	279,902						375,019
Internal Services		8,000						8,000
Property Easement / Acquisitions								0
Other Project Costs								0
Estimated Cost By Fiscal Year	120,683	287,902	0	0	0	C	0	408,585

Project Funding / Cost Centers	G L CODE	% Cost Splits	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
04 - Fort Ord Sewer		100%	120,683	287,902	0	0	0	0	0	408,585
										0
										0
										0
	Funding E	By Fiscal Year	120,683	287,902	0	0	0	0	0	408,585

Estimated Project Expenditures for FY 14/15:			E	<u>Budget</u>				Special Notes		
"Class "3" Cost Opinion: Estimated Range varies (-2	0%→+35%)"									
Project: Clark Lift Station Improvement										
		<u> </u>								
1- Design & Planning Costs:										
Internal Services : MCWD Staff	time (Eng, O	kM,Finances)						Design review/p	ermitting	
External Services: (Attorneys, C							completion of st	ation design		
Total Design & Planning Cost:			\$	-						
2. Construction 9 Installation Contact				- 4						
2- Construction & Installation Costs:	time /Eng. Of	M Finances	\$	8,000				Construction	no some nt/lnen	ation
Internal Services : MCWD Staff	liffle (Effg, Oc	xivi,Filiances)	Ψ	8,000				Construction ma	inagement/inspe	CLIOII
External Services: (Contractors			\$	279,902				Construction cor	l ntract (labor/mat	erial)
					Į.					
Total Construction & Installation Costs:			\$	287,902						
Proporty / Eggament Agguinition:					Evicting Site ada	litanal assaman	to ware obtained			
Property / Easement Acquisition:					zasung Site-add	iitonai easemen	ts were obtained			
25.	10	J							2. (2)	

#### **Capital Improvement Project Sheet**

Project:	Imjin LS & Force Main Improvements - Phase I	Source:	OC Sewer TM	
Project Number:	OS-0205	Index/Multiplier:	1.0	
Cost Center:	Ord Community Sewer	Inflation %:	2.0	

#### Project Description

The first phase of this project includes constructing another wetwell, installing two pumps with all accessories and appurtenances.

#### Project Justification:

The exisitng lift station and forcemain can't handle all the anticipated wastewater flows from East Garrison, UCMBEST, Marina Airport, Existing Marina lift Station as was stated in the Ord Community Wastewater Master Plan; the project will be split into two phases and is necessary to accommodate near to long term future development

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services					Í			0
Internal Services			100					0
Design								
External Services		20,000						20,000
Internal Services		8,000						8,000
Construction								
External Services			490,000					490,000
Internal Services			40,000					40,000
Property Easement / Acquisitions	*	ĺ						0
		ì						
Other Project Costs								0
Estimated Cost By Fiscal Year	0	28,000	530,000	0	0	0	0	558,000

Project Funding / Cost Centers	G L CODE	% Cost	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
02 - Marina Sewer				0	0	0	0	0	0	0
04 - Fort Ord Sewer		100%		28,000	530,000	0	0	0	0	558,000
										0
5										0
										0
	Funding E	By Fiscal Year	0	28,000	530,000	0	0	0	0	558,000

Estimated Project Expenditures for FY 14/15:			Budge			Î	f .	Special Notes		
"Class "4" Cost Opinion: Estimated Range varies (-30	% <del>→+50%)"</del>							i i		
Project: Imjin LS & Force Main Improvements - Phase										
1- Design & Planning Costs:										
Internal Services : MCWD Staff ti	me (Eng, O&M	/I,Finances)	\$ 8,	00				Master plan inte	gration, scope,	conceptual design
External Services: (Attorneys, Co	nsultants)		\$ 20,	00				commencing de	sign/ plans prep	aration
		14								
Total Design & Planning Cost:			\$ 28,	00						1
		-			-				_	
2- Construction & Installation Costs:							l.			
Internal Services : MCWD Staff ti	me (Eng, O&M	/I,Finances)						No construction	is anticipated th	is FY
External Services: (Contractors)										
Total Construction & Installation Costs:			\$	I.					1	
Property / Easement Acquisition:					Projec	t within Public	R/W			
							0			

#### **Capital Improvement Project Sheet**

Project:	Recycled Trunk Main and Booster, MRWPCA to Normandy	Source:	RW Design	
Project No:	RW-0156	Index/Multiplier:	San Francisco	
Cost Center:	Recycled Water	Inflation %:	2.0	

#### Project Description

This project is for completing the Recycled Water back-bone facilities between the MRWPCA treatment facility and the D/E Reservoir Site south of Normandy on the Former Fort Ord. The project scope includes the design and construction of approximately 43,000-LF of 20-inch and 16-inch DIP and PVC pipeline, a 2-MG storage tank (termed the Blackhorse Reservoir), and two Booster Pump Stations.

#### Project Justification

The design and construction needs to be completed in order to implement Recycled Water as a water source to meet the needs of MCWDs' customers and to augment the current groundwater supply source.

PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services								0
Internal Services			33					0
Design								
External Services		750,000			d.		1.	750,000
Internal Services			\$ =					0
Construction								
External Services	3,156,251							3,156,251
Internal Services								0
Property Easement / Acquisitions								0
Other Project Costs								0
					1.			
Estimated Cost By Fiscal Y	ear 3,156,251	750,000	0	0	0	0	0	3,906,251

Project Funding / Cost Centers	G L CODE	% Cost	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
05 - Recycled Water	05-00-160-510	100%	3,156,251	750 <u>,</u> 000	0	0	0	0	0	3,906,251
	Funding E	By Fiscal Year	3,156,251	750,000	0	0	0	0	0	3,906,251

Estimated Project Expenditures for FY 14/15:			Budget	1			Special Notes		
"Class "4" Cost Opinion: Estimated Range varies (-30	%→+50%)"								
Project: Recycled Trunk Main and Booster, MRWPCA		Y_							
						74			
1- Design & Planning Costs:									
Internal Services : MCWD Staff t	ime (Eng, O8	M,Finances)				2	Design Review/	coordination wit	MRWPCA
External Services: (Attorneys, Co	External Services: (Attorneys, Consultants)						Design updates	possible rerouti	ng.
Total Design 9 Planning Costs			\$ 750,000		7				
Total Design & Planning Cost:			\$ 750,000			1.			
2- Construction & Installation Costs:									
Internal Services : MCWD Staff t	ime (Eng, O8	M,Finances)				3	No construction	is anticipated th	is FY
Fitamal Caminas (Contraction)									
External Services: (Contractors)								-	
Total Construction & Installation Costs:			\$						
						1			
Property / Easement Acquisition:	Property / Easement Acquisition:				Yet to be determined, pending negotations.				
						-			

#### **Capital Improvement Project Sheet**

Project: Regional Desalination - Project Implementation Source: Internal
Project No: RD-0101 Index/Multiplier: 1.0
Cost Center: Regional Desalination Project

Regional Desalination Project

Inflation %: NOT APPLIED

#### Project Description

This project is for planning, designing, and implementing the Regional Desalination Project. The Regional Desal Project scope is as described in the Water Purchase Agreement.

#### Project Justification

The Regional Desalination Project will allow the Monterey Peninsula community to comply with State-required reduction in water supplies drawn from the Carmel River.

Likewise, it will help to ensure that only the alloted amount of groundwater from the Seaside Groundwater Basin is drawn. In addition, the Regional Desal Project will provide a sustainable water supply for the approved redevelopment of the Former Fort Ord within MCWD's Ord Commmunity service area.

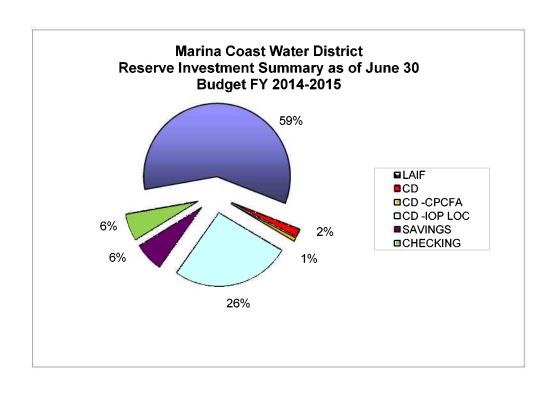
PROJECT COSTS:	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
Cost Category / Phasing								
Planning								
External Services	11,237,363							11,237,363
Internal Services	750,301							750,301
Design								
External Services								0
Internal Services								0
Construction								
External Services								0
Internal Services								0
Property / Easement Acquisitions								0
Other Project Costs - Legal Costs	1,479,814	1,000,000						
								0
Estimated Cost By Fiscal Year	13,467,478	1,000,000	0	0	0	0	0	11,987,664

Project Funding / Cost Centers	G L Code	% Cost	Prior Years	FY 14/15	FY 15/16	FY 16/17	FY 17/18	FY 18/19	OUT YEARS	Total
06 - Regional Desal	06-00-160-000	100%	13,467,478	1,000,000	0	0	0	0	0	11,987,664
										0
										0
										0
	Funding By Fiscal Year		13,467,478	1,000,000	0	0	0	0	0	11,987,664

Estimated Project Ex	penditures fo	r FY 14/15:			Budget			Special Notes		
"Class "4" Cost Opin	ion: Estimate	d Range varies (-30°	% <del>&gt;+50%)"</del>							
Project: Regional Des	salination Pro	<u>lect</u>								
1- Planning Costs:										
	Internal Serv	vices : MCWD Staff ti	me (Eng, O8	M,Finances)			ā .			
	External Ser	vices: (Attorneys, Co	nsultants)							
2						1				
Total Planning Costs:					\$ -					
O. Davies Oceta										
2- Design Costs:	Internal Ser	vices : MCWD Staff ti	me (Eng. Cº	M Finances						
1	milemai serv	INCAAD SIGIL III	me (⊏ng, Oa	ovi,FillafiC <del>C</del> S)						
	External Ser	vices: (Attorneys, Co	nsultante)							
	LAternal Ser	vices. (Attorneys, Co	insultants)	-						
Total Design & Plann	ing Cost:				\$ -					
Total Boolgii ar Flami										
3- Construction & Insta	Ilation Costs:									
		vices : MCWD Staff ti	me (Eng, O8	M,Finances)						
					Į.					
	External Ser	vices: (Contractors)								
				,			-			
<b>Total Construction &amp;</b>	Installation C	osts:			\$ -	(r				
4- Property/Easement										
	Internal Serv	vices: MCWD Staff ti	me (Eng, O8	M,Finances)						
-										
	External Ser	vices: (Attorneys, Co	nsultants)							
T-4-I Day		01				3		f <sub>a</sub>		
Total Property/Easem	ent Acquisiti	on Costs:			\$					
Other Project Costs L	ogal Coata									
Other Project Costs - L	egal Cosis:				\$ 1,000,000					
	+				ψ 1,000,000					
Total Other Project C	nete - Lanal C	Coete:			\$ 1,000,000	<u> </u>	V			
Total Other Project C	osts - Leyal C	Justa.			3 1,000,000				e e	

## MARINA COAST WATER DISTRICT DISTRICT INVESTMENTS BUDGET FY 2014-2015

BANK		BALANCE AS OF 12/31/2013 AMOUNT	I	ROJECTED BALANCE AS OF 6/30/2014 AMOUNT
LOCAL AGENCY INVESTMENT FUND (LAIF)  MARINA CAPITAL REPL RESERVE FUND  MARINA CAPACITY FEE  MARINA GENERAL RESERVE  ORD COMMUNITY CAPITAL REPL RESERVE FUND  ORD COMMUNITY CAPACITY FEE  ORD COMMUNITY GENERAL RESERVE	2,234,504 767,726 701,249 1,828,194 1,699,597 188,729	\$ 7,419,999	\$	7,429,644
COMMUNITY BANK				
CERTIFICATE OF DEPOSIT		230,413		230,586
CERTIFICATE OF DEPOSIT - CPCFA		100,218		100,232
CERTIFICATE OF DEPOSIT - IOP LOC		3,319,246		3,322,283
SAVINGS ACCOUNT		815,165		816,225
CHECKING ACCOUNT		1,955,955		755,955
TOTAL - DISTRICT INVESTMENT	8	\$ 13,840,996	\$	12,654,925
BOND SERIES 2006 DEBT RESERVE FUND		3,084,250		3,084,250
BOND SERIES 2010 DEBT RESERVE FUND		849,508		849,500
BOND SERIES 2006 CONSTRUCTION FUND		2,106,251		2,106,251



#### MARINA COAST WATER DISTRICT RESERVE DETAIL PROJECTED AS OF JUNE 30, 2014

	MW	MS	ow	os	RW	RP	TOTAL
<u>Description</u>							
Debt Reserve Fund (2006 Bond)*	408,070	157,445	1,664,919	649,091	204,725	-	3,084,250
Debt Reserve Fund (2010 Bond)*	254,850	59,465	433,245	101,940	-	-	849,500
IOP CD Account*	993,647	231,851	1,689,201	397,459			3,312,158
CPCFA*						100,191	100,191
Sub-total	1,656,567	448,761	3,787,365	1,148,490	204,725	100,191	7,346,099
Capital Reserves							
Bond Series 2006 Construction Funds**	1,011,547	312,714	-	781,990	-	-	2,106,251
Capacity Charge/Capital Surcharge**	431,573	336,153	1,584,193	115,404	-	-	2,467,323
Capital Replacement**	1,509,018	725,486	1,218,796	609,398	-	-	4,062,698
Sub-total	2,952,138	1,374,353	2,802,989	1,506,793	-	-	8,636,272
General Operating Reserve (#)	2,152,645	352,281	31,277	157,698	-	-	2,693,901
Total Projected Reserve as of 06-30-2014	6,761,350	2,175,395	6,621,631	2,812,981	204,725	100,191	18,676,272
FY 2014-2015 Operating Reserve							_
Beginning operating reserve	2,152,645	352,281	31,277	157,698	-	-	2,693,901
Proposed transfers from operating reserve - [A]	1,060,584	33,248	-	364,242		-	1,458,074
Due to/(Due From) Interfund Transfers	(1,478,898)	-	1,243,830		235,068	-	-
Proposed transfers to operating reserve - [B]		-	(1,275,107)		(235,068)	-	(1,510,175)
Proposed Ending Balance	1,734,331	385,529	-	521,940	-	-	2,641,800
6 mths avg operating expenses required by Board***	1,331,453	374,469	2,767,000	698,461	-	-	5,171,383
Proposed available operating reserve	402,878	11,060	(2,767,000)	(176,522)	•	-	(2,529,583)
FY 2014-2015 Capital Reserve							
Beginning capital reserve	2,952,138	1,374,353	2,802,989	1,506,793	-	-	8,636,273
Due to/(Due From) Interfund Transfers	(501,581)	501,581	(1,750,000)	, ,	750,000	1,000,000	-
Proposed transfer to capital reserve	-	, -	-	-	-	-	-
Proposed transfer to/(from) capital reserve - [C]	(139,205)	(875,934)	1,588,836	338,015	(750,000)	(1,000,000)	(838,288)
Proposed Ending Balance	2,311,352	1,000,000	2,641,825	1,844,808	-	-	7,797,985
Capital minimum balance required by Board***	1,000,000	1,000,000	1,000,000	1,000,000	-	-	4,000,000
Proposed available capital reserve	1,311,352	•	1,641,825	844,808	-	-	3,797,985

Transfer (From)/To Reserves A+B+C	921,379	(842,686)	313,729	702,257	(985,068)	(1,000,000)	(890,389)
-----------------------------------	---------	-----------	---------	---------	-----------	-------------	-----------

 $<sup>\# \</sup> Loan \ of \ \$12,671,753 \ from \ Ord \ Water \ to \ Regional \ Project \ is \ expected \ to \ be \ reimbursed \ through \ Regional \ Project \ financing/settlement$ 

Operating Expenses plus Interest & Bond Amortization - 2,662,906 748,938 5,533,999 1,396,922 246,368 - 10,589,133

<sup>\*</sup> Held by external Agencies

<sup>\*\*</sup> Restricted to only capital spending

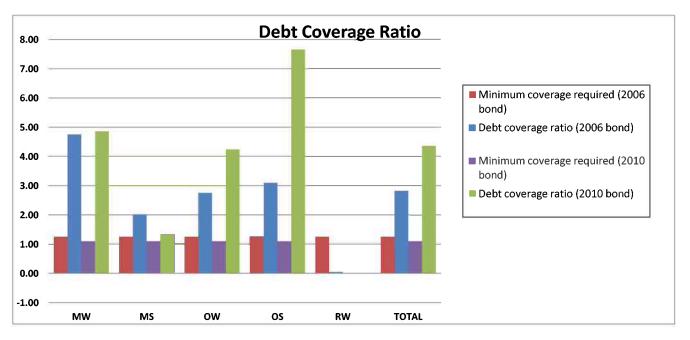
<sup>\*\*\*</sup>Per Board Policy

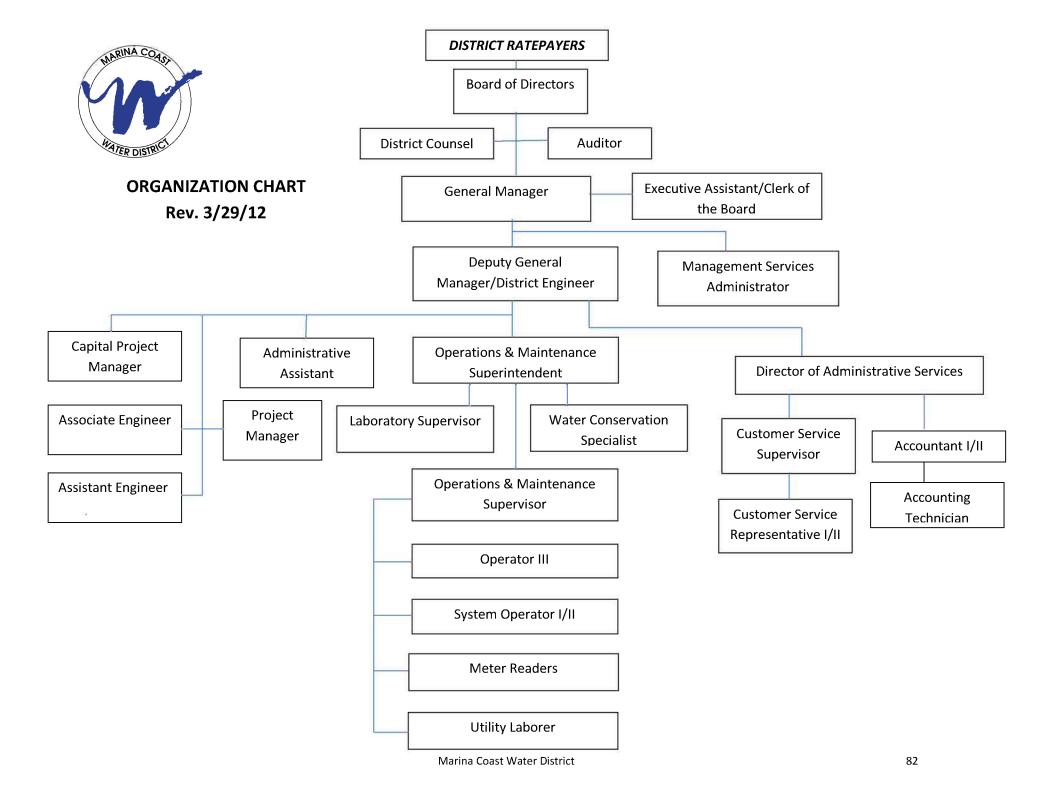
# MARINA COAST WATER DISTRICT DEBT SERVICE BUDGET FY 2014-2015

DESCRIPTION	PRINCIPAL AMOUNT	LOAN DATE	FINAL PAYMENT	REMAINING PRINCIPAL	PRINCIPAL AMOUNT	INTEREST AMOUNT	TOTAL
2006 SERIES BOND	42,310,000	8/23/2006	6/1/2037	36,160,000	990,000		35,170,000
2010 SERIES BOND	8,495,000	12/23/2010	6/1/2020	5,720,000	725,000		4,995,000
FORA LEASE AGREEMENT	689,107	8/1/2011	4/1/2016	430,231	179,438	-	250,793
IOP CD SECURED LINE OF CREDIT	2,227,979	12/1/2010	12/1/2014	2,227,979	2,227,979	-	-
CURRENT LOAN				44,538,210	4,122,417	-	40,415,793

#### MARINA COAST WATER DISTRICT DEBT SERVICE COVERAGE BUDGET FY 2014-2015

	MW	MS	ow	OS		RW	RP	TOTAL
GROSS REVENUES		 						
Water sales	\$ 4,057,278	\$ ÷,	\$ 5,074,836	\$ (*)	\$	*	\$ 1	\$ 9,132,114
Sewer sales	2	887,679	720	2,039,607			(12)	2,927,286
Other water sales	2	2	1,006,500			-		1,006,500
Capacity/capital fee	12	640	2,032,400	667,722		-	7.53	2,700,122
Interest revenue	36,540	12,212	82,315	32,820		8,000	9,8%	171,887
Other revenue	209,858	21,045	206,228	34,413		3,300		474,844
Grant revenue		(*)	( •)	3.53		(*)		*
Revenue adjustment	ĕ	520	5.50	( <del>4</del> )				-
Total gross revenues	\$ 4,303,676	\$ 920,936	\$ 8,402,279	\$ 2,774,562	\$	11,300	\$	\$ 16,412,753
OPEARTING EXPENSES								
Salaries	1,429,578	457,402	2,147,439	570,956		190	(8)	4,605,375
Dept. expenses	1,053,030	189,765	2,087,131	417,155			255	3,747,081
Franchise & admin fees	8		332,000	13,000		3.5	300	345,000
Expense adjustment		120	-					
Total operating expenses	 2,482,608	 647,167	4,566,570	1,001,111				 8,697,456
Net available revenues	1,821,068	273,769	3,835,709	1,773,451		11,300	100	7,715,297
2006 BOND COVERAGE REQUIREMENT								
Debt service (principal)	245,000	45,000	505,000	195,000		-	383	990,000
Debt service (interest)	138,200	90,544	890,457	377,994		246,368	9.88	1,743,563
Debt coverage ratio (2006 bond)	4.75	2.02	2.75	3.10		0.05	0	2.82
Minimum coverage required (2006 bond)	1.25	1.25	1.25	1.25		1.25	0	1.25
2010 BOND COVERAGE REQUIREMENT								
Debt service (principal)	203,000	58,000	362,500	101,500		(*)		725,000
Debt service (interest)	73,038	20,868	130,425	36,519		(5)	956	260,850
2006 Debt service + 1.25 covenant	479,000	169,430	1,744,321	716,243		307,960	9.53	3,416,954
Net revenues available for 2010 bond	1,342,068	104,339	2,091,387	1,057,209	(	296,660)		4,298,343
Debt coverage ratio (2010 bond)	4.86	1.32	4.24	7.66		0.00	0	4.36
Minimum coverage required (2010 bond)	1.10	1.10	1.10	1.10		0	0	1.10





# Marina Coast Water District Authorized Staff Positions and Salary Range Schedule For FY 2014-2015

		Authorized	Proposed & Funded	Approved
Job Title	<u>Department</u>	Position(s)	Position(s)	Salary Range
General Manager	Administration	1	1	Contract
District Counsel	Administration	1	0	Range U49
Director of Administrative Services	Administration	1	1	Range T38
Director of Finance	Administration	1	0	Range T27
Management Services Administrator	Administration	1	1	Range U34
Executive Assistant/Clerk of the Board	Administration	1	1	Range T12
Accountant II	Administration	1	1	Range 23
Accountant I	Administration	1	1	Range 14
Accounting Technician	Administration	1	1	Range 10
Customer Service Supervisor	Administration	1	1	Range 23
Customer Service Representative II	Administration	3	3	Range 10
Customer Service Representative I	Administration	1	0	Range 6
Water Conservation Coordinator	Conservation	1	0	Range T20
Water ConservationSpecialist	Conservation	1	1	Range 15
Deputy General Manager/District Engineer	Engineering	1	1	Range U49
Capital Projects Manager	Engineering	1	1	Range T31
Project Manager	Engineering	1	1	Range T31
Associate Engineer	Engineering	1	1	Range 32
Assistant Engineer	Engineering	1	0	Range 20
Administrative Assistant	Engineering	1	1	Range 14
Water Quality Manager	Laboratory	1	0	Range T27
Lab Supervisor	Laboratory	1	1	Range 27
O&M Superintendent	Oper & Maint	1	1	Range T33
O&M Supervisor	Oper & Maint	1	1	Range 26
System Operator III	Oper & Maint	1	1	Range 18
System Operator II	Oper & Maint	9	9	Range 14
System Operator I	Oper & Maint	2	2	Range 10
Meter Reader	Oper & Maint	2	1	Range 8
Utility Laborer	Oper & Maint	1	1	Range 3
Total Approved Positions		41	34	

Revised: Proposed 03/17/2014

							7/1/14
CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	U32	\$88,480.776	\$92,904.815	\$97,550.056	\$102,427.559	\$107,548.937	\$112,926.384
		\$7,373.398	\$7,742.068	\$8,129.171	\$8,535.630	\$8,962.411	\$9,410.532
		\$3,403.107	\$3,573.262	\$3,751.925	\$3,939.521	\$4,136.498	\$4,343.322
		\$42.539	\$44.666	\$46.899	\$49.244	\$51.706	\$54.292
	U33	\$90,692.796	\$95,227.436	\$99,988.807	\$104,988.248	\$110,237.660	\$115,749.543
		\$7,557.733	\$7,935.620	\$8,332.401	\$8,749.021	\$9,186.472	\$9,645.795
		\$3,488.184	\$3,662.594	\$3,845.723	\$4,038.010	\$4,239.910	\$4,451.906
		\$43.60	\$45.782	\$48.072	\$50.475	\$52.999	\$55.649
Mgmt Svcs Administrator	U34	\$92,960.116	\$97,608.121	\$102,488.528	\$107,612.954	\$112,993.602	\$118,643.282
		\$7,746.676	\$8,134.010	\$8,540.711	\$8,967.746	\$9,416.133	\$9,886.940
		\$3,575.389	\$3,754.159	\$3,941.866	\$4,138.960	\$4,345.908	\$4,563.203
		\$44.69	\$46.927	\$49.273	\$51.737	\$54.324	\$57.040
	U35	\$95,284.119	\$100,048.325	\$105,050.741	\$110,303.278	\$115,818.442	\$121,609.364
		\$7,940.343	\$8,337.360	\$8,754.228	\$9,191.940	\$9,651.537	\$10,134.114
		\$3,664.774	\$3,848.012	\$4,040.413	\$4,242.434	\$4,454.555	\$4,677.283
		\$45.81	\$48.100	\$50.505	\$53.030	\$55.682	\$58.466
	U36	\$97,666.222	\$102,549.533	\$107,677.009	\$113,060.860	\$118,713.903	\$124,649.598
		\$8,138.852	\$8,545.794	\$8,973.084	\$9,421.738	\$9,892.825	\$10,387.466
		\$3,756.393	\$3,944.213	\$4,141.423	\$4,348.495	\$4,565.919	\$4,794.215
		\$46.95	\$49.303	\$51.768	\$54.356	\$57.074	\$59.928
	U37	\$100,107.877	\$105,113.271	\$110,368.934	\$115,887.381	\$121,681.750	\$127,765.838
		\$8,342.323	\$8,759.439	\$9,197.411	\$9,657.282	\$10,140.146	\$10,647.153
		\$3,850.303	\$4,042.818	\$4,244.959	\$4,457.207	\$4,680.067	\$4,914.071
		\$48.13	\$50.535	\$53.062	\$55.715	\$58.501	\$61.426
	U38	\$102,610.574	\$107,741.103	\$113,128.158	\$118,784.566	\$124,723.794	\$130,959.984
		\$8,550.881	\$8,978.425	\$9,427.346	\$9,898.714	\$10,393.650	\$10,913.332
		\$3,946.561	\$4,143.889	\$4,351.083	\$4,568.637	\$4,797.069	\$5,036.922
		\$49.33	\$51.799	\$54.389	\$57.108	\$59.963	\$62.962
	U39	\$105,175.838	\$110,434.630	\$115,956.362	\$121,754.180	\$127,841.889	\$134,233.983
		\$8,764.653	\$9,202.886	\$9,663.030	\$10,146.182	\$10,653.491	\$11,186.165
		\$4,045.225	\$4,247.486	\$4,459.860	\$4,682.853	\$4,916.996	\$5,162.846
		\$50.57	\$53.094	\$55.748	\$58.536	\$61.462	\$64.536
	U40	\$107,805.234	\$113,195.496	\$118,855.271	\$124,798.034	\$131,037.936	\$137,589.833
		\$8,983.770	\$9,432.958	\$9,904.606	\$10,399.836	\$10,919.828	\$11,465.819
		\$4,146.355	\$4,353.673	\$4,571.357	\$4,799.924	\$5,039.921	\$5,291.917
		\$51.83	\$54.421	\$57.142	\$59.999	\$62.999	\$66.149

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	7/1/14 STEP (
OLAGOII IOATION	U41	\$110,500.365	\$116,025.383	\$121,826.653	\$127,917.985	\$134,313.885	\$141,029.579
	0.1	\$9,208.364	\$9,668.782	\$10,152.221	\$10,659.832	\$11,192.824	\$11,752.46
		\$4,250.014	\$4,462.515	\$4,685.640	\$4,919.923	\$5,165.919	\$5,424.21
		\$53.13	\$55.781	\$58.571	\$61.499	\$64.574	\$67.80
		Ų33.13	<b>\$33.761</b>	\$30.37 I	Ç01.433	Ç04.574	707.00
	U42	\$113,262.874	\$118,926.018	\$124,872.319	\$131,115.935	\$137,671.732	\$144,555.31
		\$9,438.573	\$9,910.502	\$10,406.027	\$10,926.328	\$11,472.644	\$12,046.27
		\$4,356.264	\$4,574.078	\$4,802.781	\$5,042.921	\$5,295.067	\$5,559.82
		\$54.45	\$57.176	\$60.035	\$63.037	\$66.188	\$69.49
	U43	\$116,094.446	\$121,899.168	\$127,994.127	\$134,393.833	\$141,113.525	\$148,169.20
		\$9,674.537	\$10,158.264	\$10,666.177	\$11,199.486	\$11,759.460	\$12,347.43
		\$4,465.171	\$4,688.430	\$4,922.851	\$5,168.994	\$5,427.443	\$5,698.81
		\$55.81	\$58.605	\$61.536	\$64.612	\$67.843	\$71.23
		Ç55.01	<b>\$30.003</b>	<b>701.330</b>	Ç04.01Z	Ç07.043	Ψ, 1.23.
	U44	\$118,996.807	\$124,946.648	\$131,193.980	\$137,753.679	\$144,641.363	\$151,873.43
		\$9,916.401	\$10,412.221	\$10,932.832	\$11,479.473	\$12,053.447	\$12,656.11
		\$4,576.800	\$4,805.640	\$5,045.922	\$5,298.218	\$5,563.129	\$5,841.28
		\$57.21	\$60.071	\$63.074	\$66.228	\$69.539	\$73.01
	U45	\$121,971.728	\$128,070.314	\$134,473.830	\$141,197.521	\$148,257.397	\$155,670.26
	0 13	\$10,164.311	\$10,672.526	\$11,206.152	\$11,766.460	\$12,354.783	\$12,972.52
		\$4,691.220	\$4,925.781	\$5,172.070	\$5,430.674	\$5,702.208	\$5,987.31
		\$58.64	\$61.572	\$64.651	\$67.883	\$71.278	\$3,307.31 \$74.84
	U46	\$125,021.021	\$131,272.072	\$137,835.675	\$144,727.459	\$151,963.832	\$159,562.02
	040	\$10,418.418	\$10,939.339	\$11,486.306	\$12,060.622	\$12,663.653	\$13,296.83
		\$4,808.501	\$5,048.926	\$5,301.372	\$5,566.441	\$5,844.763	\$6,137.00
		\$60.11	\$63.112	\$5,301.372	\$5,500.441	\$73.060	\$0,137.00
	U47	\$128,146.546	\$134,553.874	\$141,281.567	\$148,345.646	\$155,762.928	\$163,551.07
		\$10,678.879	\$11,212.823	\$11,773.464	\$12,362.137	\$12,980.244	\$13,629.25
		\$4,928.713	\$5,175.149	\$5,433.906	\$5,705.602	\$5,990.882	\$6,290.42
		\$61.61	\$64.689	\$67.924	\$71.320	\$74.886	\$78.63
	U48	\$131,350.210	\$137,917.720	\$144,813.606	\$152,054.287	\$159,657.001	\$167,639.85
		\$10,945.851	\$11,493.143	\$12,067.801	\$12,671.191	\$13,304.750	\$13,969.98
		\$5,051.931	\$5,304.528	\$5,569.754	\$5,848.242	\$6,140.654	\$6,447.68
		\$63.15	\$66.307	\$69.622	\$73.103	\$76.758	\$80.59
Donuty CM/District Facility	1140	¢124 €22 0CF	¢1.41 205 002	¢1.40.422.047	¢1EE 0FF C44	¢162 640 426	¢171 020 0 <i>4</i>
Deputy GM/District Enginee	U49	\$134,633.965	\$141,365.663	\$148,433.947	\$155,855.644	\$163,648.426	\$171,830.84
Legal Counsel		\$11,219.497	\$11,780.472	\$12,369.496	\$12,987.970	\$13,637.369	\$14,319.23
(Vacant)		\$5,178.229	\$5,437.141	\$5,708.998	\$5,994.448	\$6,294.170	\$6,608.87
		\$64.73	\$67.964	\$71.362	\$74.931	\$78.677	\$82.61

#### Marina Coast Water District - Unrepresented (Exmept) Management Classification and Salary Schedule for FY2014/2015

Percentage between Ranges = 2.5% Percentage between Steps = 5.0%

							7/1/14
CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	U50	\$137,999.814	\$144,899.805	\$152,144.795	\$159,752.035	\$167,739.637	\$176,126.619
		\$11,499.985	\$12,074.984	\$12,678.733	\$13,312.670	\$13,978.303	\$14,677.218
		\$5,307.685	\$5,573.069	\$5,851.723	\$6,144.309	\$6,451.524	\$6,774.101
		\$66.35	\$69.663	\$73.147	\$76.804	\$80.644	\$84.676
	U51	\$141,449.810	\$148,522.300	\$155,948.415	\$163,745.836	\$171,933.128	\$180,529.784
		\$11,787.484	\$12,376.858	\$12,995.701	\$13,645.486	\$14,327.761	\$15,044.149
		\$5,440.377	\$5,712.396	\$5,998.016	\$6,297.917	\$6,612.813	\$6,943.453
		\$68.00	\$71.405	\$74.975	\$78.724	\$82.660	\$86.793

# Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2014/2015

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
NON-EXEMPT							
Executive Assistant to GM	T12	\$57,852.724	\$60,745.361	\$63,782.629	\$66,971.760	\$70,320.348	\$73,836.365
		\$4,821.060	\$5,062.113	\$5,315.219	\$5,580.980	\$5,860.029	\$6,153.030
		\$2,225.105	\$2,336.360	\$2,453.178	\$2,575.837	\$2,704.629	\$2,839.860
		\$27.81	\$29.205	\$30.665	\$32.198	\$33.808	\$35.498
EXEMPT							
Conservation Coordinator	T20	\$65,790.901	\$69,080.446	\$72,534.468	\$76,161.192	\$79,969.251	\$83,967.714
(Unfilled)		\$5,482.575	\$5,756.704	\$6,044.539	\$6,346.766	\$6,664.104	\$6,997.309
		\$2,530.419	\$2,656.940	\$2,789.787	\$2,929.277	\$3,075.740	\$3,229.527
		\$31.63	\$33.212	\$34.872	\$36.616	\$38.447	\$40.369
	T21	\$67,435.673	\$70,807.457	\$74,347.830	\$78,065.221	\$81,968.482	\$86,066.907
		\$5,619.639	\$5,900.621	\$6,195.652	\$6,505.435	\$6,830.707	\$7,172.242
		\$2,593.680	\$2,723.364	\$2,859.532	\$3,002.509	\$3,152.634	\$3,310.266
		\$32.42	\$34.042	\$35.744	\$37.531	\$39.408	\$41.378
	T22	\$69,121.565	\$72,577.643	\$76,206.526	\$80,016.852	\$84,017.695	\$88,218.579
		\$5,760.130	\$6,048.137	\$6,350.544	\$6,668.071	\$7,001.475	\$7,351.548
		\$2,658.522	\$2,791.448	\$2,931.020	\$3,077.571	\$3,231.450	\$3,393.022
		\$33.23	\$34.893	\$36.638	\$38.470	\$40.393	\$42.413
	T23	\$70,849.604	\$74,392.085	\$78,111.689	\$82,017.273	\$86,118.137	\$90,424.044
		\$5,904.134	\$6,199.340	\$6,509.307	\$6,834.773	\$7,176.511	\$7,535.337
		\$2,724.985	\$2,861.234	\$3,004.296	\$3,154.511	\$3,312.236	\$3,477.848
		\$34.06	\$35.765	\$37.554	\$39.431	\$41.403	\$43.473
	T24	\$72,620.844	\$76,251.887	\$80,064.481	\$84,067.705	\$88,271.090	\$92,684.645
		\$6,051.737	\$6,354.324	\$6,672.040	\$7,005.642	\$7,355.924	\$7,723.720
		\$2,793.109	\$2,932.765	\$3,079.403	\$3,233.373	\$3,395.042	\$3,564.794
		\$34.91	\$36.660	\$38.493	\$40.417	\$42.438	\$44.560
	T25	\$74,436.366	\$78,158.184	\$82,066.093	\$86,169.398	\$90,477.868	\$95,001.761
		\$6,203.030	\$6,513.182	\$6,838.841	\$7,180.783	\$7,539.822	\$7,916.813
		\$2,862.937	\$3,006.084	\$3,156.388	\$3,314.208	\$3,479.918	\$3,653.914
		\$35.79	\$37.576	\$39.455	\$41.428	\$43.499	\$45.674
	T26	\$76,297.275	\$80,112.138	\$84,117.745	\$88,323.633	\$92,739.814	\$97,376.805
		\$6,358.106	\$6,676.012	\$7,009.812	\$7,360.303	\$7,728.318	\$8,114.734
		\$2,934.511	\$3,081.236	\$3,235.298	\$3,397.063	\$3,566.916	\$3,745.262
		\$36.68	\$38.515	\$40.441	\$42.463	\$44.586	\$46.816
Director of Finance	T27	\$78,204.707	\$82,114.942	\$86,220.689	\$90,531.723	\$95,058.310	\$99,811.225
(Unfilled)		\$6,517.059	\$6,842.912	\$7,185.057	\$7,544.310	\$7,921.526	\$8,317.602
Water Quality Manager		\$3,007.873	\$3,158.267	\$3,316.180	\$3,481.989	\$3,656.089	\$3,838.893
(Unfilled)		\$37.60	\$39.478	\$41.452	\$43.525	\$45.701	\$47.986

# Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2014/2015

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	T28	\$80,159.824	\$84,167.815	\$88,376.206	\$92,795.017	\$97,434.767	\$102,306.506
		\$6,679.985	\$7,013.985	\$7,364.684	\$7,732.918	\$8,119.564	\$8,525.542
		\$3,083.070	\$3,237.224	\$3,399.085	\$3,569.039	\$3,747.491	\$3,934.866
		\$38.54	\$40.465	\$42.489	\$44.613	\$46.844	\$49.186
	T29	\$82,163.820	\$86,272.011	\$90,585.611	\$95,114.892	\$99,870.637	\$104,864.168
		\$6,846.985	\$7,189.334	\$7,548.801	\$7,926.241	\$8,322.553	\$8,738.681
		\$3,160.147	\$3,318.154	\$3,484.062	\$3,658.265	\$3,841.178	\$4,033.237
		\$39.50	\$41.477	\$43.551	\$45.728	\$48.015	\$50.415
	T30	\$84,217.915	\$88,428.811	\$92,850.252	\$97,492.764	\$102,367.402	\$107,485.773
		\$7,018.160	\$7,369.068	\$7,737.521	\$8,124.397	\$8,530.617	\$8,957.148
		\$3,239.151	\$3,401.108	\$3,571.164	\$3,749.722	\$3,937.208	\$4,134.068
		\$40.49	\$42.514	\$44.640	\$46.872	\$49.215	\$51.676
Capital Project Manager	T31	\$86,323.363	\$90,639.531	\$95,171.508	\$99,930.083	\$104,926.588	\$110,172.917
Project Manager		\$7,193.614	\$7,553.294	\$7,930.959	\$8,327.507	\$8,743.882	\$9,181.076
		\$3,320.129	\$3,486.136	\$3,660.443	\$3,843.465	\$4,035.638	\$4,237.420
		\$41.50	\$43.577	\$45.756	\$48.043	\$50.445	\$52.968
	T32	\$88,481.447	\$92,905.520	\$97,550.796	\$102,428.335	\$107,549.752	\$112,927.240
		\$7,373.454	\$7,742.127	\$8,129.233	\$8,535.695	\$8,962.479	\$9,410.603
		\$3,403.133	\$3,573.289	\$3,751.954	\$3,939.551	\$4,136.529	\$4,343.355
		\$42.54	\$44.666	\$46.899	\$49.244	\$51.707	\$54.292
O & M Superintendent	T33	\$90,693.483	\$95,228.158	\$99,989.566	\$104,989.044	\$110,238.496	\$115,750.421
		\$7,557.790	\$7,935.680	\$8,332.464	\$8,749.087	\$9,186.541	\$9,645.868
		\$3,488.211	\$3,662.621	\$3,845.753	\$4,038.040	\$4,239.942	\$4,451.939
		\$43.60	\$45.783	\$48.072	\$50.476	\$52.999	\$55.649
	T34	\$92,960.821	\$97,608.862	\$102,489.305	\$107,613.770	\$112,994.458	\$118,644.181
		\$7,746.735	\$8,134.072	\$8,540.775	\$8,967.814	\$9,416.205	\$9,887.015
		\$3,575.416	\$3,754.187	\$3,941.896	\$4,138.991	\$4,345.941	\$4,563.238
		\$44.69	\$46.927	\$49.274	\$51.737	\$54.324	\$57.040
	T35	\$95,284.841	\$100,049.083	\$105,051.537	\$110,304.114	\$115,819.320	\$121,610.286
		\$7,940.403	\$8,337.424	\$8,754.295	\$9,192.010	\$9,651.610	\$10,134.190
		\$3,664.802	\$3,848.042	\$4,040.444	\$4,242.466	\$4,454.589	\$4,677.319
		\$45.81	\$48.101	\$50.506	\$53.031	\$55.682	\$58.466
	T36	\$97,666.962	\$102,550.310	\$107,677.826	\$113,061.717	\$118,714.803	\$124,650.543
		\$8,138.914	\$8,545.859	\$8,973.152	\$9,421.810	\$9,892.900	\$10,387.545
		\$3,756.422	\$3,944.243	\$4,141.455	\$4,348.528	\$4,565.954	\$4,794.252
		\$46.96	\$49.303	\$51.768	\$54.357	\$57.074	\$59.928
	T37	\$100,108.636	\$105,114.068	\$110,369.771	\$115,888.260	\$121,682.673	\$127,766.807
		\$8,342.386	\$8,759.506	\$9,197.481	\$9,657.355	\$10,140.223	\$10,647.234
		\$3,850.332	\$4,042.849	\$4,244.991	\$4,457.241	\$4,680.103	\$4,914.108
		\$48.13	\$50.536	\$53.062	\$55.716	\$58.501	\$61.426

# Marina Coast Water District Teamsters Unit (Management & Confidential) - Classification and Salary Schedule for FY2014/2015

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
Director of Admin Services	T38	\$102,611.352	\$107,741.920	\$113,129.016	\$118,785.466	\$124,724.740	\$130,960.977
		\$8,550.946	\$8,978.493	\$9,427.418	\$9,898.789	\$10,393.728	\$10,913.415
		\$3,946.590	\$4,143.920	\$4,351.116	\$4,568.672	\$4,797.105	\$5,036.961
		\$49.33	\$51.799	\$54.389	\$57.108	\$59.964	\$62.962
	T39	\$105,176.636	\$110,435.468	\$115,957.241	\$121,755.103	\$127,842.858	\$134,235.001
		\$8,764.720	\$9,202.956	\$9,663.103	\$10,146.259	\$10,653.572	\$11,186.250
		\$4,045.255	\$4,247.518	\$4,459.894	\$4,682.889	\$4,917.033	\$5,162.885
		\$50.57	\$53.094	\$55.749	\$58.536	\$61.463	\$64.536
	T40	\$107,806.052	\$113,196.354	\$118,856.172	\$124,798.981	\$131,038.930	\$137,590.876
		\$8,983.838	\$9,433.030	\$9,904.681	\$10,399.915	\$10,919.911	\$11,465.906
		\$4,146.387	\$4,353.706	\$4,571.391	\$4,799.961	\$5,039.959	\$5,291.957
		\$51.83	\$54.421	\$57.142	\$60.000	\$62.999	\$66.149
	T41	\$110,501.203	\$116,026.263	\$121,827.576	\$127,918.955	\$134,314.903	\$141,030.648
		\$9,208.434	\$9,668.855	\$10,152.298	\$10,659.913	\$11,192.909	\$11,752.554
		\$4,250.046	\$4,462.549	\$4,685.676	\$4,919.960	\$5,165.958	\$5,424.256
		\$53.13	\$55.782	\$58.571	\$61.499	\$64.574	\$67.803
	T42	\$113,263.733	\$118,926.920	\$124,873.266	\$131,116.929	\$137,672.776	\$144,556.414
		\$9,438.644	\$9,910.577	\$10,406.105	\$10,926.411	\$11,472.731	\$12,046.368
		\$4,356.297	\$4,574.112	\$4,802.818	\$5,042.959	\$5,295.107	\$5,559.862
		\$54.45	\$57.176	\$60.035	\$63.037	\$66.189	\$69.498
	T43	\$116,095.326	\$121,900.093	\$127,995.097	\$134,394.852	\$141,114.595	\$148,170.325
		\$9,674.611	\$10,158.341	\$10,666.258	\$11,199.571	\$11,759.550	\$12,347.527
		\$4,465.205	\$4,688.465	\$4,922.888	\$5,169.033	\$5,427.484	\$5,698.859
		\$55.82	\$58.606	\$61.536	\$64.613	\$67.844	\$71.236
	T44	\$118,997.710	\$124,947.595	\$131,194.975	\$137,754.724	\$144,642.460	\$151,874.583
		\$9,916.476	\$10,412.300	\$10,932.915	\$11,479.560	\$12,053.538	\$12,656.215
		\$4,576.835	\$4,805.677	\$5,045.961	\$5,298.259	\$5,563.172	\$5,841.330
		\$57.21	\$60.071	\$63.075	\$66.228	\$69.540	\$73.017

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	1	\$37,093.673	\$38,948.356	\$40,895.774	\$42,940.563	\$45,087.591	\$47,341.970
		\$3,091.139	\$3,245.696	\$3,407.981	\$3,578.380	\$3,757.299	\$3,945.164
		\$1,426.680	\$1,498.014	\$1,572.914	\$1,651.560	\$1,734.138	\$1,820.845
		\$17.833	\$18.725	\$19.661	\$20.645	\$21.677	\$22.761
	2	\$38,021.014	\$39,922.065	\$41,918.168	\$44,014.077	\$46,214.781	\$48,525.520
		\$3,168.418	\$3,326.839	\$3,493.181	\$3,667.840	\$3,851.232	\$4,043.793
		\$1,462.347	\$1,535.464	\$1,612.237	\$1,692.849	\$1,777.492	\$1,866.366
		\$18.279	\$19.193	\$20.153	\$21.161	\$22.219	\$23.330
Utility Laborer	3	\$38,971.540	\$40,920.117	\$42,966.123	\$45,114.429	\$47,370.150	\$49,738.658
		\$3,247.628	\$3,410.010	\$3,580.510	\$3,759.536	\$3,947.513	\$4,144.888
		\$1,498.905	\$1,573.851	\$1,652.543	\$1,735.170	\$1,821.929	\$1,913.025
		\$18.736	\$19.673	\$20.657	\$21.690	\$22.774	\$23.913
	4	\$39,945.828	\$41,943.120	\$44,040.276	\$46,242.289	\$48,554.404	\$50,982.124
		\$3,328.819	\$3,495.260	\$3,670.023	\$3,853.524	\$4,046.200	\$4,248.510
		\$1,536.378	\$1,613.197	\$1,693.857	\$1,778.550	\$1,867.477	\$1,960.851
		\$19.205	\$20.165	\$21.173	\$22.232	\$23.343	\$24.511
	5	\$40,944.474	\$42,991.698	\$45,141.282	\$47,398.347	\$49,768.264	\$52,256.677
		\$3,412.039	\$3,582.641	\$3,761.774	\$3,949.862	\$4,147.355	\$4,354.723
		\$1,574.787	\$1,653.527	\$1,736.203	\$1,823.013	\$1,914.164	\$2,009.872
		\$19.685	\$20.669	\$21.703	\$22.788	\$23.927	\$25.123
Customer Service Rep I	6	\$41,968.086	\$44,066.490	\$46,269.815	\$48,583.305	\$51,012.471	\$53,563.094
		\$3,497.340	\$3,672.208	\$3,855.818	\$4,048.609	\$4,251.039	\$4,463.591
		\$1,614.157	\$1,694.865	\$1,779.608	\$1,868.589	\$1,962.018	\$2,060.119
		\$20.177	\$21.186	\$22.245	\$23.357	\$24.525	\$25.751
	7	\$43,017.288	\$45,168.152	\$47,426.560	\$49,797.888	\$52,287.782	\$54,902.171
		\$3,584.774	\$3,764.013	\$3,952.213	\$4,149.824	\$4,357.315	\$4,575.181
		\$1,654.511	\$1,737.237	\$1,824.098	\$1,915.303	\$2,011.069	\$2,111.622
		\$20.681	\$21.715	\$22.801	\$23.941	\$25.138	\$26.395
Meter Reader	8	\$44,092.720	\$46,297.356	\$48,612.224	\$51,042.835	\$53,594.977	\$56,274.726
		\$3,674.393	\$3,858.113	\$4,051.019	\$4,253.570	\$4,466.248	\$4,689.560
		\$1,695.874	\$1,780.668	\$1,869.701	\$1,963.186	\$2,061.345	\$2,164.413
		\$21.198	\$22.258	\$23.371	\$24.540	\$25.767	\$27.055
		\$1,695.874	\$1,780.668	\$1,869.701	\$1,963.186	\$2,061.345	\$2,164.4

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	9	\$45,195.038	\$47,454.790	\$49,827.529	\$52,318.906	\$54,934.851	\$57,681.594
		\$3,766.253	\$3,954.566	\$4,152.294	\$4,359.909	\$4,577.904	\$4,806.799
		\$1,738.271	\$1,825.184	\$1,916.443	\$2,012.266	\$2,112.879	\$2,218.523
		\$21.728	\$22.815	\$23.956	\$25.153	\$26.411	\$27.732
Accounting Technician	10	\$46,324.914	\$48,641.160	\$51,073.218	\$53,626.879	\$56,308.223	\$59,123.634
Customer Service Rep II		\$3,860.410	\$4,053.430	\$4,256.101	\$4,468.907	\$4,692.352	\$4,926.969
System Operator I		\$1,781.727	\$1,870.814	\$1,964.355	\$2,062.572	\$2,165.701	\$2,273.986
		\$22.272	\$23.385	\$24.554	\$25.782	\$27.071	\$28.425
	11	\$47,483.037	\$49,857.189	\$52,350.048	\$54,967.551	\$57,715.928	\$60,601.724
		\$3,956.920	\$4,154.766	\$4,362.504	\$4,580.629	\$4,809.661	\$5,050.144
		\$1,826.271	\$1,917.584	\$2,013.463	\$2,114.137	\$2,219.843	\$2,330.836
		\$22.828	\$23.970	\$25.168	\$26.427	\$27.748	\$29.135
	12	\$48,670.113	\$51,103.618	\$53,658.799	\$56,341.739	\$59,158.826	\$62,116.768
		\$4,055.843	\$4,258.635	\$4,471.567	\$4,695.145	\$4,929.902	\$5,176.397
		\$1,871.927	\$1,965.524	\$2,063.800	\$2,166.990	\$2,275.339	\$2,389.106
		\$23.399	\$24.569	\$25.797	\$27.087	\$28.442	\$29.864
	13	\$49,886.866	\$52,381.209	\$55,000.269	\$57,750.283	\$60,637.797	\$63,669.687
		\$4,157.239	\$4,365.101	\$4,583.356	\$4,812.524	\$5,053.150	\$5,305.807
		\$1,918.726	\$2,014.662	\$2,115.395	\$2,221.165	\$2,332.223	\$2,448.834
		\$23.984	\$25.183	\$26.442	\$27.765	\$29.153	\$30.610
Accountant I	14	\$51,134.037	\$53,690.739	\$56,375.276	\$59,194.040	\$62,153.742	\$65,261.429
Administrative Assistant		\$4,261.170	\$4,474.228	\$4,697.940	\$4,932.837	\$5,179.478	\$5,438.452
System Operator II		\$1,966.694	\$2,065.028	\$2,168.280	\$2,276.694	\$2,390.529	\$2,510.055
		\$24.584	\$25.813	\$27.103	\$28.459	\$29.882	\$31.376
Water Conservation Special	15	\$52,412.388	\$55,033.008	\$57,784.658	\$60,673.891	\$63,707.585	\$66,892.965
		\$4 <i>,</i> 367.699	\$4,586.084	\$4,815.388	\$5,056.158	\$5,308.965	\$5,574.414
		\$2,015.861	\$2,116.654	\$2,222.487	\$2,333.611	\$2,450.292	\$2,572.806
		\$25.198	\$26.458	\$27.781	\$29.170	\$30.629	\$32.160
System Operator II - Cross	16	\$53,722.698	\$56,408.833	\$59,229.274	\$62,190.738	\$65,300.275	\$68,565.289
Connection Control Spec		\$4,476.891	\$4,700.736	\$4,935.773	\$5,182.562	\$5,441.690	\$5,713.774
		\$2,066.258	\$2,169.570	\$2,278.049	\$2,391.951	\$2,511.549	\$2,637.126
		\$25.828	\$27.120	\$28.476	\$29.899	\$31.394	\$32.964

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	17	\$55,065.765	\$57,819.054	\$60,710.006	\$63 <i>,</i> 745.507	\$66,932.782	\$70,279.421
		\$4,588.814	\$4,818.254	\$5,059.167	\$5,312.126	\$5,577.732	\$5,856.618
		\$2,117.914	\$2,223.810	\$2,335.000	\$2,451.750	\$2,574.338	\$2,703.055
		\$26.474	\$27.798	\$29.188	\$30.647	\$32.179	\$33.788
System Operator III	18	\$56,442.409	\$59,264.530	\$62,227.756	\$65,339.144	\$68,606.101	\$72,036.407
		\$4,703.534	\$4,938.711	\$5,185.646	\$5,444.929	\$5,717.175	\$6,003.034
		\$2,170.862	\$2,279.405	\$2,393.375	\$2,513.044	\$2,638.696	\$2,770.631
		\$27.136	\$28.493	\$29.917	\$31.413	\$32.984	\$34.633
	19	\$57,853.470	\$60,746.143	\$63,783.450	\$66,972.623	\$70,321.254	\$73,837.317
		\$4,821.122	\$5,062.179	\$5,315.288	\$5,581.052	\$5,860.105	\$6,153.110
		\$2,225.133	\$2,336.390	\$2,453.210	\$2,575.870	\$2,704.664	\$2,839.897
		\$27.814	\$29.205	\$30.665	\$32.198	\$33.808	\$35.499
Assistant Engineer	20	\$59,299.806	\$62,264.797	\$65,378.037	\$68,646.938	\$72,079.285	\$75,683.250
		\$4,941.651	\$5,188.733	\$5,448.170	\$5,720.578	\$6,006.607	\$6,306.937
		\$2,280.762	\$2,394.800	\$2,514.540	\$2,640.267	\$2,772.280	\$2,910.894
		\$28.510	\$29.935	\$31.432	\$33.003	\$34.654	\$36.386
	21	\$60,782.302	\$63,821.417	\$67,012.488	\$70,363.112	\$73,881.267	\$77,575.331
		\$5,065.192	\$5,318.451	\$5,584.374	\$5,863.593	\$6,156.772	\$6,464.611
		\$2,337.781	\$2 <i>,</i> 454.670	\$2,577.403	\$2,706.274	\$2,841.587	\$2,983.667
		\$29.222	\$30.683	\$32.218	\$33.828	\$35.520	\$37.296
	22	\$62,301.859	\$65,416.952	\$68,687.800	\$72,122.190	\$75,728.299	\$79,514.714
		\$5,191.822	\$5,451.413	\$5,723.983	\$6,010.182	\$6,310.692	\$6,626.226
		\$2,396.225	\$2,516.037	\$2,641.838	\$2,773.930	\$2,912.627	\$3,058.258
		\$29.953	\$31.450	\$33.023	\$34.674	\$36.408	\$38.228
Accountant II	23	\$63,859.406	\$67,052.376	\$70,404.995	\$73,925.244	\$77,621.507	\$81,502.582
Customer Service Suprv		\$5,321.617	\$5,587.698	\$5,867.083	\$6,160.437	\$6,468.459	\$6,791.882
		\$2,456.131	\$2,578.938	\$2,707.884	\$2,843.279	\$2,985.443	\$3,134.715
		\$30.702	\$32.237	\$33.849	\$35.541	\$37.318	\$39.184
	24	\$65,455.891	\$68,728.685	\$72,165.120	\$75,773.376	\$79,562.044	\$83,540.147
		\$5,454.658	\$5,727.390	\$6,013.760	\$6,314.448	\$6,630.170	\$6,961.679
		\$2,517.534	\$2,643.411	\$2,775.582	\$2,914.361	\$3,060.079	\$3,213.083
		\$31.469	\$33.043	\$34.695	\$36.430	\$38.251	\$40.164

CLASSIFICATION	RANGE	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6
	25	\$67,092.288	\$70,446.902	\$73,969.248	\$77,667.710	\$81,551.095	\$85,628.650
		\$5,591.024	\$5,870.575	\$6,164.104	\$6,472.309	\$6,795.925	\$7,135.721
		\$2,580.473	\$2,709.496	\$2,844.971	\$2,987.220	\$3,136.581	\$3,293.410
		\$32.256	\$33.869	\$35.562	\$37.340	\$39.207	\$41.168
O & M Supervisor	26	\$68,769.595	\$72,208.075	\$75,818.479	\$79,609.403	\$83,589.873	\$87,769.366
		\$5,730.800	\$6,017.340	\$6,318.207	\$6,634.117	\$6,965.823	\$7,314.114
		\$2,644.984	\$2,777.234	\$2,916.095	\$3,061.900	\$3,214.995	\$3,375.745
		\$33.062	\$34.715	\$36.451	\$38.274	\$40.187	\$42.197
Laboratory Supervisor	27	\$70,488.835	\$74,013.277	\$77,713.941	\$81,599.638	\$85,679.620	\$89,963.601
		\$5,874.070	\$6,167.773	\$6,476.162	\$6,799.970	\$7,139.968	\$7,496.967
		\$2,711.109	\$2,846.664	\$2,988.998	\$3,138.448	\$3,295.370	\$3,460.138
		\$33.889	\$35.583	\$37.362	\$39.231	\$41.192	\$43.252
	28	\$72,251.056	\$75,863.609	\$79,656.789	\$83,639.629	\$87,821.610	\$92,212.691
		\$6,020.921	\$6,321.967	\$6,638.066	\$6,969.969	\$7,318.468	\$7,684.391
		\$2,778.887	\$2,917.831	\$3,063.723	\$3,216.909	\$3,377.754	\$3,546.642
		\$34.736	\$36.473	\$38.297	\$40.211	\$42.222	\$44.333
	29	\$74,057.332	\$77,760.199	\$81,648.209	\$85,730.619	\$90,017.150	\$94,518.008
		\$6,171.444	\$6,480.017	\$6,804.017	\$7,144.218	\$7,501.429	\$7,876.501
		\$2,848.359	\$2,990.777	\$3,140.316	\$3,297.332	\$3,462.198	\$3,635.308
		\$35.604	\$37.385	\$39.254	\$41.217	\$43.277	\$45.441
	30	\$75,908.766	\$79,704.204	\$83,689.414	\$87,873.885	\$92,267.579	\$96,880.958
		\$6,325.730	\$6,642.017	\$6,974.118	\$7,322.824	\$7,688.965	\$8,073.413
		\$2,919.568	\$3,065.546	\$3,218.824	\$3,379.765	\$3,548.753	\$3,726.191
		\$36.495	\$38.319	\$40.235	\$42.247	\$44.359	\$46.577
	31	\$77,806.485	\$81,696.809	\$85,781.650	\$90,070.732	\$94,574.269	\$99,302.982
		\$6,483.874	\$6,808.067	\$7,148.471	\$7,505.894	\$7,881.189	\$8,275.249
		\$2,992.557	\$3,142.185	\$3,299.294	\$3,464.259	\$3,637.472	\$3,819.345
		\$37.407	\$39.277	\$41.241	\$43.303	\$45.468	\$47.742
Associate Engineer	32	\$79,751.647	\$83,739.229	\$87,926.191	\$92,322.500	\$96,938.625	\$101,785.557
		\$6,645.971	\$6,978.269	\$7,327.183	\$7,693.542	\$8,078.219	\$8,482.130
		\$3,067.371	\$3,220.740	\$3,381.777	\$3,550.865	\$3,728.409	\$3,914.829
		\$38.342	\$40.259	\$42.272	\$44.386	\$46.605	\$48.935